Proposal By
DRC Emergency Services, LLC
111 Veterans Memorial Blvd, Suite 1420
Metairie, LA 70005

REDACTED PROPOSAL

Acadia Parish Police Jury Marine Debris Removal RFP

Acadia Parish Police Jury Government (OHSEP)
505 NE Court Circle
Crowley, LA 70526

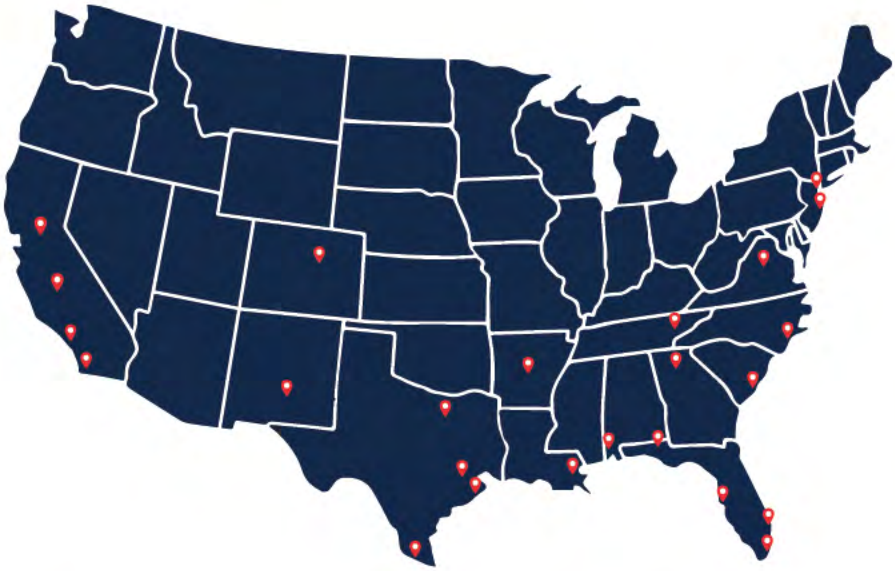
Louisiana Contractor's License Number:
46198

Kristy Fuentes
Vice President of Compliance and Administration
kfuentes@drcusa.com
(c): (504)220-7682
(f): (504)482-2852

June 30th, 2026
at 12:00 PM

CONTACTS

DRC EMERGENCY SERVICES
Striking Back.



P.O. Box 17017
Galveston, TX 77552
TTY: 888-721-4DRC
Phone: 504-482-2852
Fax: 504-482-2852
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DRC CONTACT ADDRESS

111 Veterans Blvd., Ste 1420
Metairie, LA 70005

KRISTY FUENTES

Vice President of Compliance and Administration
kfuentes@drcusa.com
504-220-7682

JOHN SULLIVAN

President
jsullivan[illegible]

JOE NEWMAN

Vice President of Operations
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CHAD BRAUN

Director of Response [illegible]
cbraun[illegible]

MARK CARDWELL

[illegible] Manager
[illegible]

LISA GARSHAWALTER

Contract [illegible]
[illegible]

TAYLOR JUNKINVILLE

Project Manager
[illegible]

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ACTION IN LIEU OF
A MEETING OF THE
MEMBERS OF
DRC EMERGENCY SERVICES, LLC

This action is taken in accordance with the Alabama Limited Liability Company Act, as amended (the "Act"), in lieu of a meeting of the Members of DRC EMERGENCY SERVICES, LLC, an Alabama limited liability company (the "Company"), and is made effective as of June 11, 2026.

WHEREAS, Section 9.01 of the Company's Third Amended and Restated Operating Agreement dated January 1, 2018 (as amended, the "LLC Agreement") and the Act permit the Members of the Company to take the following actions; and

WHEREAS, the undersigned, constitutes the Members of the Company (the "Members").

NOW, THEREFORE, the undersigned hereby make the following resolutions and consents to the following actions in lieu of a meeting of the Members of the Company:

1. The following persons, in their respective capacities indicated below, are hereby authorized and empowered for the express purpose of signing all contracts, agreements, bid documents, filings and other documents necessary for execution between Company and any third-party in the ordinary course of the Company's business, subject to any restrictions of limitations on authority as set forth in the Company's governing documents:

Name	Office/Capacity
John R. Sullivan	President
Todd P. Sullivan	Vice President
William W. Sullivan	Vice President and Secretary
Kristy Fuentes	Vice President of Administration and Compliance, Secretary and Treasurer

2. The officers listed above after giving effect to this written consent are hereby authorized and directed on behalf of the Company to execute and deliver such agreements and instruments, make such filings and give such notices, and take any and all such other actions, and to do or cause to be done, such acts as such officers may deem necessary or advisable to accomplish or otherwise implement the purposes of the foregoing resolutions or to cause the Company to perform its obligations under any of the foregoing, until his or her successor is duly elected and qualified, his or her resignation, his or her removal from office by the Members of his or her death.

3. All actions taken by any officer of the Company in connection with any of the transactions contemplated by these resolutions are hereby authorized, approved, ratified and confirmed in all respects.

4. This written consent may be executed in counterparts, and all so executed shall constitute one action notwithstanding that all of the undersigned are not signatories to the original or to the same counterpart. This written consent shall be filed with the minutes of the proceedings of the Members of the Company.

Signature Page to Action in Lieu of Meeting

Dated effective as of the date first written above.

DRC EMERGENCY SERVICES, LLC

By: John R. Sullivan
Its: Member

By: Todd P. Sullivan
Its: Member

By: William W. Sullivan
Its: Member

State of Louisiana

State Licensing Board for Contractors

This is to Certify that:

DRC EMERGENCY SERVICES, LLC
111 Veterans Memorial Blvd., Ste. 401
Metairie, LA 70005

is duly licensed and entitled to practice the following classifications

ASBESTOS REMOVAL AND ABATEMENT; BUILDING CONSTRUCTION; DREDGING; HEAVY CONSTRUCTION; HIGHWAY, STREET AND BRIDGE CONSTRUCTION; INDUSTRIAL CLEANING AND MATERIAL/WASTE HANDLING; LANDSCAPING, GRADING AND BEAUTIFICATION; LIMITED SPECIALTY SERVICES; MUNICIPAL AND PUBLIC WORKS CONSTRUCTION; RIGGING, HOUSE MOVING, WRECKING AND DISMANTLING

Witness our hand and seal of the Board dated,
Baton Rouge, LA 9th day of January 2026

Director

Chairman

Expiration Date: January 8, 2027
Verify status of license at www.lslbc.gov
License No: 46198

This License Is Not Transferrable

UNITED STATES OF AMERICA

State of Louisiana

Al Ater

SECRETARY OF STATE

As Secretary of State, of the State of Louisiana, I do hereby Certify that the Application Form for Certificate of Authority of

DRC EMERGENCY SERVICES, LLC

Domiciled at MOBILE, ALABAMA,

Was filed and recorded in this Office on September 14, 2005.

Thus authorizing the limited liability company to exercise the same rights and privileges accorded similar domestic limited liability companies, subject to the provisions of R. S. Title 12, Chapter 22, Part VIII.

In testimony whereof, I have hereunto set my hand and caused the Seal of my Office to be affixed at the City of Baton Rouge on,
September 14, 2005

MBE 36014837Q

Secretary of State

STATE OF LOUISIANA
UNION JUSTICE CONFIDENCE
SECRETARY OF STATE

CERTIFICATE SS 102 PRINTED SEAL (Rev. 07/05)

June 30th, 2026

Acadia Parish Police Jury Government OHSEP
505 NE Court Circle
Crowley, LA 70526

Re: Marine Debris Removal

To Whom It May Concern,

Acadia Parish deserves a disaster recovery partner that is prepared long before a storm arrives and committed long after it passes. DRC is pleased to submit our proposal to provide marine debris removal services, and we are confident that our 25 years of national leadership in disaster response, combined with our deep local presence and resources, make us the right team for this contract.

Local Knowledge and Relevant Experience

Our operations center is located in Louisiana, providing a distinct advantage in supporting this contract. The full-time staff responsible for contract management are based in Louisiana, and eight of our full-time Project Managers reside throughout the state. This local presence allows us to respond quickly and effectively while maintaining a strong understanding of Louisiana's unique operational and disaster recovery environment.

For more than 25 years, our team has supported disaster response and recovery efforts across Louisiana, giving us firsthand experience with the challenges faced by local communities, agencies, and stakeholders. Our Louisiana-based workforce enables rapid mobilization and seamless support before, during, and after any event, ensuring timely response, effective coordination, and consistent project execution. Over the course of our work in Louisiana, we have developed strong working relationships with key federal and state agencies, including the U.S. Army Corps of Engineers (USACE), the Governor's Office of Homeland Security and Emergency Preparedness (GOHSEP), the Louisiana Department of Transportation and Development (LADOTD), and the Louisiana Department of Environmental Quality (LDEQ).
Through years of collaboration on disaster response, recovery, and infrastructure projects, we have gained valuable insight into state processes, regulatory requirements, and stakeholder coordination. These established relationships and our familiarity with agency expectations enable us to work efficiently, communicate effectively, and deliver results that align with the State's objectives.

Comprehensive Services

For 25 years, DRC has been a national leader in comprehensive disaster response and recovery services. Our personnel bring over 500 years of combined experience to every engagement, providing end-to-end capabilities that span the full spectrum of disaster recovery – from emergency debris removal and processing to debris management site operations and final disposal. DRC also delivers specialized services

including **waterway and marine debris removal, dredging, vehicle and vessel removal**, and demolition, ensuring communities can recover completely regardless of the nature or scale of the disaster.

Financial and Organizational Capacity

As part of the Sullivan Brothers Family of Companies, DRC has a bonding capacity of $1B, with additional funding available through our affiliates. Several of our affiliates – including SLS, Forgen, Cotton, and Callan Marine – specialize in related services, granting DRC access to **more than 1,000 employees** and a wealth of institutional knowledge.

Mobilization and Resources

In addition to the experience of our in-house staff and affiliates, DRC has built long-standing relationships with subcontractors in Louisiana and across the country that specialize in a wide range of related services. These relationships augment our personnel and equipment resources, allowing DRC to respond **immediately** to any disaster Acadia Parish may face.

Commitment to Safety

DRC's professional staff hold **134 unique certifications**, including those from FEMA, OSHA, USACE, the American Red Cross, and others. We bring this knowledge to bear on every project, emphasizing the importance of safety in every aspect of our work. As a result, DRC has a **multi-year OSHA record of zero work-related illnesses or injuries**.

Your Local Contact

Kristy Fuentes, Vice President of Administration and Compliance

e: kfuentes@drcusa.com | c: (504) 220-7672 | o: (888) 721-4372 | f: (504) 482-2852

As Vice President of Compliance and Administration and a Louisiana native, Kristy Fuentes serves as DRC's local executive contact, bringing more than 20 years of hands-on disaster response and recovery experience throughout the state. Since 2005, she has overseen DRC's Louisiana operations, managed client relationships statewide, and led complex recovery efforts including 40 concurrent Hurricane Ida contract activations, 90 Debris Management Sites, specialty vessel and marine debris projects for LDEQ, and major demolition and blight-removal programs across multiple parishes and the City of New Orleans. Her long-standing experience working with GOHSEP, LADOTD, LDEQ, and local governments provides DRC with strong knowledge of Louisiana's operational, regulatory, and stakeholder requirements, supporting rapid mobilization, effective coordination, and responsive service before, during, and after any event.

This proposal is in all respects fair and in good faith, without collusion or fraud, and conforms to the specifications of your RFP. If we may offer any additional information or clarifications, please let us know. Thank you for the opportunity to offer our services and we look forward to working with Acadia Parish in the future.

Sincerely,

Kristy Fuentes
Vice President, Secretary, Treasurer

111 Veterans Memorial Boulevard • Suite 1420 • Metairie, LA 70005 • (888) 721-4372 • Fax: (504) 482-2852
www.drcusa.com

DISCOVER DRC: A CLOSER LOOK

2001 Founded in 2001, DRC Emergency Services, LLC (DRC) is one of the nation's leading providers of disaster debris removal and recovery services.

2,500 As part of the Sullivan Brothers family of companies, DRC has access to more than 2,500 employees dedicated to disaster recovery and related services.

DRC ensures uninterrupted execution of its projects. DRC excels in concurrent project management, maintaining uninterrupted progress across multiple jurisdictions.

$4.8B+ IN CONTRACTS MANAGED

OVER $1B BONDING CAPACITY

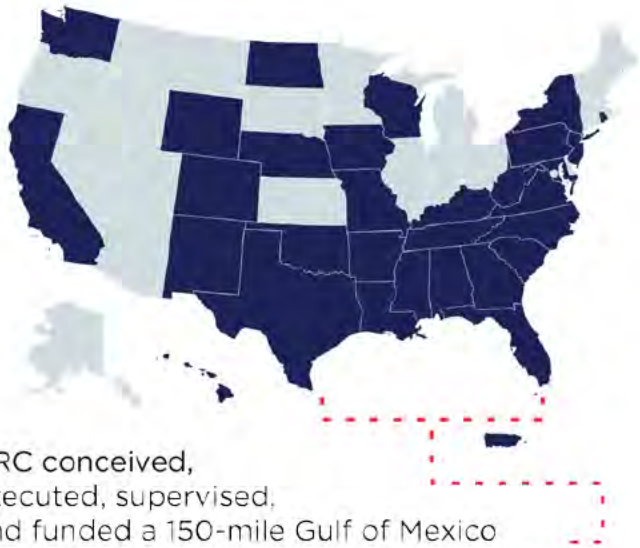
$500M+ WORKING CAPITAL

830+ PROJECTS MANAGED

DRC operated in every FEMA-declared parish in the State of Louisiana in 2021. DRC managed 93 debris management sites and removed 18,000,000 cubic yards of debris solely in response to Hurricane Ida.

104 FEMA DECLARED DISASTERS

DRC has performed **specialized private property debris removal and demolitions** in **31 states and one territory.**



DRC conceived, executed, supervised, and funded a 150-mile Gulf of Mexico shoreline protection system in response to the BP oil spill.

DRC performed debris removal in **seven states** following the **four hurricanes** to hit the Gulf Coast in 2024: Beryl, Francine, Helene, and Milton.

Since 2020, DRC has performed **specialized private property debris removal and demolitions** following devastating wildfires in California, Colorado, Hawaii, New Mexico, and Washington State. In our ongoing wildfire response in New Mexico, we have completed hazardous site assessments, demolitions, hazardous material abatement, erosion control and debris removal on more than **800 properties.**

Subcontractors are paid every Friday, with payments covering work completed two weeks prior, ensuring consistent and timely compensation throughout the project duration.

DRC BY THE NUMBERS

DRC holds the U.S. Army Corps of Engineers (USACE) ACI Debris Removal contract for Region 3 (MI, IN, TN, KY, OH, WV) and collaborates with USACE on training and preparations. DRC has been tasked four times under this contract, most recently in response to the December 2023 tornado in Hendersonville, Tennessee, and previously in response to the tornadoes in Graves County and Mayfield, Kentucky, in December 2021.

As a debris removal provider for the National Association of State Procurement Officials (NASPO), DRC is available to work with any state or local government using the NASPO contract.

Certified Arborist on staff full time. Taylor Jumonville

6.4M
HAZARDOUS TREES AND LIMBS REMOVED

15,000,000
CUBIC YARDS OF VEGETATIVE DEBRIS RECYCLED IN THE LAST FIVE YEARS.

5.6M
CUBIC YARDS 100% RECYCLED FOR SINGLE EVENT RECORD

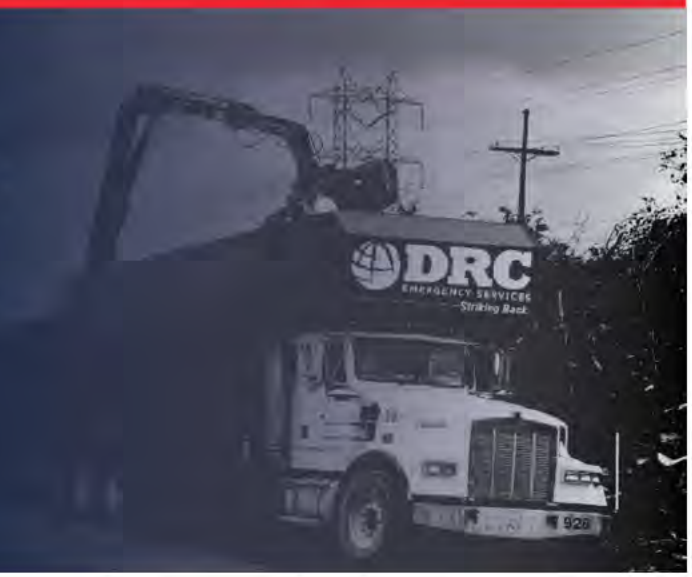
210,000,000
CUBIC YARDS OF DEBRIS REMOVED

440,000
CUBIC YARDS COLLECTED IN ONE DAY

DRC removed more than **18,000,000 cubic yards** of debris and operated **151 debris management sites** on **91 contracts** in our 2024 hurricane response.

"Very proactive and knowledgeable: DRC provided exceptional support and advice through an unprecedented 2024 hurricane season. Interaction with staff, citizens and elected officials always professional and reflective of the values and interest of the City of Bradenton."

- Irvin Lee, Director of Public Works & Utilities, City of Bradenton, Florida



PROJECT SPOTLIGHT: HURRICANE IDA

Waterway and Levee Debris Removal in Ascension Parish, Bayou Lafourche Water District, St. Charles Parish, Southeast Flood Protection Authority and Terrebonne Parish

Start and End Date: 8/30/21 – 5/23/22
Combined Contract Value: $30,054,842.76

CONTRACT SUMMARY

In 2021, DRC was contracted by Ascension Parish, Bayou Lafourche Water District, St. Charles Parish and Terrebonne Parish to perform waterway debris removal in response to the devastation caused by Hurricane Ida. DRC successfully removed and disposed of over 440,000 cubic yards of wet debris.

DRC removed over 18,000,000 cubic yards of debris and managed 93 debris management sites in response to Hurricane Ida alone. During this time, DRC removed over 27,000 cubic yards of debris from the levees in Terrebonne Parish. Additionally, the Southeast Flood Protection Authority contracted DRC to perform over 40,000 cubic yards of levee debris removal.

> **"Exceptional knowledge of FEMA regulations, assisted with permits, wonderful staff."**
>
> - Chandra Sampey, Contract Monitor, St. Charles Parish

EQUIPMENT USED

- 40 foot barges with grapples
- Marsh buggies
- Skid Steers
- 120 cubic yard truck & trailer
- Reconnaissance Boat with GPS
- Barges
- Long Stick Excavators
- Off-road dump trucks
- Bulldozers
- Front-End Loaders

PROJECT SPOTLIGHT: JULY 2025 TEXAS FLOODS

In July 2025, catastrophic flooding impacted multiple counties across the State of Texas, generating unprecedented volumes of disaster-related debris and creating immediate threats to public health, safety, and access to critical infrastructure. DRC Emergency Services responded immediately, mobilizing personnel, equipment, and management resources to support urgent recovery needs across affected jurisdictions.

Within days of the event, DRC was deployed to Travis County and rapidly expanded operations statewide after being directly contracted by the Texas Department of Emergency Management (TDEM). This swift state-level engagement enabled the rapid removal of disaster debris across Kendall, Burnet, San Saba, Williamson, Kimble, Menard, Mason, and McCulloch Counties, as well as the Cities of Melvin, Brady, Leander, Jonestown, and Georgetown. All debris removal activities were executed in close coordination with local jurisdictions, TDEM, and the Texas Commission on Environmental Quality (TCEQ), and were fully aligned with FEMA Public Assistance eligibility requirements and applicable environmental regulations.

To support efficient collection, segregation, reduction, and final disposition, **DRC established and operated 21 Debris Management Sites (DMS)**. In addition to managing standard vegetative and construction debris streams, DRC safely handled and disposed of complex and specialty debris, including Household Hazardous Waste (HHW), waterway and water-borne debris, tires, sand and soils.

Operations were conducted across diverse geographic and operational environments, requiring rapid deployment, scalable field operations, and continuous coordination among state and local partners. DRC's ability to surge resources and adapt to evolving conditions was critical to restoring access, mitigating hazards, and accelerating recovery timelines for impacted communities. Over the course of the response, **DRC removed more than six million cubic yards of disaster-generated debris, delivering more than $345 million in debris removal services**.

PROJECT SPOTLIGHT: WATERWAY DEBRIS REMOVAL

SOUTHWEST FLORIDA RESPONSE – HURRICANE IAN

DRC performed Debris Removal Services for the Florida Department of Environmental Protection and the Florida Division of Emergency Management following Hurricane Ian. The scope included the removal of roadway debris, private property debris, commercial property debris, demolition of private and commercial properties, and vehicle/vessel removal from both land and waterways. A **total of 4 DMS sites** were utilized for this operation.

DRC utilized a **total of 20 extraction/offloading sites** during this project. We used a variety of techniques involving barges, helicopters, large crane machinery, and handpicking in the removal of debris and vessels. Handpicking of debris was performed on interior marsh and mangrove lands where barges and trucks could not gain access. **Over 100 vehicles and vessels** were removed during this project.

DRC completed debris removal services on **412 right of entry (ROE) properties**. This work involved 157 demolitions, 54 of which were on properties containing asbestos.

DRC kept in daily contact with subcontractors and the State to coordinate the simultaneous provision of services including demolition, ROE, household hazardous waste collection, waterway activities, helicopter operations, meal services, hazardous tree removal, and more.

DRC removed and disposed of **more than five million cubic yards** of debris during this operation, with a contract value of **over $350 million**. We **recycled 100% of the 3.3 million cubic yards of vegetative debris** collected in Sarasota County, Florida, and surrounding municipalities.

PORT OF CORPUS CHRISTI AUTHORITY – HURRICANE HARVEY

Marine Debris Removal Services

Start and End Date: 8/14/2018 - 8/24/2018

Contract Value: $285,771.03

CONTRACT SUMMARY

In 2018, the Port of Corpus Christi Authority contacted DRC Emergency Services to activate our existing standby debris removal contract. Hurricane Harvey had left debris scattered throughout the Port at varying depths.

The Port Authority issued DRC a list of more than 120 debris targets, including GPS coordinates. DRC used survey boats with GPS and sonar technologies to locate the debris, then guided barges with grapple buckets to the debris.

Much of the debris was in deep water, so DRC had to deploy dive teams to locate the debris and hoist it to the surface.

We hauled the debris to offload sites located along the coastline, then transported it to nearby landfills or recycling facilities.

EQUIPMENT USED

- 40 foot barges with grapples
- 120 cubic yard truck & trailer
- Reconnaissance Boat with GPS & sonar
- Dive teams and hoist

LEADERSHIP AT A GLANCE

Kristy Fuentes, Vice President of Administration and Compliance, will provide executive oversight of contract administration, compliance coordination, invoicing, data management, and project closeout activities throughout the duration of the project. Ms. Fuentes works closely with both field operations and administrative teams to help ensure accurate documentation, timely reporting, regulatory compliance, and efficient project execution from mobilization through final closeout.

As the Parish's main point of contact, Ms. Fuentes will serve as the direct government liaison between the Parish and the DRC operations team, helping to facilitate communication, coordination, responsiveness, and day-to-day project support throughout the duration of the project.

Joe Newman, Vice President of Operations, will direct and manage the project, leveraging DRC's experienced operations team. Mr. Newman and his team bring over 500 years of combined experience in disaster recovery management, debris operations, and emergency response services.

Brock Long, former FEMA Administrator and nationally recognized emergency management leader, provides strategic guidance and executive-level advisory support to DRC's disaster response operations. Mr. Long's extensive experience in federal emergency management, disaster coordination, and large-scale recovery operations strengthens DRC's ability to support clients before, during, and after disaster events.

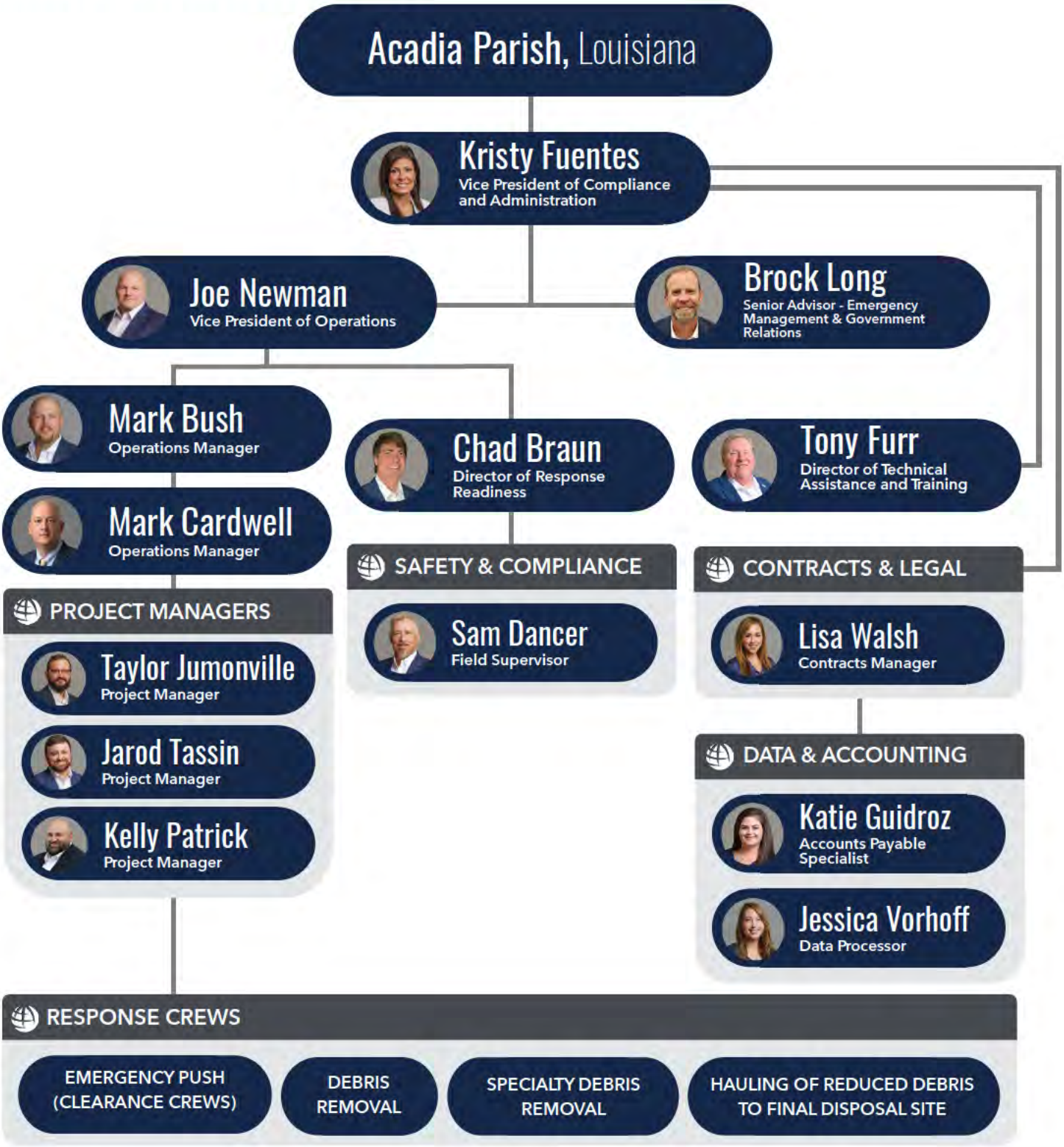
Mark Cardwell brings more than two decades of experience with the U.S. Army Corps of Engineers (USACE), where he served as an Emergency Management Specialist and ESF-3 Debris Subject Matter Expert. Throughout his career, Mr. Cardwell has managed complex debris operations and multi-agency recovery efforts across numerous federally declared disasters, including Hurricane Irma/Maria, the Western Kentucky Tornadoes, the Eastern Kentucky Flooding, the Hawaii Wildfires, and Hurricane Helene. His expertise includes debris program management, regulatory compliance, contract execution, and field team leadership.

Chad Braun, Director of Response Readiness, brings more than 15 years of experience with the U.S. Army Corps of Engineers, including service as a Subject Matter Expert for FEMA Debris Emergency Operations at the USACE Huntsville Center. Mr. Braun oversees DRC's response readiness, safety, quality assurance, and operational compliance programs, ensuring all operations are executed in accordance with federal, state, and local requirements while maintaining the highest standards of preparedness and operational excellence.

KEY PERSONNEL ROLES

ORGANIZATIONAL CHART

FIELD ORGANIZATIONAL CHART



JOHN SULLIVAN

President

John R. Sullivan is the president of DRC Emergency Services, one of the nation's largest providers of disaster recovery, debris management and emergency response services across the United States. Under his leadership, DRC is at the forefront of every major disaster, working with federal, state and local agencies to restore communities and rebuild critical infrastructure. As an Executive Board member of the Disaster Recovery Coalition of America (DRCA), Mr. Sullivan is dedicated to advancing best practices in disaster response.

With 30 years of experience in the construction and emergency response industries, Mr. Sullivan has extensive expertise in disaster recovery, large-scale infrastructure development, marine construction and dredging. In addition to his leadership at DRC, he plays a key role in the executive management and operations of several portfolio companies, including SLSCO Ltd., Callan Marine and Forgen.

What began as Sullivan Land Services over three decades ago has grown into the Sullivan Brothers Family of Companies, a nationwide enterprise operating in all 50 states with 12,400 employees and 580+ active project locations. Together, these companies are dedicated to transforming communities and improving individual lives by delivering comprehensive solutions across a wide range of industries. Their work spans construction, disaster recovery, infrastructure development, industrial services, environmental remediation, healthcare and energy projects, addressing the diverse needs of both public and private sector clients, including FEMA, USACE and HUD.

(888) 721-4372

Jsullivan@drcusa.com

111 Veterans Boulevard, Ste. 1420,
Metairie, LA 70005

EDUCATION

Texas A&M University – College Station, Texas
Bachelor of Science - Construction Science

WORK EXPERIENCE

NYC Build It Back Program – *New York, NY*
• Program/construction management for the reconstruction, rehabilitation and elevation of over 700 homes in Staten Island. CDBG-DR funded project for New York City restoring homes damaged by Hurricane Sandy.

New York City Rapid Repairs Program – *New York, NY*
• Over 1,700 homes were repaired throughout the five boroughs of New York following Hurricane Sandy. All repairs were performed in a four-month period and included mechanical, electric, and plumbing.

FEMA Galveston County Emergency Housing – Galveston County, TX
• Involved the complete development of two former athletic fields into fully-functional manufactured home communities totaling 106 units. Both projects were completed in 28 days.

USACE GIWW Willacy County Dredging – Harlingen, TX
• Dredging of approximately 423,000 cubic yards of material in the Gulf Intracoastal Waterway and disposal in designated USACE placement areas.

Port of Harlingen Maintenance Dredging – Harlingen, TX
• Maintenance dredging of Port of Harlingen dock facilities. Dredging of approximately 58,000 cubic yards of material and disposal in POH placement areas.

NOTABLE PROJECTS

2025
Flooding in Texas, Kentucky, and Tennessee
2024
Hurricanes Beryl, Francine, Helene, and Milton; New Mexico Wildfire
2023
Hawaii Wildfire; Tornadoes in Alabama, Arkansas, Mississippi, and Oklahoma
2022
Hurricane Ian
2021
Hurricane Ida, Kentucky and Alabama Tornadoes, Texas Severe Winter Storms
2020
Hurricane Zeta, Hurricane Delta, Hurricane Sally, Hurricane Laura, Hurricane Isaias, Hurricane Hana
2019
Hurricane Dorian, Tropical Storm Barry, Tropical Storm Imelda
2018
Hurricane Michael, Hurricane Florence
2017
Hurricane Maria, Hurricane Irma, Hurricane Harvey
2016
LA Severe Storms & Flooding
2015
Winter Storm Jonas; Houston, TX Flood

CERTIFICATIONS

• Introduction to Incident Command System, ICS-100
• ICS for Single Resources and Initial Action Incident
• OSHA Safety Certification
• USACE Contractor Quality Management
• FEMA IS-20.24 • FEMA IS-100.b • FEMA IS-200.b

KRISTY FUENTES

Vice President of Compliance and Administration

Kristy Fuentes, DRC's Vice President of Compliance and Administration, offers 20 years of experience in disaster recovery projects, client expansion, and government relations. Throughout the years, Ms. Fuentes has been an essential element in the management of all of DRC's disaster relief projects. Some of these major hurricane projects include Hurricanes Helene, Milton, Ian, Ida, Michael, Florence, Irma, Harvey, Ike, Wilma, and Katrina. Other major projects include the 2025 Texas Hill Country Floods, 2024 South Fork and Salt Fires, 2023 Hawaii Wildfires, 2022 Colorado Marshall Wildfires, 2021 Kentucky Tornadoes, 2021 Winter Storm Uri, 2020 California Wildfires, 2020 Malden Fire, 2016 Louisiana Severe Storms and Flooding, and the 2010 BP Oil Spill. She managed 91 activations in response to Hurricanes Helene and Milton in 2025; these projects involved the operation of 151 debris management sites, as well as the removal and disposal of more than 18 million cubic yards of debris. Ms. Fuentes has been an instrumental asset to the company by acting as the designated liaison for clients and ensuring consistency and quality in performance while managing various projects.

Ms. Fuentes has implemented changes and improvements to the methods and procedures for contracts, licensing, and pre-qualification processes to guarantee contractor compliance with Federal and State regulations. Ms. Fuentes continues to aid clients across the United States in planning, program management, disaster response, demolition contracting, and regulatory compliance while maintaining a key administrative role for every disaster and project DRC performs. Ms. Fuentes' unique oversight and creativity in every role she has assumed has significantly improved DRC's ability to flourish in increasingly demanding disaster recovery environments.

(888) 721-4372

Kfuentes@drcusa.com

111 Veterans Boulevard, Ste. 1420,
Metairie, LA 70005

EDUCATION

University of New Orleans – New Orleans, LA
Marketing – 1993
Southeastern Louisiana University – Hammond, LA
Marketing - 1992-1993

WORK EXPERIENCE

DRC Emergency Services, LLC – New Orleans, LA

Chief Executive Compliance Officer, October 2014 - Present
• Overall day-to-day responsibility for directing the DRC ethics, business conduct, and government contract compliance programs. Ensures that all executives and employees have ethics training on an annual basis and that the code provides compliance guidance appropriate to the size and nature of DRC's business.

Vice President of Business Development, 2013 - Present
• Management of DRC's marketing, sales, and communications functions, providing client relations and assistance in planning, program management, disaster response, demolition, contracting, and regulatory compliance.

Regional Manager, 2005 - Present
• Overall day-to-day responsibility for managing all client customer needs, including contracts, maintenance, training, and planning for disaster events.

NOTABLE PROJECTS

2025
Flooding in Texas, Kentucky, and Tennessee
2024
Hurricanes Beryl, Francine, Helene, and Milton; New Mexico Wildfire
2023
Hawaii Wildfire; Tornadoes in Alabama, Arkansas, Mississippi, and Oklahoma
2022
Hurricane Ian
2021
Kentucky Tornadoes, Hurricane Ida, Alabama Tornadoes, Texas Severe Winter Storms
2020
Hurricane Zeta, Hurricane Delta, Hurricane Sally, Hurricane Laura, Hurricane Isaias, Hurricane Hana
2019
Hurricane Dorian, Tropical Storm Barry
2018
Hurricane Michael, Hurricane Florence
2017
Hurricane Maria, Hurricane Irma, Hurricane Harvey

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial • FEMA IS-100.b • FEMA IS-632.a • FEMA IS-633 • FEMA IS-634 • FEMA IS-700 • FEMA IS-702.a

OTHER CERTIFICATIONS

Can be provided upon request.

JOE NEWMAN

Vice President of Operations

Mr. Newman has more than 2 decades of experience overseeing large-scale construction and disaster-related debris management projects. As Vice President of Operations, Mr. Newman maintains business relationships and offers hands-on participation and incident command on all operations. Mr. Newman plays a key role in every major activation, providing operational oversight to measure progress and adjusting processes to ensure the success of the project. Mr. Newman works closely with management personnel and oversees all project managers to maintain efficient team structure during an activation. Since becoming Vice President of Operations in 2017, Mr. Newman has managed teams across multiple types of disasters including Hurricanes, Tropical Storms, Floods, Ice Storms, Tornados, Winter Storms, Fires, and Earthquakes, with a cumulative contract value of more than $1.8 billion. Mr. Newman is a strong leader whose organizational, critical thinking, and communication skills are integral to the success of the team.

(888) 721-4372

Jnewman@drcusa.com

111 Veterans Boulevard, Ste. 1420,
Metairie, LA 70005

EDUCATION

United States Army
Army Ranger *1995-2000*

WORK EXPERIENCE

DRC Emergency Services, LLC – New Orleans, LA

Vice President of Operations *March 2016 - Present*

Program Manager *2003 - March 2016*
- On-ground execution of projects
- Crew oversight
- Schedule adherence
- Resource utilization
- Quality, safety, and regulatory compliance

United States Army

Army Ranger *1995 - 2000*
- Ranger Indoctrination Program (RIP)
- Primary Leadership Development Course (PLDC)
- Airborne School

CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – Initial
- FEMA IS-100.b

Introduction to Incident Command System, ICS-100
- FEMA IS-632.a

Introduction to Debris Operations
- FEMA IS-702.a

NIMS Public Information Systems
- FEMA IS-100.PWB
- FEMA IS-35.17
- FEMA IS-2900

NOTABLE PROJECTS

2025
Flooding in Texas, Kentucky, and Tennessee
2024
Hurricanes Beryl, Francine, Helene, and Milton; New Mexico Wildfire
2023
Hawaii Wildfire; Tornadoes in Alabama, Arkansas, Mississippi, and Oklahoma
2022
Hurricane Ian
2021
Kentucky Tornadoes, Hurricane Ida, Alabama Tornadoes, Texas Severe Winter Storms
2020
Hurricanes Zeta, Delta, Sally, Laura, Isaias, and Hana
2019
Tropical Storm Imelda, Hurricane Dorian, Tropical Storm Barry
2018
Hurricane Michael, Hurricane Florence
2017
Hurricane Maria, Hurricane Irma, Hurricane Harvey
2016
Hurricane Matthew, Louisiana Severe Storms and Flooding
2015
Houston, TX Flood
2011
Tornado Outbreak
2008
Hurricane Gustav
2007
Missouri Ice Storm
2006
New York Ice Storm
2005
Hurricane Katrina, Hurricane Dennis

TONY FURR

Director of Technical Assistance and Training

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for more than 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program from 2005 (Hurricanes Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services and all clients while navigating the FEMA Disaster grant programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, and the Oklahoma Emergency Managers Conference, and he has presided over the round table workshops hosted by the Disaster Recovery Coalition of America (DRCA) in FEMA Region VI.

Tony Furr is among the most knowledgeable people working in the debris management business, with firsthand field experience managing major disasters and PA grants.

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Tfurr@drcusa.com

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Metairie, LA 70005

EDUCATION

Mitchell Community College – Statesville, North Carolina
Technical or Occupational Certificate in Engineering – 2002

Stanley Community College – Albemarle, North Carolina
Technical or Occupational Certificate – 1980

WORK EXPERIENCE

DRC Emergency Services, LLC – New Orleans, LA
Director of Technical Assistance & Training, *2021 - Present*

- Provide ongoing education to DRC Personnel and Jurisdictions through training and workshops
- Attend meetings with FEMA
- Consult with Clients to help identify and suggest equipment, products, or services they may need
- Perform a key role in project planning and identification of resources needed

Department of Homeland Security-Federal Emergency Management Agency (FEMA)
Public Assistance Task Force Lead/Debris Task Force Lead, *2016-2021*

- Regional Debris Subject Matter Expert (SME)
- Managed United States Army Corps of Engineers (USACE) mission assignment (MA) for Federal Operational Support (FOS) for a debris mission consisting of ten debris SMEs conducting field operations
- Coordinated the Debris Task Force, which consists of state, federal, and local agencies, to promote an efficient and effective debris removal mission consisting of an excess of 5,000,000 cubic yards of debris across 26 Parishes
- Liaison to the Governor's Office of Homeland Security and Emergency Preparedness (GOHSEP) for debris issues

NOTABLE PROJECTS

- Designed and implemented the Chambers County Audit Program (DR-1791-TX) as requested by the Office of Inspector General (OIG). Specific program elements included research and analysis of OIG findings, guidance to the seven-person FEMA/State Audit Team on the necessary steps and methodology of the audit process, interpretation of statutory regulation and policy, and communication and coordination between all stakeholders on the project progress and results

- At the request of Senior Management, designed and developed the current Region 6, Debris Management Plan (DMP) templates to aid the Grantee / Subgrantees in the development of their own comprehensive DMP

- Served as Region 6 Debris Subject Matter Expert (SME), reviewing all applicant-submitted Debris Management Plans

- Performed technical review of the City of Dayton's (subgrantee) second appeal for FEMA HQ and provided White Paper technical analysis of programmatic compliance

CERTIFICATIONS

ICS-100 • ICS-200 • FEMA IS-24 • FEMA IS-632.a • FEMA IS-634 • FEMA IS-800.b • FEMA IS-821 • FEMA IS-00022 • FEMA IS-00230 • FEMA IS-00317 • FEMA IS-00393.a • FEMA IS-00631 • FEMA IS-00632 • FEMA IS-00821 • FEMA IS-1812 • National Wildlife Coordinative Group Certifications L-381 and L-480 • E0193 Certified Appeal Analyst • Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, and Debris • Project Management (Certified Project Manager (CPM) URS Corporation

CHAD BRAUN

Director of Response Readiness

Mr. Braun is a nationally recognized expert in debris disaster response with over 2 decades of experience leading emergency operations for the U.S. Army Corps of Engineers (USACE). He has managed large-scale debris missions following major hurricanes and natural disasters across Florida, Puerto Rico, Mississippi, Louisiana, Texas, Alabama, and Tennessee. Notably, he served on the USACE Debris National Cadre as a Debris Subject Matter Expert (SME) from 2016 to 2025, leading and overseeing debris removal and disposal operations during some of the most complex emergency missions in recent U.S. history. Mr. Braun has directed large field teams, led major public and private debris cleanup efforts, and developed response protocols for national-level debris operations. His subject matter expertise in Government coordination, debris contracting, and disaster logistics make him a critical asset to our response team.

In addition to his disaster response work, Mr. Braun has a deep background in federal construction and service contract management, overseeing more than $700 million annually in global construction and $330 million in service contract task orders. He has served as a warranted Administrative Contracting Officer (ACO) for multi-million-dollar programs, delivered design-build projects, and provided leadership for large scale Civil Works Projects. Mr. Braun has led technical evaluations for major acquisitions, served as a CPARS Assessing Official, and played key roles on Source Selection Evaluation Boards. His credentials and leadership in high-risk, multi-site operations, reflect his ability to deliver results across mission-critical federal programs.

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EDUCATION

Tennessee Technological University
B.S. in Civil Engineering

WORK EXPERIENCE

DRC Emergency Services, LLC – New Orleans, LA
Director of Response Readiness, 2025 - Present

USACE - Huntsville Center - Huntsville, AL
Emergency Operations SME, 2015 - 2025
• SME for FEMA Debris Emergency Operations—coordinated logistics, contracts, and recovery across FL, LA, TX, TN. Key player in Hurricane Maria Response; led $749M T&M contract support for Puerto Rico's power grid recovery. Directed post-disaster debris management with federal, state, and local partners; supervised large-scale response teams. Oversaw $700M+ in construction and $330M+ in service task orders annually across global programs.

USACE - Mobile District - Crestview, FL
Resident Engineer/Office Chief, 2019
• Oversaw $50M+ in military construction and SRM projects. Led construction team, ensured QA/safety compliance, and evaluated CMS A&E proposals.

USACE - Transatlantic Middle East District - Iraq
Lead Office Engineer, 2017
• Supported $300M emergency dam stabilization; led SOP development for high-risk cost-reimbursable contracts. Supervised Iraqi engineers and served as COR for personnel services.

USACE - Nashville District - Center Hill, TN
Team Lead, 2008 - 2015
• Directed teams of 50–80 QA staff for national debris removal ops. Managed megaprojects including $120M barrier wall and $87M grouting contracts. Led $58M+ in REA and mod resolution; implemented VECPs saving $6.8M.

CERTIFICATIONS

• Registered Professional Engineer, Tennessee License #112212 • Certified Construction Manager, CMAA • DAWIA Level II Contracting • DAWIA Level III Facility Engineering • 10-hour OSHA Construction Safety and Health • FEMA/USACE - COR Certification/Credentials • USACE - Civil Level One Training • FEMA IS-100.c • FEMA IS-700.b
• Hazwoper

NOTABLE PROJECTS

2024-2025 - Hurricane Helene, Hurricane Milton
2023 - Hurricane Idalia
2022 - Hurricane Ian
2021-2020 - Tennessee Floods, Hurricane Laura, Hurricane Delta, Tennessee Tornadoes
2017-2018 - Hurricane Maria, Hurricane Irma
2016 - Louisiana Severe Storms and Flooding, Texas Floods
2005-2006 - Hurricane Katrina

LISA WALSH

Contracts Manager

Prior to joining DRC, Ms. Walsh provided administrative assistance for emergency response projects involving FEMA protocol. Since joining DRC in 2010, she gained experience in data management operations following some of the largest debris generating natural disasters in recent history, and she became an integral part of DRC's data department. Ms. Walsh was responsible for overseeing data collection for state and federally funded projects, helping to recover $2.5 billion in data collection since 2016. Ms. Walsh is very important to DRC's continued success in data.

Since 2013, Ms. Walsh has overseen all contracts for DRC as Contracts Manager. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence; managing the pre-events contracts database; and coordinating with new and existing clients in establishing pre-event contract awards, contract renewals, and contract extensions. Ms. Walsh has provided continuous administrative aid to DRC's management personnel on all major disasters since 2010 through assisting and maintaining close relationships with each jurisdiction to ensure that all documentation is received and sent in a timely manner.

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EDUCATION

Our Lady of Holy Cross College – New Orleans, LA
Bachelor's Degree in Accounting – May 2015
Nunez Community College – Chalmette, LA
Associates Degree in Business Technology – 2010

WORK EXPERIENCE

DRC Emergency Services, LLC – New Orleans, LA

Contracts Manager, *November 2013 - Present*
• Maintain contractual records and documentation such as receipt and control of all contract correspondence.
• Ensure that signed contracts are communicated to all relevant parties to provide contract visibility and awareness and interpretation to support implementation.
• Responsible for applying for, renewing, and activating general contractor's licenses nationwide; prequalification with Department of Transportation offices nationwide
• Responsible for Secretary of State annual filings and authorizations to do business

Project Administrator, *July 2010 - November 2013*
• Provided administrative assistance to the Chief Operating Officer, Regional Manager, and several Project Managers for projects in Louisiana, including, but limited to:
  • MC52 BP Oil Spill Clean Up
  • St. Bernard Road Project
  • Orleans Parish Sheriff's Office
  • Hurricane Isaac Recovery – Assisted project managers in several contracts; coordinated and managed personnel to scan and submit tickets to the Mobile office
• Project Administrator for two demolition projects for the City of New Orleans; responsibilities included filing permits, making LA One Calls, reviewing all packets for demolition paperwork before demolition, attending monthly meetings with the City of New Orleans, and providing invoicing reconciliation
• Researched bids and RFPs throughout the United States

Law Offices of Christian D. Chesson – New Orleans, Louisiana
Paralegal/Office Manager, *September 2006-January 2009*
• Assisted in Chapter 7 Bankruptcy and Lemon Law documentation for clients
• Provided overall office management, including:
  • Client relations
  • Accounts payable/receivable
  • Administrative support to ten attorneys in the New Orleans office location
  • Liaison between the New Orleans office and the Lake Charles office locations

Advanced Cleanup Technologies, Inc. – Rancho Dominguez, California
Administrative Manager, *October 2005-May 2006*
• Director of Human Resources for the Southeastern Branch of ACTI
• Administrative office manager duties included documentation and operational support for operations manager and project managers; invoicing for emergency response projects following FEMA protocol

PROMINENT CERTIFICATIONS

• Hazardous Waste Operations & Emergency Response – Initial

OTHER CERTIFICATIONS

Can be provided upon request.

LISA WALSH

Contracts Manager

NOTABLE PROJECTS

2025
Flooding in Texas, Kentucky, and Tennessee
2024
Hurricanes Beryl, Francine, Helene, and Milton; New Mexico Wildfire
2023
Hawaii Wildfire; Tornadoes in Alabama, Arkansas, Mississippi, and Oklahoma
2022
Hurricane Ian
2021
Kentucky Tornadoes, Hurricane Ida, Alabama Tornadoes, Texas Severe Winter Storms
2020
Hurricane Zeta, Hurricane Delta, Hurricane Sally, Hurricane Laura, Hurricane Isaias, Hurricane Hana
2019
Tropical Storm Imelda, Hurricane Dorian, Tropical Storm Barry
2018
Hurricane Michael, Hurricane Florence
2017
Hurricane Maria, Hurricane Irma, Hurricane Harvey
2016
Hurricane Matthew, Louisiana Severe Storms and Flooding (DR-4277)
2015
Winter Storm Jonas, Houston, TX Flood
2014
Winter Storm Pax
2013
Midwestern Tornado Outbreak
2012
Super Storm Sandy, Hurricane Issac
2011
Hurricane Irene
2010
BP Oil Spill
2008
Hurricane Gustav, Hurricane Ike
2006
Hurricane Wilma
2005
Hurricane Rita, Hurricane Ophelia, Hurricane Katrina, Hurricane Dennis

MARK BUSH

Operations Manager/Project Manager

Mr. Bush is a Texas native who worked previously as Field Service Supervisor/Operations Coordinator for an oilfield services company specializing in water treatment. He also served six years in the US Army as a Light Wheel Mechanic and served as a Squad Leader with the 4th Brigade/4th Infantry Division. Mr. Bush went to Lamar University in Beaumont, TX. Upon joining DRC, he worked as a Project Manager. Currently, Mr. Bush works for DRC as Operations Manager. As Operations Manager, Mr. Bush contributes information and recommendations for strategic plans and reviews; prepares and completes action plans; implements production, productivity, quality, and customer service standards; resolves problems in the field; completes audits; identifies trends; analyzes and improves organizational processes and workflows; maintains safe and healthy work environments by establishing, following, and enforcing standards and procedures; and complies with legal regulations. His prior experience has helped him hone his skills in personnel management, reliability and responsiveness, attention to detail, adaptability to change, and time management.

Mr. Bush managed debris removal operations following the Babb Road Wildfire in Washington in 2020 and the Marshall Fires in Colorado in 2021. In 2022, he managed several projects in Florida following Hurricane Ian. Additionally, Mr. Bush led DRC's response to Winter Storm Mara for Travis County, Texas in 2023. In 2024, he managed projects for the State of Washington following the Oregon & Grey Fires. Mr. Bush also directed debris removal operations in Harris County following the May 2024 Derecho, in the City of Houston following Hurricane Beryl, and in several Louisiana cities and parishes following Hurricane Francine. The value of his 2024 work exceeded $24 million. Beginning in July 2025, Mr. Bush has overseen DRC's response to the Texas Hill Country Floods. Mr. Bush is currently managing operations in nine counties and eight cities in Central Texas, from which he has managed the removal and disposal of more than $97 million worth of debris.

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WORK EXPERIENCE

DRC Emergency Services, LLC
Operations Manager/Project Manager, 2017–Present
- Manages the daily logistical coordination of crews, heavy equipment, and support resources
- Implements health and safety protocols to ensure that all work is completed safely
- Plans workflow and future crew movement
- Produces daily work site documentation
- Coordinates DMS closures
- Manages all phases of assigned projects, ensuring contractual obligations are met
- Accountable for the personnel and equipment onsite

Orion Water Solutions
Field Service Supervisor/Operations Coordinator, 2014-2017
- Served as the supervisor and coordinator for all operations, including but not limited to managing the logistics of mobile equipment, chemical shipments, and all personnel.

MILITARY EXPERIENCE

United States Army
- Squad Leader with the 4th Brigade/4th Infantry Division, 2007-2013
- Jalalabad, Afghanistan. Tasked with Base Defense Ops and served as a member of a QRF Team in support of Operation Enduring Freedom.

EDUCATION

Lamar University, 1995-1997
Houston Area Plumbers Joint Apprenticeship Training, 1999-2003

CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – 40-Hour • TX All-lines Ins. Adjuster (lic#2156078) • SafeLand USA • SafeGulf USA
- H2S Awareness Training CPR AED Certified

FEMA IS-5.a • FEMA IS-10.a • FEMA IS-37.23 • FEMA IS-100.c • FEMA IS-111.a • FEMA IS-200.c • FEMA IS-235.c • FEMA IS-241.c • FEMA IS-242.c • FEMA IS-317.a • FEMA IS-321 • FEMA IS-325 • FEMA IS-632.a • FEMA IS-633 • FEMA IS-700.b

NOTABLE PROJECTS

2025
Texas Flooding
2024
Hurricane Beryl, New Mexico Wildfire
2023
Hawaii Wildfire; Arkansas and Oklahoma Tornadoes
2021
Hurricane Ida, Texas Severe Winter Storms, Marshall Fires
2020
Hurricanes Zeta, Delta, Sally, and Hana; Babb Road Wildfire
2019
Hurricane Dorian, Tropical Storm Barry, Tropical Storm Imelda
2018
Hurricane Michael, Hurricane Florence
2017
Hurricane Harvey

MARK CARDWELL

Operations Manager

Mr. Cardwell is a Kentucky native with over two decades of service with the U.S. Army Corps of Engineers (USACE), where he served as an Emergency Management Specialist. He holds an Industrial Maintenance Technology education and has built an extensive career in emergency management, debris operations, and disaster recovery. Mr. Cardwell is a certified member of the ESF-3 Debris Subject Matter Expert (SME) Cadre and has served as a Mission Manager and Debris SME across numerous federal disaster responses. He has also trained and mentored USACE debris removal districts nationwide on regulatory compliance and recovery best practices. Currently, Mr. Cardwell works for DRC as Operations Manager. As Operations Manager, Mr. Cardwell contributes information and recommendations for strategic plans and reviews; prepares and completes action plans; implements production, productivity, quality, and customer service standards; resolves problems in the field; completes audits; identifies trends; analyzes and improves organizational processes and workflows; maintains safe and healthy work environments by establishing, following, and enforcing standards and procedures; and complies with legal regulations.

Prior to joining DRC, Mr. Cardwell developed deep expertise in managing multi-agency disaster recovery operations, cross-functional field teams, and large-scale logistics in coordination with FEMA and state and local governments. His professional background includes roles as Engineering Technician, Facility Operations Specialist, and Maintenance Mechanic with USACE, and he previously served in the U.S. Army as an Infantry Squad Leader and Recruiting Station Commander. His core strengths include debris program management, contract management and execution, multi-agency coordination, and field team leadership.

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EDUCATION

Industrial Maintenance Tech
2006

WORK EXPERIENCE

DRC Emergency Services, LLC
Operations Manager, 2026 – Present

- Manages the daily logistical coordination of crews, heavy equipment, and support resources
- Implements health and safety protocols to ensure that all work is completed safely
- Plans workflow and future crew movement
- Produces daily work site documentation
- Coordinates DMS closures
- Manages all phases of assigned projects, ensuring contractual obligations are met
- Accountable for the personnel and equipment onsite

United States Army Corps of Engineers
Emergency Management Specialist, August 2022 - April 2026

- Develops and maintains emergency plans, SOPs, and training programs in coordination with federal, state, and local agencies.
- Member of the Louisville District Debris PRT since 2017; ESF3 Debris SMS Cadre (2019); ESF3 Debris SME Cadre (2023).
- Served as Debris SME and Mission Manager for multiple national disaster events.
- Leads cross-functional recovery teams — including GIS specialists, contractors, realty experts, and QC teams.
- Provides technical guidance, regulatory compliance oversight, and mentorship.

Engineering Technician, January 2020 - August 2022

- Managed contracts for facility inspections, repairs, and improvements; tracked projects using CEFMS II for budgeting and scheduling.
- Served as Team Leader for Hurricane Laura and Delta TA/TM missions and led EM response to the December 2021 Mayfield Tornadoes.
- Conducted on-site investigations of critical infrastructure and served as liaison between the Operations Division and private industry.
- Planned and staffed large-scale missions, overseeing resource allocation and deployment operations.

NOTABLE PROJECTS

2024
North Carolina Debris
2023
Hawaii Wildfires
2022
Eastern KY Flooding
2021
Western KY Tornadoes
2020
Clarksville Tornadoes, Hurricane Laura/Delta TA/TM
2019
Hurricane Dorian FEMA PDA USACE Liaison
2018
Flood Fighter, Mission Manager
2018
Hurricane Irma/Maria (USVI)

CERTIFICATIONS

Debris Team Training (presenter)– 2024 • Louisville District Leadership Development Program (LDP) 2020 • USACE EM Basic Course – 2023 • FEMA IS-100, 200, 300, 400, 700, 800

BROCK LONG

Senior Advisor - Emergency Management & Government Relations

Brock Long brings over 25 years of distinguished experience in emergency management and homeland security to DRC Emergency Services. Most notably, he served as the 10th Presidentially Appointed and Senate-confirmed Administrator of the Federal Emergency Management Agency (FEMA) from 2017 to 2019, where he led a workforce of 21,000 personnel, managed a multi-billion-dollar operating budget, and guided the nation through 220 federally declared disasters and wildfires. Mr. Long is a transformative leader recognized across government and the private sector, with expertise spanning disaster preparedness, response and recovery, critical infrastructure resilience, federal grant programs, and national policy development. His insights are regularly sought by major media outlets including CNN, Fox News, ABC, NBC, CBS, BBC, The Wall Street Journal, and Politico.

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111 Veterans Boulevard, Ste. 1420, Metairie, LA 70005

EDUCATION

Appalachian State University
Master of Public Administration - 1999
B.S. in Criminal Science - 1997

U.S. Naval Post Graduate School
Executive Leadership Program - 2010

WORK EXPERIENCE

DRC Emergency Services, LLC
Operations Manager, 2026 – Present
• Provides strategic guidance to DRC leadership, clients, and government partners on disaster preparedness, response, recovery, and federal grant navigation.
• Leverages senior-level relationships with FEMA, USACE, and Congressional stakeholders to support client objectives and advance DRC's mission.
• Serves as a national spokesperson and subject matter expert, enhancing DRC's visibility and credibility in the emergency management community.

Hagerty Consulting, Inc.
Executive Chairman, 2019 - Present
Executive Vice President, 2011-2017
• Provides strategic leadership and vision to Hagerty's senior executive team and represents the firm globally through national media interviews, government relationships, and major publications.
• Oversaw workforce expansion from 15 employees to nearly 1,000 nationwide, with annual revenue growth from $7 million to over $200 million.
• Led execution of 70+ government and private sector projects, including university safety initiatives and multi-billion-dollar disaster cost recovery efforts.
• Facilitated GridEx VI, a national energy resilience exercise involving federal and state agencies and 300 private energy companies.
• Assists large private-sector C-Suites in developing continuity of operations plans to safeguard mission-essential functions during crises.

Federal Emergency Management Agency (FEMA)
10th Administrator (Presidentially Appointed; Senate confirmed 95-4), 2017 - 2019
• Served as principal advisor to the President of the United States, overseeing coordination of federal resources across 50 states, 573 tribal governments, and 16 island territories for disaster preparedness, mitigation, response, and recovery.
• Led 21,000 personnel and managed a multi-billion-dollar operating budget, ensuring continuity of government and mission-essential functions for the Executive Branch.
• Navigated the nation through 220 federally declared disasters and wildfires, including Hurricanes Harvey, Irma, and Maria.
• Executed the National Flood Insurance Program and implemented reinsurance capital market concepts, saving taxpayers approximately $1 billion during Hurricane Harvey.
• Pioneered FEMA's first "Whole Community" five-year strategic plan and introduced the "Community Lifelines" operational doctrine and FEMA Integration Teams.
• Testified before Congress 10 times; instrumental in passage of the Disaster Recovery Reform Act and establishment of the multi-billion-dollar Building Resilient Infrastructure in Communities (BRIC) Grant Program.
• Directed key agencies including the U.S. Fire Administration, Center for Domestic Preparedness, Emergency Management Institute, and National Domestic Preparedness Consortium.

Alabama Emergency Management Agency
Operations Manager, 2026 – Present
• Served as Governor's Authorized Representative, State Disaster Coordinating Officer, and Deputy Homeland Security Advisor.
• Led the state through eight Presidential disasters and five state-declared emergencies, including Unified Incident Command during the BP Deepwater Horizon Oil Release.
• Orchestrated the nation's first large-scale host-state evacuation, sheltering over 10,000 Hurricane Gustav evacuees from New Orleans.
• Directed 100 staff members and managed a dynamic budget exceeding $100 million annually in appropriations, capital improvement funds, and federal disaster grants.

BROCK LONG

Senior Advisor - Emergency Management & Government Relations

Brock Long brings over 25 years of distinguished experience in emergency management and homeland security to DRC Emergency Services. Most notably, he served as the 10th Presidentially Appointed and Senate-confirmed Administrator of the Federal Emergency Management Agency (FEMA) from 2017 to 2019, where he led a workforce of 21,000 personnel, managed a multi-billion-dollar operating budget, and guided the nation through 220 federally declared disasters and wildfires. Mr. Long is a transformative leader recognized across government and the private sector, with expertise spanning disaster preparedness, response and recovery, critical infrastructure resilience, federal grant programs, and national policy development. His insights are regularly sought by major media outlets including CNN, Fox News, ABC, NBC, CBS, BBC, The Wall Street Journal, and Politico.

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WORK EXPERIENCE CONT.

FEMA Region IV
National Hurricane Program Manager, 2001 – 2006
•Provided technical assistance on hurricane emergency planning, preparedness, and response to government decision-makers from Texas to Maine.
•Directed the National Hurricane Liaison Team at the NOAA National Hurricane Center and contributed to development of the Nation's Evacuation Liaison Team concept.

Georgia Emergency Management Agency
School & University Safety Coordinator / Statewide Emergency Planner, 1999 – 2001
•Delivered training, technical support, and incident response to education officials and public safety responders across 70 county jurisdictions.
Facilitated comprehensive emergency operations plans for schools and universities statewide.

NOTABLE PROJECTS

2017
Hurricanes Harvey, Irma, and Maria
2010
BP Oil Spill
2009
H1N1 Pandemic Response
2008
Hurricane Gustav
2001-2006
National Hurricane Program Management, FEMA Region IV

CERTIFICATIONS & AWARDS

Certified Local Emergency Manager – State of Alabama
• Public Safety Training Instructor – State of Georgia
•Appalachian State University Distinguished Alumni Award (2018) • U.S. Coast Guard Public Service Award (2019) • Samaritan's Purse National Service Award (2019) • National Weather Service Distinguished Service Award • American Red Cross Appreciation and Service Award

SAM DANCER

Project Manager/Field Supervisor

After more than a decade in military and law enforcement, Mr. Dancer joined DRC as a Field Supervisor and Project Manager. His responsibilities as Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors.

Mr. Dancer helped seven cities and parishes in Louisiana respond to Hurricane Ida, and he oversaw the removal and disposal of more than 8.6 million cubic yards on contracts worth more than $151 million. In 2024 and 2025, Mr. Dancer managed activations in Texas, Louisiana, and Florida following Hurricanes Beryl, Francine, Helene, and Milton. The cumulative value of his 2024 and 2025 projects is approximately $8 million.

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111 Veterans Boulevard, Ste. 1420,
Metairie, LA 70005

EDUCATION

Southeastern Louisiana University – Hammond, LA
Computer Science

WORK EXPERIENCE

DRC Emergency Services, LLC – New Orleans, LA

Field Supervisor/Project Manager, 2013 – Present
• Manages all phases of assigned projects, ensuring contractual obligations are met. Accountable for the personnel and equipment onsite. Projects include St. Louis County and the City of Bridgeton, MO, tornado debris removal; Tuscaloosa, AL (ALDOT) residential demolition of tornado-damaged residences; Terrebonne Parish, LA, St. Louis Bayou Cleanout project; City of New Orleans, LA, Strategic Demolition for Economic Recovery project.

Cahaba Disaster Recovery– Mobile, Alabama

Project Manager, 2008-2012
• Directed all phases of disaster-related projects from contract activation to final closeout; coordinated mobilization of subcontractors and ensured crews in the field operated in accordance with OSHA and DEQ regulations; maintained effective communication with local governing bodies, FEMA, Army Corps of Engineers, and monitoring firms. Recovery projects included areas impacted by Hurricanes Gustav and Ike, the City of Fayetteville, Arkansas ice storm; the City of Nashville, Tennessee flooding; BP Oil Spill; and the Port au Prince, Haiti earthquake.

Omni-Pinnacle Emergency Response – Slidell, LA

Field Supervisor, 2005-2008
• Managed the day-to-day activities of crews and employees in the field, including operations involving tree cutting, debris removal, debris disposal, waterway clearing and residential and commercial demolition; ensured that FEMA, OSHA, DEQ and contractual obligations were met; project involvement included Hurricanes Katrina and Rita in unincorporated St. Tammany Parish, LA and Wilma in Indian River County, FL.

MILITARY EXPERIENCE

Louisiana Army National Guard (Infantry) – Houma, Louisiana

Squad Leader, 1989-1991
• Accountable for the proper training and the well-being of an eleven-person infantry squad; maintained combat readiness of the squad and all assigned weapons and equipment to ensure mission completion; unit was activated for Desert Storm.

United States Army (Infantry) – Multiple Locations

Senior Custodial Agent, Fire Team Leader/Track Commander, 1983-1986
• Controlled entry of US and German personnel into the limited and exclusion areas of a remote nuclear missile site and provide tactical response in the event of a perimeter breach; ensured that the soldiers in the fire team were properly trained and all assigned equipment was maintained; participated in Bright Star, Egypt (1985).

SAM DANCER

Project Manager/Field Supervisor

PROMINENT CERTIFICATIONS

• Hazardous Waste Operations & Emergency Response – Initial
• LDEQ Asbestos Contractor/Supervisor
• FEMA IS-100.c Introduction to Incident Command System, ICS-100
• FEMA IS-100.pwb Introduction to the Incident Command System
• FEMA IS-632.a Introduction to Debris Operations
• FEMA IS-633 Debris Management Plan Development
• FEMA IS-634 Introduction to FEMA's Public Assistance Program
• FEMA IS-700.b National Incident Management System (NIMS), An Introduction
• FEMA IS-702.a NIMS Public Information Systems
• USACE CQM Training Certificate
• CPR: Adult, Child, Infant, & AED Training (BLS)

OTHER CERTIFICATIONS

FEMA IS-5.a • FEMA IS-10.a • FEMA IS-11.a • FEMA IS-20.24 • FEMA IS-21.21 • FEMA IS-35.21 • FEMA ISl-36 • FEMA IS-37.17 • FEMA IS-37.21 • FEMA IS-37.24 • FEMA IS-42 • FEMA IS-60.b • FEMA IS-75 • FEMA IS-100.a • FEMA IS-100.b • FEMA IS-100.c • FEMA IS-111.a • FEMA IS-200.a • FEMA IS-200.b • FEMA IS-200.c • FEMA IS-201 • FEMA IS-230.e • FEMA IS-230.d • FEMA IS-235.c • FEMA IS-240.b • FEMA IS-241.b • FEMA IS-241.c • FEMA IS-242.c • FEMA IS-244.b • FEMA IS-315 • FEMA IS-315.a • FEMA IS-317 • FEMA IS-317.a • FEMA IS-324.a • FEMA IS-325 •FEMA IS-360 • FEMA IS-368.a • FEMA IS-394.a •FEMA IS-403 • FEMA IS-405 • FEMA IS-453 • FEMA IS-559 • FEMA IS-632.a • FEMA IS-634 • FEMA IS-660 • FEMA IS-700.a • FEMA IS-700.b • FEMA IS-800.b • FEMA IS-800.d • FEMA IS-904 • FEMA IS-905 • FEMA IS-906 • FEMA IS-907 • FEMA IS-909 • FEMA IS-912 • FEMA IS-914 • FEMA IS-1000 • FEMA IS-1001 • FEMA IS-1010 • FEMA IS-1150 • FEMA IS-1151 • FEMA IS-1172 • FEMA IS-2002 • FEMA IS-2200 •FEMA IS-2900.a • FEMA IS-2901 • OSHA-105 •OSHA-107 • OSHA-108 • OSHA-112 • OSHA-113 •OSHA-115 • OSHA-116 • OSHA-121 • OSHA-122 •OSHA-144 • OSHA-150 • OSHA-151 • OSHA-152 •OSHA-161 • OSHA-162 • OSHA-602 • OSHA-603 •OSHA-605 • OSHA-612 • OSHA-614 • OSHA-618 •OSHA-700 • OSHA-701 • OSHA-702 • OSHA-704 •OSHA-707 • OSHA-716 • OSHA-718 • OSHA-719 •OSHA-722 • OSHA-750 • OSHA-806 • OSHA-807 •OSHA-808 • OSHA-809 • OSHA-815 • OSHA-852

NOTABLE PROJECTS

2024
Hurricane Beryl, Hurricane Francine, Hurricane Helene, Hurricane Milton
2021
Hurricane Ida, Alabama Tornadoes, Texas Severe Winter Storms
2020
Hurricane Delta, Hurricane Laura
2019
Hurricane Dorian, Tropical Storm Barry
2018
Hurricane Michael, Hurricane Florence
2017
Hurricane Irma, Hurricane Harvey
2016
Louisiana Serve Storms and Flooding (DR-4277)
2015
Houston, TX Flood
2014
Winter Storm Pax
2013
Midwestern Tornado Outbreak
2012
Hurricane Isaac
2011
Hurricane Irene
2010
BP Oil Spill
2008
Hurricane Gustav, Hurricane Ike
2005
Hurricane Rita, Hurricane Katrina, Hurricane Dennis

ACCESS AND AWARDS

• TWIC Card
• Access to the Homeland Security Information
• Network for LA, MS, TX, AL and the EM Site
• Louisiana War Cross
• National Defense Service Medal
• Good Conduct Medal
• Army Achievement Medal

JAROD TASSIN

Estimator and Project Manager

Mr. Tassin joined DRC in 2021 with four years of relevant work experience, having worked for a debris monitoring firm. His responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance, ensuring that personnel are properly trained and equipped to carry out their duties, investigating incidents and accidents in the field and taking appropriate corrective action, coordinating with other departments to ensure that field operations are running smoothly, coordinating daily meetings and reports, and coordinating subcontractors. As an Estimator, he estimates costs for all aspects of DRC's debris removal and management projects. Mr. Tassin is also technician and traffic control support certified for Louisiana.

Mr. Tassin oversaw the operation for the Marshall Fires in Colorado, which had a contract value of $27 million, and cleanup for Hurricanes Ian and Ida, which had a combined contract value of approximately $44 million. In 2024, Mr. Tassin assisted Pinellas County, Florida during its response to Hurricane Milton. Additionally, he oversaw debris removal operations for six jurisdictions in Florida following Hurricane Helene. Mr. Tassin has also managed debris removal projects in Vermillion Parish, Louisiana, Pointe Coupee Parish, Louisiana, and Jackson County, Florida. In 2024, Mr. Tassin managed the removal and disposal of approximately one million cubic yards of debris, and the combined value of his projects exceeded $34 million.

(888) 721-4372

Jtassin@drcusa.com

111 Veterans Boulevard, Ste. 1420,
Metairie, LA 70005

EDUCATION

Southeastern Louisiana State University, December 2021
AAS, Construction Technology

Brother Martin High School, May 2016

WORK EXPERIENCE

DRC Emergency Services, LLC
Estimator, May 2024 - Present

- Estimates costs for all aspects of DRC's debris removal and management projects.

Project Manager, November 2021 - Present

- Manages all phases of assigned projects, ensuring contractual obligations are met.
- Accountable for the personnel and equipment onsite.

CERTIFICATIONS

Asbestos Supervisor Initial 40 Hours • ATSSA Traffic Control Supervisor Certification • LDEQ Asbestos Contractor/Supervisor • Hazwoper 40 HR • VDOT Intermediate Work Zone and Flagger Certification
FEMA IS-5.a • FEMA IS-10.a • FEMA IS-37.23 • FEMA IS-37.24 • FEMA IS-100.c • FEMA IS-111.a • FEMA IS-200.c • FEMA IS-235.c • FEMA IS-241.c • FEMA IS-242.c • FEMA IS-317.a • FEMA IS-321 • FEMA IS-324.a •
FEMA IS-325 • FEMA IS-559 • FEMA IS-632.a • FEMA IS-633 • FEMA IS-700.b • FEMA IS-800 • FEMA IS-1001 • FEMA IS-1010 • FEMA IS-00100.c

NOTABLE PROJECTS

2024
Hurricane Helene, Hurricane Milton
2023
Hurricane Idalia
2022
Hurricane Ian
2021
Hurricane Ida
Boulder Country, Colorado, Marshall Fire

TAYLOR JUMONVILLE

Project Manager

Mr. Jumonville has nine years of experience in project management, both for DRC and for our sister company, SLSCO. His responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors. Mr. Jumonville is also asbestos certified, technician and traffic control support certified for Louisiana, and a certified arborist. Mr. Jumonville presently resides in Lafayette, Louisiana.

Mr. Jumonville's most notable project is the Hurricane Ida Cleanup, which resulted in the removal and disposal of over 2.3 million cubic yards of debris. Mr. Jumonville also managed DRC's Hurricane Zeta response for the Alabama Department of Transportation (ALDOT) in 2020, and assisted ALDOT following the Dallas County Tornado in 2023. In 2024, Mr. Jumonville oversaw seven contract activations during DRC's response to Hurricane Francine in Louisiana. Additionally, Mr. Jumonville managed a project for the U.S. Army Corps of Engineers in Tennessee following the 2023 Old Hickory Tornado; the contract value for this ongoing project has eclipsed $4.5 million.

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Tjumonville@drcusa.com

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Metairie, LA 70005

WORK EXPERIENCE

DRC Emergency Services, LLC
Project Manager, 2019 - Present

- Manages all phases of assigned projects, ensuring contractual obligations are met.
- Accountable for the personnel and equipment onsite.

SLSCO, LLC - Galveston, TX
Superintendent/Operations Manager, 2016-2019

- Managed all phases of assigned projects, ensuring contractual obligations are met.
- Accountable for the personnel and equipment onsite.

CERTIFICATIONS

Asbestos Contractor/Supervisor • Traffic Control Technician • Traffic Control Supervisor • Certified Arborist • 40-Hour OSHA HAZWOPER • FEMA IS-5.a • FEMA IS-37.23 • FEMA IS-100.c • FEMA IS-111.a • FEMA IS-200.c • FEMA IS-633 • FEMA IS-800 • FEMA IS-1010 • FDOT Temporary Traffic Control Course • OSHA 10 HR Outreach Program - Construction • LDEQ Certificate • University of Alabama Safe State SSEP Accreditation • VDOT Intermediate Work Zone and Flagger Certification

NOTABLE PROJECTS

2024
Texas Derecho
Hurricane Francine
2023
Texas Winter Storm Mara
Alabama Winter Tornado
Tennessee Tornado
2022
Boulder, CO Wildfires
Lafourche Parish PPDR Demos
2021
Hurricane Ida
2020
Hurricane Zeta
Puerto Rico Housing Recovery Program
Commonwealth of the Northern Marianna Islands Homeowner Assistance Program
2017
Hurricane Harvey
2016
South Carolina Disaster Recovery Homeowner Assistance Program
Baton Rouge/Victoria MHU Group Site
Louisiana Shelter at Home Program (GOHSEP)

KELLY PATRICK

Project Manager

Kelly Patrick came to DRC in 2020 with three years' experience in the debris removal industry. Previously, he was a practicing attorney working primarily in environmental law. As an attorney for both the State of Louisiana and the Plaintiffs' Steering Committee in MDL 2179 class action regarding the Deepwater Horizon oil spill, he served on teams that accomplished landmark settlement agreements with BP.

As a Project Manager for DRC, he manages debris removal projects from start to finish, including meeting with clients, damage assessment, planning, deployment of assets, and progress monitoring. Mr. Patrick has managed projects following Hurricanes Delta and Ida, the February 2021 ice storm and May 2021 flood in East Baton Rouge Parish, as well as the August 2021 tornado in Randolph County, Alabama. Mr. Patrick also managed a waterway clearing project for East Baton Rouge Parish, wherein he oversaw the removal and disposal of more than 30,000 tons of wet debris. In 2024, Mr. Patrick managed DRC's response to Hurricane Francine in East Baton Rouge/City of Baton Rouge and the City of Baker, Louisiana. Additionally, Mr. Patrick has overseen blight reduction, tree removal, and demolition projects in Louisiana in 2024 and 2025.

(888) 721-4372

Kpatrick@drcusa.com

111 Veterans Boulevard, Ste. 1420,
Metairie, LA 70005

EDUCATION

Mississippi College School of Law - 2008
Juris Doctorate and Certificate of Civil Law Studies

Louisiana State University - 2005
Bachelor of Arts in History

WORK EXPERIENCE

DRC Emergency Services, LLC
Project Manager, 2020 - Present

- Manages all phases of assigned projects, ensuring contractual obligations are met.
- Accountable for the personnel and equipment onsite.

Ceres Environmental Services, Inc.
Disaster Project Superintendent, 2017-2019

- Manages all phases of assigned projects, ensuring contractual obligations are met.
- Accountable for the personnel and equipment onsite.

Louisiana Coastal Protection & Restoration Authority
Attorney, 2014-2017

- Worked in Natural Resource Damage Assessment (NRDA) Division; primary focus on *Deepwater Horizon (DWH)* Oil Spill Recovery
- Responsible for reaching multi-billion-dollar settlement agreement with BP for recovery of State's lost natural resources
- Legal research/writing on various topics

Motley Rice, LLC
Attorney, 2011-2014

- Various work for Plaintiffs' Steering Committee Firm on the *DWH* Litigation and Economic and Property Damage Settlement, responsible for full *DWH* Economic Settlement claim process from start to finish
- Reviewed documents for trial preparation and responded to trial exhibit objections
- Legal research/writing on various topics

NOTABLE PROJECTS

2024
Hurricane Francine
2023
East Baton Rouge Parish Waterway Cleanup
2021
Hurricane Ida
Baton Rouge Ice Storm
Baton Rouge Flooding
Alabama Tornado
2020
Hurricane Delta

CERTIFICATIONS

FEMA IS-5.a • FEMA IS-10.a • FEMA IS-37.23 • FEMA IS-100.c • FEMA IS-111.a • FEMA IS-200.c • FEMA IS-235.c • FEMA IS-241.c • FEMA IS-242.c • FEMA IS-317.a • FEMA IS-321 • FEMA IS-325 • FEMA IS-632.a • FEMA IS-633 • FEMA IS-700.b • VDOT Intermediate Work Zone and Flagger • OSHA 30 HR Construction Industry Outreach • Hazwoper

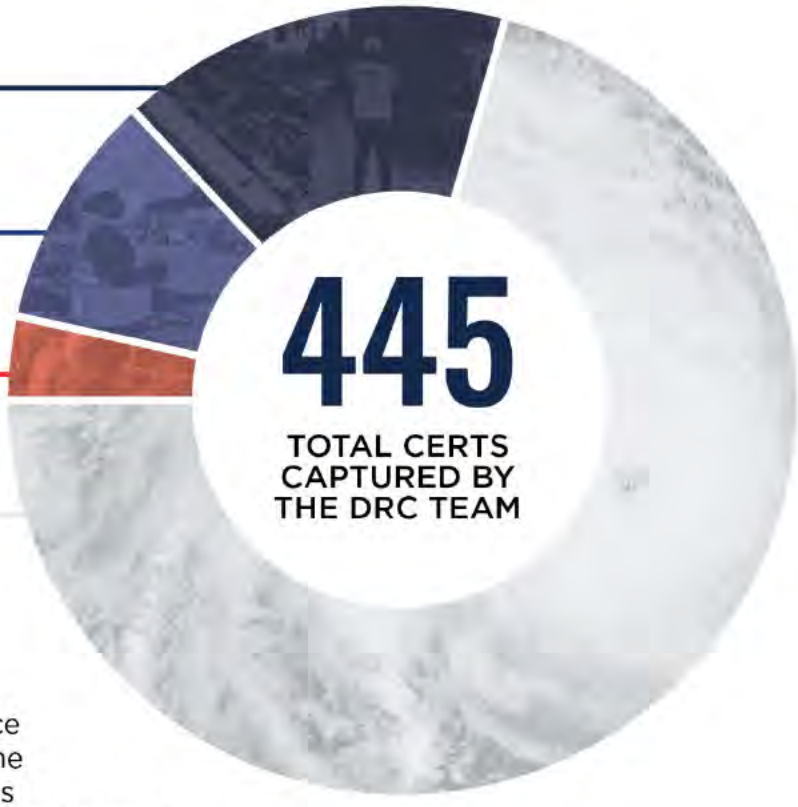
DRC TEAM CERTIFICATIONS

KEY CERTIFICATIONS - 74

OSHA - 42

HAZWOPER - 15

FEMA - 314



CONTINUOUSLY LEARNING

Staying current with all certifications and emerging certifications is not just a requirement, but a commitment to excellence that ensures we are always equipped with the latest knowledge and the best practices. This dedication to ongoing education strengthens our overall knowledge base, allowing us to provide the highest level of service and innovative solutions for our clients.

TOP COVERAGE

FEMA IS-100.C	FEMA IS-200.C	FEMA IS-632.A	FEMA IS-5.A	FEMA IS-10.A
20 TEAM MEMBERS	17 TEAM MEMBERS	14 TEAM MEMBERS	14 TEAM MEMBERS	13 TEAM MEMBERS

KEY CERTIFICATIONS

2018 Debris Management Training	Kristy Fuentes
40-HR EM 385-1-1 Construction Safety Hazard Awareness for Contractors 2024	Andy Allshouse, Chad Braun
Arborist License	Taylor Jumonville
Asbestos Abatement Training Certificate	Andy Allshouse
Asbestos Abatement Training Course for Arkansas, Alabama, Louisiana, Mississippi, and Texas	Taylor Jumonville, Jarod Tassin
Asbestos Supervisor Tennessee Environmental Services	Hayden Fuentes
Asbestos Supervisor Initial 40-HRS	Jarod Tassin
ATSSA Traffic Control Supervisor Certificate	Jarod Tassin
ATSSA Traffic Control Supervisor Course	Taylor Jumonville
ATSSA Traffic Control Technician	Andy Allshouse, Mike Tischer, Hayden Fuentes
Certified Construction Manager, CMAA	Chad Braun
CPR: Adult, Child, Infant, & AED Training (BLS)	Sam Dancer, Greg Valley, Andy Allshouse
DAWIA Level II Contracting	Chad Braun
DAWIA Level III Facility Engineering	Chad Braun
Engineer-In-Training/Land Surveyor-In-Training (EIT/LSIT) - CA Board for Professional Engineers	Rommel Salinas
Emergency Medical Technician Certification (Louisiana and National License)	Greg Valley
FDOT MOT Advanced	Scott Matthews
FDOT NUSA	Kristy Fuentes
FDOT Temporary Traffic Control Certificate	Andy Allshouse
FDOT Temporary Traffic Control Course	Taylor Jumonville
FEMA/USACE - COR Certification/Credentials	Chad Braun
Fire Apparatus Driver/Operator - Aerial (LSU)	Greg Valley
Fire Apparatus Driver/Operator - Pumper (LSU)	Greg Valley
Hazardous Waste Operations & Emergency Response - Initial	Joe Newman, Mark Bush, Lisa Garcia, Clif Kennedy, Hayden Fuentes, Andy Allshouse, Taylor Jumonville, Greg Valley
H2S Awareness Training CPR AED Certified	Mark Bush

LADOTD Traffic Incident Management	Greg Valley
LA Board of Ethics - Ethics Training for Public Servants	Greg Valley
LDEQ Asbestos Contractor/Supervisor	Sam Dancer, Taylor Jumonville, Jarod Tassin
Leadership in Energy and Environmental Design Accredited Professional - USGBC	Rommel Salinas
Louisiana Solid Waste Operator's Training Workshop - Certificate of Attendance 2024	Kristy Fuentes
National Registry - EMS Professional	Greg Valley
National Wildlife Coordinative Group Certification L-381	Tony Furr
National Wildlife Coordinative Group Certification L-480	Tony Furr
NFPA 1001 Firefighter I	Greg Valley
NFPA 1010 Firefighter II	Greg Valley
QCI Training Program - Online Refresher Training	Sam Dancer
Registered Professional Engineer, Tennessee License #112212	Chad Braun
St. Tammany NFPA 1002 Standards for Fire Apparatus Driver	Greg Valley
St. Tammany Vehicle Rescue 12 HR	Greg Valley
University of Alabama Safe State SSEP Accreditation	Taylor Jumonville
USACE - Civil Level One Training	Chad Braun
USACE Construction Quality Management (CQM) Training Certificate	Jeff Snow, Greg Valley, Sam Dancer, Rommel Salinas, Clif Kennedy, Hayden Fuentes, Kelly Patrick, Andy Allshouse, Mitch Varnadoe, Tom Baker, Evan Fancher
VDOT Intermediate Work Zone and Flagger Certification	Hayden Fuentes, Jarod Tassin, Kelly Patrick, Mitch Varnadoe, Taylor Jumonville, Tom Baker
HAZWOPER	
Hazwoper	Ace Baker, Andy Allshouse, Chad Braun, Hayden Fuentes, Hudson Taylor, Joe Newman, Kelly Patrick, Mark Bush, Sam Dancer, Taylor Jumonville, Christian Carver, Jarod Tassin, Rommel Salinas, Charles Kraft
OSHA	
OSHA 10-HR Construction Safety and Health	Chad Braun
OSHA 10-HR Training for the Construction Industry	Clif Kennedy, Taylor Jumonville, Tom Baker
OSHA 30-HR Outreach Training Program - Construction	Ace Baker, Jarod Tassin, Kelly Patrick, Andy Allshouse, Tom Baker
OSHA 30-HR General Industry Outreach Training Program	Chad Braun, Hayden Fuentes, Hudson Taylor, Trevor Taylor

OSHA Biological Health Hazards in Construction	Sam Dancer
OSHA Confined Space Safety	Sam Dancer
OSHA Demolition Safety	Sam Dancer
OSHA Effective Accident Investigation	Sam Dancer
OSHA Effective OSH Committee Meetings	Sam Dancer
OSHA Effective Safety Committee Operations	Sam Dancer
OSHA Electrical Safety for Employees - Basic	Sam Dancer
OSHA Ergonomics Hazards in Construction	Sam Dancer
OSHA Ergonomics Program Management	Sam Dancer
OSHA Fire Prevention Plans	Sam Dancer
OSHA Fleet Safety Management	Sam Dancer
OSHA Focus Four: Caught-In-Or-Between Hazards	Sam Dancer
OSHA Focus Four: Electrocution Hazards	Sam Dancer
OSHA Focus Four: Fall Hazards	Sam Dancer
OSHA Focus Four: Struck-By Hazards	Sam Dancer
OSHA Hazard Analysis and Control	Sam Dancer
OSHA Hazard Communication - Basic	Sam Dancer
OSHA Heat and Cold Stress Safety	Sam Dancer
OSHA Introduction to Industrial Hygiene	Sam Dancer
OSHA Introduction to Safety Management	Sam Dancer
OSHA Managing Safety and Health - Construction	Sam Dancer
OSHA Personal Protective and Lifesaving Equipment	Sam Dancer
OSHA Physical Health Hazards in Construction	Sam Dancer
OSHA Safety Management System Evaluation	Sam Dancer
OSHA Stairway and Ladder Safety	Sam Dancer
OSHA Work Zone Traffic Safety	Sam Dancer

FEMA

IS-5.a - An Introduction to Hazardous Materials	Sam Dancer, Jarod Tassin, Andy Allshouse, Taylor Jumonville, Mark Bush, Tony Swain, Hayden Fuentes, Evan Fancher, Tom Baker, Kristy Fuentes, Charles Kraft, Lisa Walsh, Mike Tischer, Jolie Bonvillian
IS-10.a - Animals in Disasters: Awareness and Preparedness	Lisa Walsh, Sam Dancer, Jarod Tassin, Andy Allshouse, Taylor Jumonville, Mark Bush, Tony Swain, Hayden Fuentes, Charles Kraft, Evan Fancher, Tom Baker, Kristy Fuentes, Mike Tischer
IS-11.a - Animals in Disasters: Community Planning	Lisa Walsh, Sam Dancer, Hayden Fuentes, Kristy Fuentes, Jolie Bonvillian
IS-15.b - Special Events Contingency Planning for Public Safety Agencies	Hayden Fuentes
IS-20.24 - Diversity Awareness Course 2024	Sam Dancer, Hayden Fuentes, John Sullivan
IS-21.24 - Civil Rights and FEMA Disaster Assistance	Sam Dancer, Hayden Fuentes
IS-27 - Orientation to FEMA Logistics	Hayden Fuentes
IS-29.a - Public Information Officer Awareness	Sam Dancer, Kristy Fuentes, Mike Tischer
IS-33.17 FEMA Initial Ethics Orientation	Jolie Bonvillian
IS-35.24 - FEMA Safety Orientation 2024	Hayden Fuentes, Jolie Bonvillian
IS-42.a – Social Media in Emergency Management	Kristy Fuentes, Jolie Bonvillian
IS-37.24 - Managerial Safety and Health	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Charles Kraft, Evan Fancher, Lisa Walsh, Tom Baker
IS-75 - Military Resources in Emergency Management	Sam Dancer
IS-100.c - Introduction to the Incident Command System, ICS 100	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Kelly Patrick, Andy Allshouse, Taylor Jumonville, Mike Tischer, Mark Bush, Tony Swain, Tony Furr, Clif Kennedy, Charles Kraft, Evan Fancher, Tom Baker, Joe Newman, Kristy Fuentes, John Sullivan, Lisa Walsh, Chad Braun, Greg Valley, Jolie Bonvillian
IS-111.a - Livestock in Disasters	Lisa Walsh, Sam Dancer, Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Taylor Jumonville, Mark Bush, Charles Kraft, Evan Fancher, Tom Baker
IS-200.c - Basic Incident Command System for Initial Response, ICS-200	Lisa Walsh, Sam Dancer, Jarod Tassin, Mitch Varnadoe, Kelly Patrick, Andy Allshouse, Taylor Jumonville, Mark Bush, Charles Kraft, Evan Fancher, Tom Baker, Kristy Fuentes, John Sullivan, Mike Tischer, Tony Furr, Greg Valley, Jolie Bonvillian
IS-201 - Forms Used for the Development of the Incident Action Plan	Lisa Walsh, Sam Dancer, Kristy Fuentes
IS-230.e - Fundamentals of Emergency Management	Sam Dancer, Tony Furr

IS-235.c - Emergency Planning	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Mark Bush, Charles Kraft, Tom Baker, Lisa Walsh, Evan Fancher
IS-241.c - Decision Making and Problem Solving	Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Mark Bush, Charles Kraft, Tom Baker, Evan Fancher, Sam Dancer, Lisa Walsh, Kristy Fuentes
IS-242.c - Effective Communication	Mark Bush, Andy Allshouse, Mitch Varnadoe, Jarod Tassin, Lisa Walsh, Tom Baker, Evan Fancher, Charles Kraft, Sam Dancer
IS-244.b - Developing and Managing Volunteers	Lisa Walsh, Sam Dancer, Kristy Fuentes, Jolie Bonvillian
IS-315.a - CERT and the Incident Command System (ICS)	Sam Dancer, Charles Kraft, Kristy Fuentes, Jolie Bonvillian
IS-317.a - Introduction to Community Emergency Response Team (CERTs)	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Mark Bush, Charles Kraft, Tom Baker, Evan Fancher, Kristy Fuentes, Lisa Walsh, Tony Furr, Jolie Bonvillian
IS-321 - Hurricane Mitigation Basics for Mitigation Staff	Mark Bush
IS-324.a - Community Hurricane Preparedness	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Charles Kraft, Tom Baker, Kristy Fuentes, Lisa Walsh
IS-325 - Earthquake Basics: Science, Risk, and Mitigation	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Mark Bush, Tony Swain, Evan Fancher, Charles Kraft, Tom Baker, Lisa Walsh
IS-360 - Preparing for Mass Casualty Incidents: A Guide for Schools, Higher Education, and Houses of Worship	Sam Dancer
IS-368.a - Including People with Disabilities in Disaster Operations	Sam Dancer
IS-393.b Introduction to Hazard Mitigation	Tony Furr
IS-394 – Protecting Your Home or Samll Business from Disaster	Jolie Bonvillian
IS-453 - Introduction to Homeland Security Planning	Lisa Walsh, Sam Dancer, Kristy Fuentes
IS-559 - Local Damage Assessment	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Charles Kraft, Evan Fancher, Tom Baker, Lisa Walsh
IS-632.a - Introduction to Debris Operations	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Kelly Patrick, Andy Allshouse, Mark Bush, Tony Swain, Clif Kennedy, Charles Kraft, Evan Fancher, Tom Baker, Joe Newman, Kristy Fuentes, Lisa Walsh
IS-633 - Debris Management Plan Development	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Taylor Jumonville, Mark Bush, Tony Swain, Charles Kraft, Evan Fancher, Tom Baker, Kristy Fuentes, Lisa Walsh
IS-660 - Introduction to Public-Private Partnerships	Lisa Walsh, Sam Dancer, Jolie Bonvillian
IS-662 - Improving Preparedness and Resilience through Public-Private Partnerships	Lisa Walsh

IS-700.b - An Introduction to the National Incident Management System	Lisa Walsh, Sam Dancer, Jarod Tassin, Mitch Varnadoe, Kelly Patrick, Andy Allshouse, Mark Bush, Clif Kennedy, Evan Fancher, Tom Baker, Kristy Fuentes, Mike Tischer, Chad Braun, Greg Valley, Jolie Bonvillian
IS-703.b - National Incident Management System Resource Management	Mike Tischer
IS-706 - NIMS Intrastate Mutual Aid - An Introduction	Lisa Walsh, Sam Dancer, Kristy Fuentes, Mike Tischer, Jolie Bonvillian
IS-800.d - National Response Framework, An Introduction	Sam Dancer, Jarod Tassin, Mitch Varnadoe, Kelly Patrick, Andy Allshouse, Charles Kraft, Tom Baker, Evan Fancher, Kristy Fuentes, Lisa Walsh, Mike Tischer, Tony Furr, Greg Valley
IS-904 - Active Shooter Prevention: You Can Make a Difference	Sam Dancer
IS-905 - Responding to an Active Shooter: You Can Make a Difference	Sam Dancer
IS-906 - Workplace Security Awareness	Lisa Walsh, Sam Dancer, Kristy Fuentes
IS-907 - Active Shooter: What You Can Do	Lisa Walsh, Sam Dancer, Kristy Fuentes
IS-909 - Community Preparedness: Implementing Simple Activities for Everyone	Lisa Walsh, Sam Dancer, Kristy Fuentes
IS-912 - Retail Security Awareness: Understanding the Hidden Hazards	Sam Dancer
IS-1000 - Public Assistance Program and Eligibility	Sam Dancer
IS-1001 - The Public Assistance Delivery Model Orientation	Lisa Walsh, Sam Dancer, Jarod Tassin, Mitch Varnadoe, Kelly Patrick, Andy Allshouse, Charles Kraft, Evan Fancher, Tom Baker
IS-1006 – Documenting Disaster Damage and Developing Project Files	Andy Allshouse, Chad Braun, Tom Baker
Is-1008 – Scope of Work Development	Andy Allshouse, Chad Braun, Tom Baker
IS-1010 - Emergency Protective Measures	Lisa Walsh, Sam Dancer, Jarod Tassin, Mitch Varnadoe, Andy Allshouse, Taylor Jumonville, Charles Kraft, Evan Fancher, Tom Baker
IS-1150 - DHS Human Trafficking Awareness for FEMA Employees	Sam Dancer
IS-1151 - Blue Campaign Disaster Responder Training	Sam Dancer
IS-1172 - The Risk Management Process for Federal Facilities: Facility Security Level (FSL) Determination	Sam Dancer
IS-2002 - Introduction to FEMA Operational Planning	Sam Dancer
IS-2200 - Basic emergency Operations Center Functions	Sam Dancer
IS-2900.a - National Disaster Recovery Framework (NDRF) Overview	Lisa Walsh, Sam Dancer, Charles Kraft, Joe Newman, Kristy Fuentes, Jolie Bonvillian
IS-2901 - Introduction to Community Lifelines	Sam Dancer

SUBCONTRACTORS & EMPLOYMENT

EMPLOYMENT OF LOCAL & MINORITY SUBCONTRACTORS

DRC maintains **one of the industry's largest networks of pre-screened and fully qualified subcontractors**, including local and preferred vendors. DRC's subcontractors are evaluated extensively, including past performance, equipment and personnel availability, mobilization timeframes, insurance, and cost.

DRC has access to more than 2,000 firms through our pre-qualified supplier database, including more than 1,200 Small Business Enterprises (SBE). Many are also designated as Minority-Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Disadvantaged Business Enterprise (DBE), Small Disadvantaged Business (SDB), HUB Zone Business, 8(a) Business Development Program, and/or Veteran-Owned Small Business (VOSB), including Service-Disabled Veteran-Owned Small Business (SDVOSB) contractors.

This database facilitates our ability to identify firms qualified for specific scopes of work and allows DRC to efficiently sort the firms by type of service and size of business. Interested businesses may apply to be added to DRC's subcontractor list at any time by filling out the application form on our website, drcusa.com, or by calling (888) 721-4DRC.

PROPOSED SUBCONTRACTORS

DRC has teamed with the following subcontractors. These partnerships augment our resources and ability to quickly respond to any contingency that disrupts Acadia Parish. This alliance provides vital local knowledge and assists DRC in establishing relationships with other local civil contractors.

DNR Group is a Saint Rose, Louisiana-based company which has operated in the Post Disaster Renovations industry within the Construction - Special Trade Contractors sector for more than 20 years. DNR Group has the capacity and experience to assist with all facets of disaster debris removal, **including waterway debris removal.** DNR Group has worked with DRC on many contracts for disaster debris removal and demolition, including the following:

- 2025 Texas Hill Country floods
- Hurricanes Helene and Milton – Manatee County, Florida
- Hurricane Beryl – Houston, Texas
- Hurricane Ian – Manatee County, Florida
- Hurricane Ida – Terrebonne Parish, East Baton Rouge Comite River Cleanup
- Houston Dredging (multi-year, ongoing)

McNutt Trucking LLC, based in Baton Rouge, Louisiana, is a major disaster debris removal subcontractor whose fleet of equipment will assist with DRC's efficient and effective response to any disaster. DRC has worked with McNutt Trucking on tree removal in Beauregard Parish, Louisiana, in 2024 and in East Baton Rouge as part of our Elbow Bayou/Comite River cleanup project in 2023.

COMPANY	CONTACT INFORMATION	SCOPE OF WORK	LOCAL/ DBE STATUS
DNR Group, Inc.	Glenn Nelson (504) 451-2368 nelsonbros1@cox.net 12246 River Rd. St. Rose, LA 70087	load & haul, waterway debris removal	LA-Based
McNutt Trucking	Brandon Kholman (906) 280-7534 mcnutt.sonstrucking@gmail.com 9077 Castille Rd. Baton Rouge, LA 70809	load & haul operations	LA-Based

OUTREACH AND TRAINING

The use of local resources is vitally important to a successful disaster recovery operation. We pride ourselves in facilitating local involvement during recovery efforts and encourage local knowledge and experience. DRC utilizes local vendors to the maximum extent possible to minimize load times, transportation costs, and schedule risk.

Upon receipt of Notice of Award, DRC will schedule an informational and technical assistance workshop for potential vendors and businesses. The workshop will provide all interested local businesses with information about the overall scope of work and opportunities for contracting and partnership with DRC. Our highly qualified and experienced staff will also provide hands-on technical assistance and training in all relevant aspects of the debris removal and management process, so that local subcontractors are ready to partner with DRC in providing superior services to Acadia Parish.

The Regional Manager will recruit local subcontractors and small and diverse business enterprises by utilizing DRC's subcontractor database, as well as the following resources:

- Government databases
- Local, regional, and national SBE compliance departments
- Client and vendor references
- Direct mail community outreach

STANDARDS AND OVERSIGHT

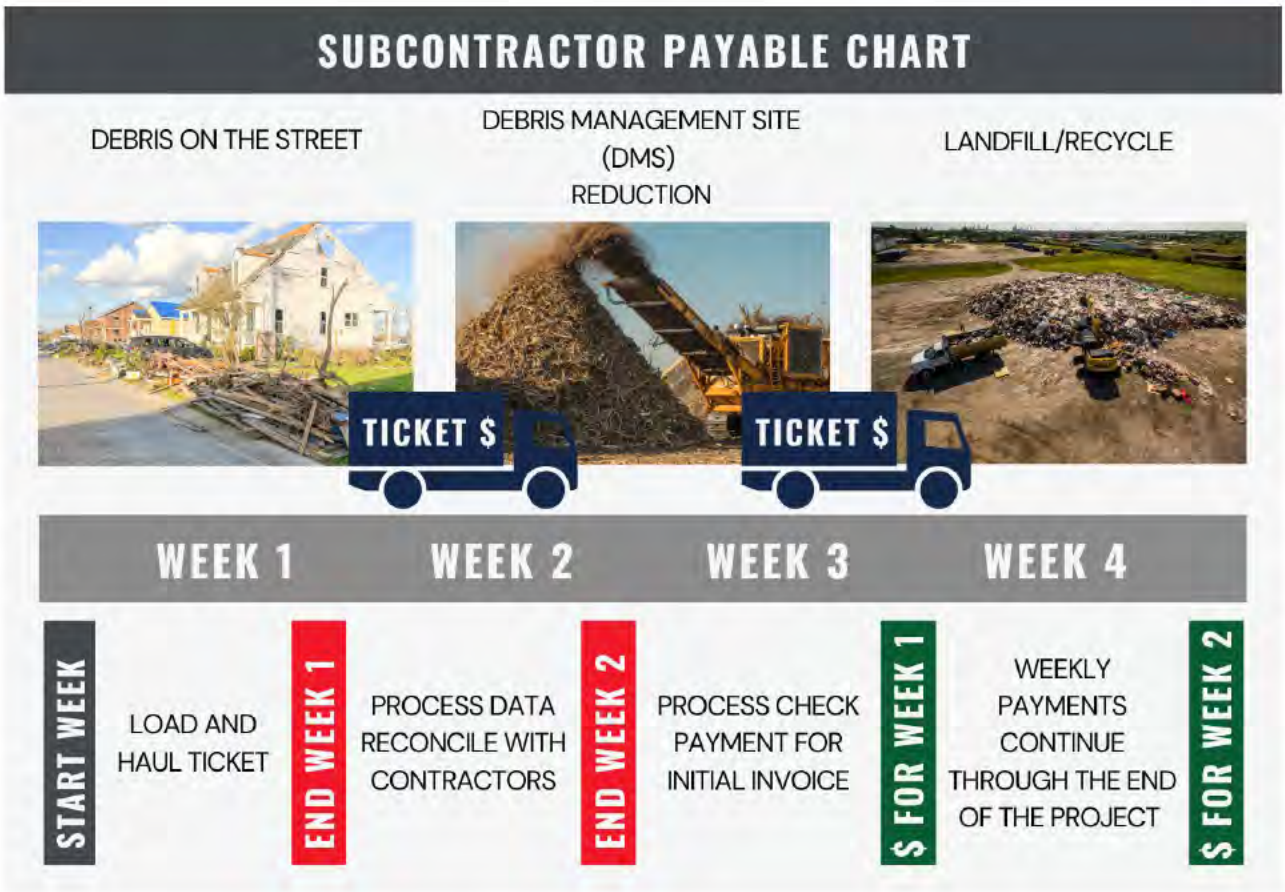
Under the leadership of Chad Braun, Director of Response Readiness, management of subcontractors involves carefully vetting them for experience, compliance with safety standards, and ensuring proper licensing and insurance before onboarding. Effective subcontractor management is critical for DRC to ensure projects are completed safely, efficiently, and on schedule. Clear communication of project requirements, timelines, and performance expectations is essential to align subcontractor efforts with DRC's goals and standards. Regular monitoring through site inspections, performance reviews, and daily progress reports helps maintain quality control and address any subcontractor issues proactively. DRC's strong relationships with subcontractors are built on trust and accountability, which not only improves workflow

coordination but also reduces risk, enhances safety compliance, and ensures that debris removal operations meet client and regulatory standards.

As an extension of DRC, subcontractors are held to the same environmental regulations and compliance standards that we are, further ensuring the success and efficacy of our contract with Acadia Parish.

PROMPT PAYMENT OF SUBCONTRACTORS

Subcontractors are paid every Friday, with payments covering work completed two weeks prior, ensuring consistent and timely compensation throughout the project duration.



"Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the 'on the ground' presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated."

– Adam M. Smith, P.E., Chief of Wastewater Operations & Maintenance, City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services

EQUAL OPPORTUNITY POLICY

DRC is an equal opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. DRC complies with the law regarding reasonable accommodation for employees with disabilities. DRC's President has issued the following policy:

DRC recognizes the value of hiring a diverse group. Due to the nature of our work and the fact that we provide services worldwide, we find it necessary and advantageous to employ a number of persons from various countries who are of different races, religions and ethnic groups. In addition, we believe workforce diversity may provide a significant market advantage.

It is the policy of DRC to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). DRC will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. DRC will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on DRC.

Equal employment opportunity notices are posted as required by law. Management is primarily responsible for seeing that DRC's equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone. Any employee, including managers, involved in discriminatory practices will be subject to termination.

STAFFING CAPACITY

Since its inception, the DRC team has responded to major natural and man-made disasters across the United States. All assigned personnel will be available to the Parish as needed. Personnel are NIMS-certified with specialized training in safety and asbestos management, and are equipped with vehicles, multi-state communications, and handheld computers to ensure successful disaster response and management.

DRC employs more than 30 Regional and Project Managers assigned to specific geographic locations nationwide, available to mobilize for large-scale disasters anywhere in the country. Kristy Fuentes, the Regional Manager/point of contact for Acadia Parish, is available to respond to the needs of the Parish 24 hours a day, 7 days a week.

DRC employs approximately 60 full-time professionals with backgrounds in Civil Engineering, Construction Science, Forestry, and more. Our management team includes former U.S. Army Rangers, a former FEMA Public Assistance/Debris Task Force Lead, and U.S. Army Corps of Engineers Emergency Operations Leaders. With over 20 years managing FEMA-declared disasters, DRC's personnel are uniquely positioned to provide debris relief for communities nationwide.

CURRENT WORKLOAD

Contracting Agency	Description	Total Contract Value	Cubic Yards
Travis County, TX	Cow Creek Debris Removal - Lump Sum	$51,776.76	0.00
Lafourche Parish, LA	PPDR & Demolitions	$83,635.00	705.00
Jefferson Parish, LA	PPDR and Demolitions Hurricane Ida	TBD	TBD
State of New Mexico Spring Floods **FEMA Operation**	Spring 2025 PPDR and Erosion Control	$14,449,492.88	220,036.00
Orange County, CA	Airport Fire	$9,945,550.00	Per APN
East Baton Rouge Parish/City of Baton Rouge	Blight Reduction Services	$3,827,250.00	Hourly

ABILITY TO MANAGE MULTIPLE CONTRACTS

DRC has extensive experience staffing, managing, and executing multiple debris management and emergency response projects nationwide. Our approach is grounded in using highly qualified operational management teams to ensure a coordinated, expeditious and effective response to disasters. DRC's management staff is provided with state-of-the-art resource planning and forecasting systems and empowered to reassign resources as needed. DRC's experience managing multiple contracts includes the following:

2026 Winter Ice Storms and Floods

DRC was activated in multiple counties in Mississippi, Louisiana, Tennessee, Virginia, and South Carolina following Winter Storm Fern that devasted those areas. We have removed close to 500,000 cubic yards of debris so far.

We have also cleaned up debris following the 2026 flooding in Hawaii.

2025 Floods, Wildfires, and Tornadoes

2025 was a year of multiple, varied disasters with a wide geographical spread across the country.

DRC was activated by the Texas Division of Emergency Management in nine counties and nine cities following the devastating flooding that affected the Texas Hill Country in July 2025. We removed more than 6,000,000 cubic yards of debris from Texas communities. Additionally, we responded to flooding events in Kentucky, Tennessee, and New Mexico.

We began a new phase of work in response to the 2024 wildfires and flooding in New Mexico, and we have begun work on the Airport Fire in California.

We have also cleaned up debris following tornadoes in Mississippi, Missouri, Kentucky, Texas, and Tennessee (for the USACE)

2024 Hurricane Season and Wildfires

Four hurricanes – Beryl, Francine, Helene, and Milton – struck the Gulf Coast in a very active 2024 season. DRC was activated on 22 contracts for Beryl, 15 for Francine, 27 for Helene, and 27 for Milton. Helene and Milton were both record-breaking major hurricanes which struck Florida less than 2 weeks apart. DRC's hurricane response work in 2024 spanned seven states from Texas to Virginia and involved the use of 151 DMS sites.

DRC performed specialized private property debris removal in response to wildfires in New Mexico, Washington State, and Hawaii.

2023 Tornadoes, Winter Storms, Wildfires, and Hurricane Idalia

DRC was activated in 40 jurisdictions, managed 13 DMS sites, and removed and disposed of over 2,600,000 cubic yards of debris.

2022 Hurricane Ian

DRC was activated in 20 jurisdictions, managed 21 DMS sites, and removed and disposed of over 5,000,000 cubic yards of debris.

2021 Hurricane Ida

DRC was activated in 45 jurisdictions, managed 93 DMS sites, and removed and disposed of over 18,000,000 cubic yards of debris.

2020 Hurricane Season

DRC was activated in 55 jurisdictions, managed 75 temporary staging and reduction sites, and removed and disposed of over 6,000,000 cubic yards of debris in response to six hurricanes across seven states.

2019 Hurricane Season

DRC was activated in 14 jurisdictions in the Gulf Coast region as Hurricanes Barry and Dorian and Tropical Storm Imelda hit the coast back-to-back over two months. DRC operated and managed five temporary staging and reduction sites in total and removed approximately 210,000 cubic yards of debris.

2018 Hurricane Season

DRC was active in nine jurisdictions in response to Hurricane Michael, where we managed 33 debris management sites and removed approximately 5,850,000 cubic yards of debris.

DRC was concurrently activated in 15 jurisdictions following Hurricane Florence, where we managed 31 temporary staging and reduction sites and picked up approximately 2,500,000 cubic yards of debris.

2017 Hurricane Season

DRC was activated by the Department of Transportation and Public Works in Puerto Rico following Hurricane Maria. During this contract, DRC managed 13 temporary staging and reduction sites and removed over 1,100,000 cubic yards of debris.

Following Hurricane Irma, DRC was activated in 27 jurisdictions simultaneously while managing 27 temporary staging and reduction sites. DRC removed and disposed of over 3,600,000 cubic yards of debris.

DRC was activated in 23 jurisdictions following Hurrican Harvey and simultaneuosly ran 16 debris management sites during this activation. DRC recovered and reduced over 4,700,000 cubic yards of debris during this activation.

2016 Louisiana Severe Flooding

DRC removed 2,100,000 cubic yards of debris – including 1,000,000 cubic yards which we picked up over the course of just 30 days in East Baton Rouge Parish, Louisiana.

DRC opened and operated two temporary staging and reduction sites – including the largest debris management site on record – to compact and recycle C&D debris prior to haul out for final disposal. These sites operated with such efficiency that FEMA and the USACE filmed the operation to use in training sessions.

AVAILABLE EQUIPMENT

DRC will use owned equipment, subcontractor equipment, and/or lease/rent equipment based upon the disaster scenario**. DRC has the most expansive collection of rolling stock and equipment in the disaster services industry.** The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company's Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **During the 2021 hurricane season, DRC operated more than 4,000 pieces of equipment simultaneously while responding to Hurricane Ida.**

Additionally, DRC has Master Service Agreements in place with national equipment suppliers, such as Herc, Sunbelt, Bottom Line, United, Caterpillar, William Scotsman, etc., to supplement our equipment needs.

DRC ASSET LIST

EQUIPMENT TYPE	DESCRIPTION	QUANTITY
Bucket Trucks	Various Models with Booms	110
Chip Trailers	Various Models and Horsepower	14
Chip Vans	Receptacle Vehicles	2
Dump Trucks	Various Models with Dual and Tri Axles	353
End Dump Trailers	Various Models and Capacity	298
Flat Bed Semis	Various Models for Equipment Movement	6
Flat Beds	53' Equipment Trailers	20
Fuel Trucks	Multiple Model and Gallon Capacity	46
Low Boys	Equipment Movement Trailers	53
Pickups	Half and Three-Quarter Ton of Various Makes and Models	45
Roll-Off Trucks	Primarily Galbreath 60,000-Pound Hoist on Various Makes	82
Roll-Off Containers	20, 30 and 40 Cubic Yard Containers	337
Self-Loaders	Various Makes with Buckets Ranging from 2-10 Cubic Yards	343
Semi Dumps	Various Makes and Models with Various Capacity	240
Semi Tractors	Various Makes	232

Service Trucks	Fully Stocked Road Ready Service Vehicles	79
Slingers	Various Models	5
Straight Trucks	Various Makes and Models	8
Sweepers	Various Models Used for DMS Operation	3
Tankers	Various Models	125
Tractor /Trailers Combos	Various Models	29
Tractors	Various Makes and Models	43
Trailers	25-Foot Travel Trailer	1
Utility Trailers	15 and 20-Foot Utility Trailers	2
Vacuum Trailer	Various Makes	30
Vacuum Trucks (Wet)	Various Makes	13
Walking Floors	48-Foot Automated Trailers	46
Water Trucks	Various Capacity Used for DMS Operation	3
Attachments - various	Buckets, Hoists, Slings, etc.	157
Back Hoes	Various Models and Capacity	40
Bobcats	Skid-Steer with Multiple Attachments	53
Bull Dozers	Various Makes and Sizes	45
Conveyors	Used for Material Movement	2
Crushers	Metal Compaction and Volume Reduction	24
Excavator	Various Makes and Models	164
Feller Buncher	Various Makes and Models Used for Clearing Projects	27
Front End Loaders	Various Makes, Models and Bucket Capacity	127
Generators	Various	41
Grinders	Horizontal and Tub Grinders	36
Jarraf Tree Trimmers	High-Capacity Trimming Equipment	3
Jersey Barriers	Used for Highway Projects and Within DMS	200
Light Plants	Various Used for Night Operation	100
Material Handlers (Tele Boom)	Loading Equipment	3
Mobile Kitchens	Various Models	13
Off Road Dumps	Volvo High Capacity	2
Pumps	Various Sizes	5
Safety Signs, Cones and PPE/Arrow Boards/Message Boards	Used for Highway Operations	503
Skid Steers	Various Sizes with Multiple Attachments	96
Screens	Shaker Screens and Sand Screens	4
Water Trucks	Various Models and Capacity	12
	TOTAL:	**4225**

MARINE VESSELS/EQUIPMENT

EQUIPMENT TYPE	QUANTITY
Inland Marine Harvester	1
Air Boat	3
Amphibious Aquatic Excavator	1
Tugboat	14
Underwater ROV	1
Utility Boat	1
Work Boat	15
JON Boats	10
500 CRANE (120 X 54 X 10)	1
510 CRANE (100 X 52 X 9)	1
524 CRANE (250 x 64 x 12)	1
526 CRANE (293 X 80 X 19)	1
527 CRANE (176 X 75 X 13)	1
529 CRANE (250 X 64 X 12)	1
531 CRANE (420 X 98 X 25)	1
532 CRANE (300 X 90 X 19)	1
533 CRANE (310 X 100 X 20)	1
534 CRANE (111 X 45 X 11)	1
535 CRANE (250 x 64 x 12)	1
536 CRANE (250 x 64 x 12)	1
541 CRANE (200 X 60 X 12)	1
566 CRANE (140 X 70 X 12)	1
Hopper Barge (EX NYC DOS)	16
Hopper Barge (260 X 52.5 X 12)	7
Hopper Barge (200 X 40 X 17.75)	2
Hydra Sport	1
Hydraulic Driven Propelled Pushers	1
Pontoon Boats	9
Poseidon Barges	3
Push Boats	2
Rescue Skiff	2
Sectional Barges	28
Side Scan Sonar	2
Deck Barge	32
Deck Barge with 9' Bin Walls	2
Deck Barge with Spuds	7
Deck Barge with Steel Box Rails	19
Go Devil Boat	1
TOTAL:	**61**

SPECIALTY EQUIPMENT

DRONES AND UNMANNED AERIAL VEHICLES (UAVS)

When authorized by the Parish, DRC will utilize drone (UAV) flights to support right-of-way patrols and supplement our ability to identify areas within the scope of the project that require debris management. UAVs help us quickly and safely assess inaccessible areas, confirm vegetation encroachments, and document hangers, leaners, and edge-of-ROW overhang prior to dispatch. High-resolution, geotagged imagery (and, when approved, LiDAR) allows our planners to assess structural damage, estimate clearance needs, and produce orthomosaics that guide crew routing and access restoration.

HELICOPTERS

Helicopters can play a crucial role in disaster debris removal by providing rapid, flexible, and efficient access to areas that are otherwise inaccessible due to damaged infrastructure, blocked roads, or hazardous conditions. Their ability to maneuver in tight spaces allows them to efficiently transport personnel, heavy equipment, and essential supplies directly to affected areas. In situations where time is critical, helicopters can quickly air-lift debris or clear paths for emergency responders, accelerating the overall recovery process. Their utilization enhances the speed of both initial damage assessments and cleanup operations and helps ensure the safety of ground crews by reducing their exposure to the areas' unstable environments.

The photo to the right depicts DRC's use of a helicopter to quickly and safely remove derelict vessels from the mangroves in Fort Myers following Hurricane Ian without damaging the sensitive environment.

FAMILY OF COMPANIES

INTEGRATED DISASTER RECOVERY SERVICES

Together with our commonly owned affiliates SLS, Cotton Global Disaster Solutions, Forgen, and Callan Marine, DRC can respond immediately to disaster events and provide almost every service that may be required to move through the complete disaster recovery timeline. **We are the only company in the United States that can perform all these services in a streamlined manner from both the contracting and management sides**. This portfolio of companies is under the same ownership and shares all resources and assets, including financial, personnel, equipment and facilities. **DRC has access to over 1,000 employees through our family of companies, making us a trusted partner for towns, cities, and jurisdictions nationwide in disaster recovery services.**

SLS provides the full spectrum of general contracting, construction management, infrastructure, disaster response, and health and humanitarian services throughout North America and beyond. We mobilize within hours to deliver emergency sheltering, mass population care, catering, field hospitals, and rapid repairs – bringing immediate relief and stability when disaster strikes. With an aggregate bonding capacity of $4 billion, SLS executes large-scale assignments for federal, state, regional, county, and municipal clients, with a strong focus on the rehabilitation, reconstruction, and recovery of disaster-impacted communities. Our capabilities also include infrastructure and facility construction; remote workforce compounds and basecamp facilities; turnkey health solutions; and intermodal, industrial, and marine facility construction.

Cotton Global Disaster Solutions (Cotton GDS) is a leading provider of commercial disaster recovery solutions throughout the US, Mexico, Puerto Rico, and the Caribbean. Cotton GDS delivers 24-hour emergency response, restoration, and construction services for catastrophic events of any scale – including water and fire damage mitigation, structural drying, environmental response, emergency power, HVAC decontamination, and content and document recovery. In addition, Cotton GDS offers full-service construction, commercial roofing, selective demolition, structural repairs, and expedited reconstruction coordinated directly with insurance adjusters to streamline recovery. Cotton GDS provides turnkey recovery solutions that minimize operational downtime and restore facilities safely, efficiently, and cost-effectively.

Forgen is one of the largest environmental construction companies in the United States, offering remediation and infrastructure solutions across the country. Our integrated geotechnical and civil construction and environmental remediation services restore and strengthen our natural surroundings to protect people, communities, and the environment for generations to come. We have successfully delivered large, multi-disciplinary projects for public and private sector clients across North America for more than a decade, safely tackling complex challenges across a variety of industries.

Callan Marine is a highly specialized marine construction firm capable of providing design, engineering, management, and construction services. We provide every type of marine construction activity including debris management and removal, dredging, shoreline protection, beach renourishment, port/dock facility construction, and wetland construction. Our work restores berthing depths for ship docks and navigation channels and facilitates transportation in our nation's waterways. We are recognized as the leading marine construction service provider on the Gulf Coast, with a long list of government and private clients who continually utilize Callan Marine for comprehensive marine construction services.

FEMA EXPERTISE

FEMA PUBLIC ASSISTANCE PROGRAM

DRC has an unparalleled record for providing jurisdictions with the maximum reimbursement rate granted by FEMA. Our record serves as a testament to DRC's ability to perform within the strict guidelines established by our Federal Government, as well as our ability to attract and maintain well-trained and principled personnel.

Brock Long, DRC's Senior Advisor, brings over 25 years of distinguished experience in emergency management and homeland security to DRC, most notably as the 10th Presidentially Appointed and Senate-confirmed Administrator of the Federal Emergency Management Agency (FEMA) from 2017 to 2019. During his tenure, Mr. Long led a workforce of 21,000 personnel and managed a multi-billion-dollar budget while guiding the nation through 220 federally declared disasters and wildfires – including some of the most catastrophic events in modern U.S. history.

A transformative force within the agency, he pioneered the "Community Lifelines" operational doctrine, launched FEMA Integration Teams to strengthen state and tribal partnerships, and executed the National Flood Insurance Program's reinsurance strategy, saving taxpayers approximately $1 billion during Hurricane Harvey alone. He testified before Congress on 10 occasions and was instrumental in the passage of the Disaster Recovery Reform Act and the creation of the multi-billion-dollar Building Resilient Infrastructure in Communities (BRIC) Grant Program.

Prior to his federal appointment, Mr. Long served as Cabinet-Level Director of the Alabama Emergency Management Agency under the Governor, leading the state through eight Presidential-declared disasters and five state-declared emergencies, including the BP Deepwater Horizon oil spill response and the nation's first large-scale host-state evacuation during Hurricane Gustav. He also served as FEMA Region IV's National Hurricane Program Manager, providing technical guidance on hurricane preparedness and response across the Gulf and Atlantic coasts. His unparalleled depth of operational experience, policy expertise, and executive leadership makes him an extraordinary asset to DRC and the clients we serve.

Tony Furr, DRC's Director of Technical Assistance and Training, works closely with our clients to educate them on how to ensure compliance with Federal Policy and Procedures. Mr. Furr was the FEMA Region VI Debris Subject Matter Expert from 2013 - 2021, and he has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

STATE & FEDERAL PROGRAMS

The Public Assistance Program of the Federal Emergency Management Agency (FEMA) is aimed at providing support and resources for disaster recovery efforts. These programs facilitate the reimbursement of eligible expenses incurred by state and local governments, as well as certain nonprofit organizations, following a federally declared disaster.

The Public Assistance Program and Policy Guide (PAPPG) is a comprehensive, consolidated program and policy document for FEMA's Public Assistance Program. DRC thoroughly reviews and follows the PAPPG. The latest version is FEMA Policy 104-009-2, Public Assistance Program and Policy Guide Version 5.0 (issued January 6, 2025). This latest PAPPG supersedes all previous policies and publications for disasters declared on or after January 6, 2025.

Within the State of Louisiana's Governor's Office of Homeland Security and Emergency Preparedness (GOHSEP), several programs are aligned with the FEMA Public Assistance Program. Key programs within GOHSEP that are aligned with the FEMA Public Assistance Program include the following:

- Public Assistance Grants
- Hazard Mitigation Grant Program
- Community Disaster Loans

These programs, modeled after FEMA's framework, demonstrate the State's commitment to leveraging federal resources and implementing effective strategies to mitigate the impact of disasters and support long-term recovery efforts across the state.

FUNDING SOURCES

After a natural disaster, FEMA Public Assistance applicants have access to various funding sources to support their recovery efforts. These funding sources include federal grants, state matching funds, hazard mitigation grants, Community Development Block Grants (CDBG), and Natural Resources Conservation Service (NRCS) Funding. These funding sources provide crucial financial assistance to FEMA Public Assistance applicants, helping them rebuild and strengthen their communities in the aftermath of a natural disaster.

REIMBURSEMENT PROCESS

The FEMA Public Assistance reimbursement process is crucial for assisting applicants in recovering from disasters and restoring essential services to their communities. Key elements of this process include the following:

Eligibility Determination: FEMA evaluates the eligibility of projects submitted by applicants based on established criteria, including the type of work, its relationship to the disaster, and compliance with federal regulations.

Project Formulation: Applicants work with FEMA to develop detailed project worksheets that outline the scope of work, estimated costs, and supporting documentation for each eligible project.

Obligation of Funds: Once projects are approved, FEMA obligates funds to cover the federal share of eligible costs, up to 75% of the total project cost, with the applicant responsible for providing the non-federal match.

Documentation: Applicants must maintain accurate records and documentation throughout the project lifecycle, including procurement procedures, labor costs, equipment usage, and invoices, to support reimbursement claims.

EXPERIENCE WITH STATE AND LOCAL EMERGENCY MANAGEMENT AGENCIES

DRC has been actively engaged in disaster recovery efforts across the United States for the past 20 years, collaborating closely with local, state, and federal agencies. Our commitment is to assist in optimizing performance and ensuring reimbursement. DRC coordinates with the Public Assistance Firm and monitoring firm in each jurisdiction to review and reconcile every individual ticket and or line item for eligibility with all State and Federal agencies. This process expedites the submittal of accurate documentation in a timely manner. DRC has a strong track record of maximizing federal reimbursement for eligible work without any de-obligation.

In the State of Louisiana, we have worked directly with the Louisiana Department of Transportation and Development (LADOTD) and the Louisiana Department of Environmental Quality (LDEQ), following all FEMA Guidelines and Policies. DRC's management team participates in state conferences and workshops and stays up to date with relevant policies and procedures. DRC's thorough review of and adherence to FEMA's Public Assistance Program and Policy Guide demonstrates our commitment to efficient and effective disaster recovery processes.

ADHERENCE TO POLICY CHANGES

DRC strives to continuously stay ahead of any changes in FEMA policy and guidance that may affect our clients. DRC immediately implements internal measures to ensure that our clients and prospective clients are prepared to be fully compliant with any changes or updates to FEMA's policies. DRC carefully reviews scopes of service, terms of inclusion, evaluation, pricing models, and other key components for any items which may have been deemed non-compliant relative to the new guidance. Additionally, **DRC is a founding member of the Disaster Recovery Coalition of America (DRCA)**, the industry's trade organization. Through this membership, DRC helps shape policy and legislation relevant to jurisdictions' recovery processes. Our additional memberships in other professional organizations (NEMA, APWA and SWANA) provide us with recent industry knowledge necessary to support our client base.

MAJOR DISASTER RECOVERY PROJECTS

DRC has extensive experience working with FEMA on major disaster recovery projects. Through decades of experience, DRC has developed an inherent understanding of how to direct emergency response and recovery.

	EVENT	STATE	DECLARATION NUMBER
2026	Hawaii Kona Low Weather Systems	HI	DR-4909
	Louisiana Severe Winter Storm	LA	DR-4900
	Mississippi Severe Winter Storm	MS	DR-4899

	EVENT	STATE	DECLARATION NUMBER
2025	New Mexico Severe Storms, Flooding, and Landslides	NM	DR-4886-NM
	Texas Severe Storms, Straight-line Winds, Tornadoes, and Flooding	TX	DR-4879-TX
	Mississippi Severe Storms, Straight-line Winds, Tornadoes, and Flooding	MS	DR-4790-MS
	Kentucky Severe Storms, Straight-line Winds, Flooding, and Tornadoes	KY	DR-4860-KY

	EVENT	STATE	DECLARATION NUMBER
2024	Hurricane Milton	FL	DR-4834
	Hurricane Helene	FL, GA, SC, TN, VA	DR-4828, DR-4830
	Hurricane Francine	LA, TX	DR-4817
	Hurricane Beryl	TX	DR-4798
	New Mexico South Fork Fire and Salt Fire	NM	DR-4795
	Texas Severe Storms, Straight-line Winds, Tornadoes, and Flooding	TX	DR-4781

	EVENT	STATE	DECLARATION NUMBER
2023	Hawaii Wildfires	HI	DR-4724
	Washington Wildfires	WA	DR-4759
	Tennessee Severe Storms and Straight-line Winds	TN	DR-4735
	Hurricane Idalia	FL	DR-4734
	Oklahoma Severe Storms, Straight-line Winds, and Tornadoes	OK	DR-4706
	Texas Severe Winter Storm	TX	DR-4705
	Arkansas Severe Storms and Tornadoes	AR	DR-4698
	Mississippi Severe Storms, Straight-line Winds, and Tornadoes	MS	DR-4697
	Alabama Severe Storms, Straight-line Winds, and Tornadoes	AL	DR-4684

	EVENT	STATE	DECLARATION NUMBER
2022	Hurricane Ian	FL	DR-4673
	Tennessee Severe Winter Storm	TN	DR-4645

	EVENT	STATE	DECLARATION NUMBER
2021	Marshall Fire and Straight-Line Winds	CO	DR-4634
	Kentucky Severe Storms, Straight-line Winds, Flooding, and Tornadoes	KY	DR-4630
	Hurricane Ida	LA	DR-4611
	Texas Severe Winter Storms	TX	DR-4586
	Louisiana Severe Winter Storms	LA	DR-4590
	Storms, Straight-line Winds, and Tornadoes	AL	DR-4596
	Georgia Severe Storms and Tornadoes	GA	DR-4600
	Louisiana Severe Storms, Tornadoes, and Flooding	LA	DR-4606

	EVENT	STATE	DECLARATION NUMBER
2020	Hurricane Zeta	LA, MS, GA, AL	EM-3549, EM-3550
	Hurricane Delta	LA	DR-4570
	Hurricane Sally	AL, FL	DR-4563, DR-4564
	Washington BABB Fire	WA	FM-5355
	Hurricane Laura	LA	DR-4559
	Iowa Severe Storms (Derecho)	IA	DR-4557
	Hurricane Isaias	FL, NC	EM-3533, DR-4568
	Hurricane Hanna	TX	EM-3530

	EVENT	STATE	DECLARATION NUMBER
2019	Tropical Depression Imelda	TX	DR-4466
	Hurricane Dorian	NC	DR-4465
	Hurricane Barry	LA	DR-4462

	EVENT	STATE	DECLARATION NUMBER
2018	Hurricane Michael	FL, GA	DR-4399, DR-4400
	Hurricane Florence	NC	DR-4393
	Severe Thunderstorms and Dangerously High Winds	AL	DR-4362

	EVENT	STATE	DECLARATION NUMBER
2017	Hurricane Maria	PR	DR-4339
	Hurricane Irma	FL, GA	DR-4337, DR-4338
	Hurricane Harvey	TX	DR-4332
	EVENT	**STATE**	**DECLARATION NUMBER**
2016	Hurricane Matthew	NC, GA, FL	DR-4285, DR-4284, DR-4283
	Hurricane Hermine	FL	DR-4393
	LA Severe Storms & Flooding	LA	DR-4277
	Winter Storm Jonas	MD, VA	DR-4261, DR-4262
	EVENT	**STATE**	**DECLARATION NUMBER**
2015	TX Severe Storms & Flooding	TX	DR-4269
	EVENT	**STATE**	**DECLARATION NUMBER**
2014	Ice Storm Pax	SC, NC	DR-4166, DR-4167
	EVENT	**STATE**	**DECLARATION NUMBER**
2013	Severe Storms and Tornadoes	OK	DR-4117
	Severe Storms, Straight-line Winds, Tornadoes, and Flooding	MO	DR-4130
	EVENT	**STATE**	**DECLARATION NUMBER**
2012	Hurricane Sandy	NY, MD, NJ, MO	DR-4085, DR-4091, DR-4086, DR-4098
	Hurricane Isaac	LA	DR-4080
	EVENT	**STATE**	**DECLARATION NUMBER**
2011	Hurricane Irene	VA, MD, NC, RI	DR-4024, DR-4034, DR-4019, DR-4027

	EVENT	STATE	DECLARATION NUMBER
2010	TN Severe Flooding	TN	DR-1909

	EVENT	STATE	DECLARATION NUMBER
2009	Ice Storms	MD, VA	DR-1875, DR-1874

	EVENT	STATE	DECLARATION NUMBER
2008	Hurricane Ike	TX	DR-1791
	Hurricane Gustav	LA	DR-1786
	Mother's Day Tornadoes	GA	DR-1750
	F5 Tornado	IA	DR-1763

	EVENT	STATE	DECLARATION NUMBER
2007	Ice Storms	MO	DR-1736

	EVENT	STATE	DECLARATION NUMBER
2006	Ice Storms	NY	EM-3268

	EVENT	STATE	DECLARATION NUMBER
2005	Hurricane Katrina	LA, MS	DR-1603, DR-1604
	Hurricane Rita	LA, TX	DR-1606, DR-1607

REFERENCES

TERREBONNE PARISH

EVENT	DATES	CONTRACT TOTAL	CUBIC YARDS
Hurricane Ida	08/30/2021 – 02/28/2023	$47,820,527.91	3,574,419.00

CLIENT ADDRESS	PROJECT DESCRIPTION
337 Ashland Landfill Road Houma, LA 70363	Disaster Debris Removal Services - Hurricane Ida FEMA DR-4611

CONTACT PERSON	CONTACT PHONE	CONTACT EMAIL
Clay Naquin, Director of Solid, Hazardous, and Recycling Waste Department	(985) 873-6739	cnaquin@tpcg.org

ASCENSION PARISH

EVENT	DATES	CONTRACT TOTAL	CUBIC YARDS
Hurricane Ida	12/01/2021 – 05/23/2022	$11,287,635.40	127,858.53

CLIENT ADDRESS	PROJECT DESCRIPTION
828 S. Irma Blvd., Building 3 Gonzales, LA 70737	Canal Disaster Debris Removal Services - Hurricane Ida FEMA DR-4611

CONTACT PERSON	CONTACT PHONE	CONTACT EMAIL
Rachael Wilkinson, Assistant Director of Ascension Parish Office of Homeland Security and Emergency Preparedness	(225) 450-1208	rwilkinson@apgov.us

EAST BATON ROUGE PARISH/CITY OF BATON ROUGE

EVENT	DATES	CONTRACT TOTAL	CUBIC YARDS
Elbow Bayou/Claycut Bayou/Comite River Cleanup	07/18/2022 – 04/19/2024	$11,622,989.58	30,870.21 tons C&D, 69 trees, 2 e-waste units, 511 Tires, 11.66 Acres of class 1 channel clearing

CLIENT ADDRESS	PROJECT DESCRIPTION
222 Saint Louis Street, Suite 816 Baton Rouge, LA 70802	Annual Channel Clearing Project - Elbow Bayou and Claycut Bayou

CONTACT PERSON	CONTACT PHONE	CONTACT EMAIL
Adam Smith, P.E. Interim Director	(225) 389-5391	Amsmith@brgov.com

JEFFERSON PARISH

EVENT	DATES	CONTRACT TOTAL	CUBIC YARDS
Hurricane Ida	09/06/2021 – 09/30/2024	$36,692,909.98	1,666,435.50

CLIENT ADDRESS	PROJECT DESCRIPTION
834 S. Clearview Parkway Harahan, LA 70123	Disaster Debris Removal Services - Hurricane Ida FEMA DR-4611

CONTACT PERSON	CONTACT PHONE	CONTACT EMAIL
Michele Van Pelt Smith, Executive Superintendent, Environmental Affairs	(504) 731-4612 ext. 84617	Michele.vanpelt@jeffparish.gov

LETTERS OF RECOMMENDATION

ST. CHARLES PARISH

OFFICE OF THE PARISH PRESIDENT

MATTHEW JEWELL
PARISH PRESIDENT

JENNIFER CRISP
EXECUTIVE ASSISTANT

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005

March 23, 2023

Dear Sir/Madam,

It is my pleasure to recommend DRC Emergency Services, LLC as a disaster response contractor. As the Parish President, I had the privilege of working with DRC on multiple occasions. When Hurricane Ida, a Category 4 storm, made landfall in Southeast Louisiana, DRC was already in the process of procuring and staging assets to aid in our recovery efforts.

DRC worked closely with Parish personnel to assess damage, establish collection grids, permit emergency debris management sites, and determine the scope of work based on disaster impact. They provided ROW debris removal, waterway debris removal, and logistics services simultaneously, which helped immensely during this difficult time. Moreover, DRC provided essential items such as pallets of water, toiletries, restroom/showers, fuel, and a 100-person emergency shelter which housed National Guard and St. Charles Parish employees. Through their logistic services, DRC gave hope to the community during a time of great need.

Over the past decade, St. Charles Parish has had the opportunity to work with DRC Emergency Services on multiple emergencies, including major hurricanes, a tornado, and a devastating flood from torrential rainfall. DRC has removed and disposed of over 1,443,000 cubic yards of debris in St. Charles Parish, demonstrating their commitment to serving the community. Through all of this, DRC has demonstrated their integrity and resilience in the face of disaster.

Based on my experience, I wholeheartedly endorse DRC Emergency Services, LLC as a disaster response contractor. Their dedication and expertise are unparalleled, and I am confident that they will provide exceptional service to any organization that requires their assistance.

Sincerely,

Matthew Jewell

Matthew L. Jewell
Parish President
St. Charles Parish

P.O. Box 302 • Hahnville, Louisiana 70057 • Phone: (985) 783-5000 • www.stcharlesparish.gov

OFFICE OF THE PARISH PRESIDENT
TERREBONNE PARISH CONSOLIDATED GOVERNMENT
P.O. BOX 6097
HOUMA, LOUISIANA 70361-6097

GORDON E. DOVE
PARISH PRESIDENT

(985) 873-6401
FAX: (985) 873-6409
E-MAIL: gdove@tpcg.org

March 27, 2023

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005

To Whom It May Concern:

On behalf of Terrebonne Parish Consolidated Government, it is our pleasure to take this opportunity to commend DRC Emergency Services, LLC for their outstanding performance in response to Hurricane Ida.

On August 29, 2021, the destructive Category 4 Hurricane Ida made landfall in Southeast Louisiana devastating the community of Terrebonne Parish. Despite that many of DRC's personnel are Louisiana natives who were also affected by the storm, DRC sprang into action and began working immediately. DRC's team assessed the damage and made a plan that proved to be both safe and efficient. Having worked with DRC for over a decade, they utilized push routes, collection grids, and debris reduction/disposal sites that were previously established and successfully used in response to prior disaster events. To date, DRC has removed and disposed of over 3,500,000 cubic yards of debris in response to Hurricane Ida.

Having DRC on standby, we have come to expect the best. DRC's services are comprehensive. DRC has provided land-based debris removal, waterway debris removal, demolition, and logistic services to Terrebonne Parish. Additionally, DRC's attention to detail in the wake of tragedy is unmatched. Terrebonne Parish has called on DRC 6 times over the past 13 years and every time we are reminded why we choose them as our disaster response contractor.

We highly recommend DRC Emergency Services as a debris removal contractor. I am confident they provide the same level of excellence we have experienced to all the communities they serve.

Respectfully submitted,

Gordon E. Dove
Parish President

Cc: Earl Eues, Office of Emergency Preparedness

July 25, 2018

To Whom It May Concern,

On behalf of the City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

DRC has been a trusted partner of our City-Parish for years, including and especially during one of the most catastrophic and costly events in the history of our state and country. In August 2016, when the floodwaters of the Great Flood of 2016 (DR-4277) began rising and threatening to inflict damage on tens of thousands of homes in East Baton Rouge Parish, DRC was quick to respond and react to our activation of the company's debris removal contract. In the days that immediately followed, DRC's team worked side-by-side with our senior leadership team at our emergency operations center to begin identifying the known extent of damage inflicted by this disaster, preparing routes and maps for rapid deployment across our parish once it was safe to do so, and immediately mobilizing their significant fleet of trucks to begin staging for debris removal operations. Less than a week after floodwaters began to recede from our area, DRC's fleet began to conduct our first debris removal pass, targeting seven initial ZIP codes that were impacted by the flooding event. DRC subsequently expanded operations to include all impacted ZIP codes and remained active through their final pass conducted in August 2017.

Throughout this timeframe, DRC's team was responsive, proactive, and communicative regarding any needs our City-Parish agencies, elected officials, or residents had related to our debris removal program, going above and beyond to ensure the public was informed about program activities at all times. For example, beginning in mid-September 2016, DRC staff along with our debris monitoring firm team joined City-Parish leaders in providing televised updates on debris removal activities each morning – both for the day ahead as well as upcoming deadlines or issues related to the program. These segments were broadcast live by local news media, on our government access channel Metro 21, and through our City-Parish Facebook page via Facebook Live. These daily updates continued for nearly a month and a half, and DRC's team was integral in developing and sharing updates to be shared with our residents that kept them informed and aware of program activities.

This same level of responsiveness, coordination, and resourcing on the part of DRC was present throughout the entirety of our debris removal program and recovery effort, ultimately resulting in nearly 2 million cubic yards of debris collected and representing one of the largest and most complex flood debris removal efforts in the history of the U.S. DRC's ability to mobilize their fleet and respond to needs, or proactively anticipate them, was critical to our program's success – including rapid scaling of their fleet to nearly 200 trucks on the streets each day at the height of the program's activity and daily debris collection totals approaching 50,000 cubic yards. Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the "on the ground" presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated.

I strongly recommend DRC as a qualified and capable debris removal contractor that I feel confident will provide the same level of service, dedication, and passion for your recovery and/or clean-up effort as they did here in East Baton Rouge Parish. Please don't hesitate to contact me if you have any questions.

Sincerely,

Adam M. Smith, PE
Chief of Wastewater Operations & Maintenance

222 Saint Louis Street, Baton Rouge, LA 70802

Office of the Lieutenant Governor
State of Louisiana

BILLY NUNGESSER
LIEUTENANT GOVERNOR

P.O. Box 44243
BATON ROUGE, LOUISIANA 70804-4243
(225) 342-7009

July 31, 2018

To All Interested Parties:

It has been my unique pleasure to work with DRC Emergency Services, LLC on multiple occasions throughout my political career. Currently, DRC supports the Lieutenant Governors Association through active participation and an important sponsorship of the organization. It is through involvement like DRC's that we can both perpetuate the existence of our organization and gain unique perspective from a private sector partner.

During my tenure as Parish President of Plaquemines Parish, DRC was instrumental in our expedited recovery following Hurricane Katrina due to their exemplary work in the areas of debris collection, processing and disposal, canal de-siltation services, and waterway debris removal. Following the BP Oil Deepwater Horizon catastrophe, DRC designed and implemented oil collection and mitigation programs that covered over 100 miles of gulf coastline. Their innovated leadership in these areas were applauded by both BP Oil and top-ranking government officials, alike.

It is without reservation that I wholeheartedly endorse and recommend DRC Emergency Services, LLC to provide vital pre-disaster and post-disaster services to your government. DRC's management and field personnel have proven time and again to be the most informed and responsive in the area of disaster management services.

Please contact my office with any further questions relating to my experiences with this organization.

Sincerely,

Billy Nungesser
Lieutenant Governor

WHN/ls

BRANDON DUBOIS
District 1, Montgomery, Louisiana
JOHNNY JAMISON
District 2, Colfax, Louisiana
CEPHAS BOWIE, JR.
District 3, Colfax, Louisiana
ARNOLD MURRELL
District 4, Colfax, Louisiana

Grant Parish Police Jury
200 Main Street - Courthouse Building
Colfax, Louisiana 71417
Telephone: 318-627-3157
Fax: 318-627-3527

MARK BALL
District 5, Bentley, Louisiana
WINSTON ROBERTS
District 6, Pollock, Louisiana
DAVID MERRELL
District 7, Dry Prong, Louisiana
DONALD G. ARNOLD
District 8, Georgetown, Louisiana

October 2, 2020

To Whom It May Concern,

On behalf of Grant Parish, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

In August of this year, Hurricane Laura impacted the lives of many Louisianans, unfortunately including Grant Parish. In response, we put out an emergency RFP for debris removal and disposal services and awarded DRC Emergency Services. The dedicated coordinators and leaders of DRC expeditiously mobilized the necessary resources in response to the immense debris removal and disposal task at hand.

This is our first time working with DRC and their services have exceeded our highest expectations. They exude a level of knowledge and expertise that simply inspires trust. To date, DRC has performed all work in a professional, efficient, and timely manner while treating the parish residents with the utmost respect and compassion.

DRC Emergency Services is indeed a rare find and I highly recommend them as an Emergency Management Contractor.

Respectfully,

Jessie Pace

Jessie Pace
Secretary/Treasurer
Parish Manager
Grant Parish Police Jury

St. Bernard Parish Government
8201 West Judge Perez Drive Chalmette, Louisiana, 70043
(504) 278-4227 Fax (504) 278-4330
www.sbpg.net

Guy McInnis
Parish President

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005
March 24, 2023

Re: Letter of Recommendation

To Whom It May Concern,

Please let this serve as a letter of recommendation for DRC Emergency Services, LLC. For the past eight years, St. Bernard Parish Government (SBPG) has worked hand in hand with the DRC team through various challenges - including hurricanes and tornadoes. We have continuously received excellent service throughout these events, as well as normal operations. DRC has proven to be a reliable partner with an inherent understanding of our mission "to protect and enhance the quality of life by providing a high level of service in an efficient and responsive manner for all citizens." Many of DRC's personnel grew up in St. Bernard Parish and still reside in our community. For them, our mission isn't just close to home – it is home.

Over the past four years, we have activated our contract with DRC four times in the wake of Hurricane Zeta, Hurricane Ida, and two tornadoes. Each time, DRC was highly responsive and mobilized equipment and personnel immediately following these disaster events. DRC's ability to efficiently and effectively problem solve under pressure is unparalleled. Additionally, DRC's management personnel were in constant contact, keeping SBPG officials informed and up to date on the project underway. No matter the day or time, when we called, DRC answered.

Not only did DRC Emergency Services deliver on all of their contractual agreements, they also honored verbal commitments that were made to assist SBPG in delivering the highest quality service to our residents.

I would strongly consider choosing DRC Emergency Services as your disaster response contractor. Their professionalism, integrity, accountability, work ethic, and responsiveness are second to none. We've experienced excellence from DRC for the services rendered to St. Bernard. If you have any questions, please feel free to reach out.

Sincerely,

Ronald J. Alonzo, Jr.

RELEVANT WORK EXPERIENCE

*indicates project is ongoing and amounts are subject to change

2026	ACTIVATIONS	TEMPORARY SITES	CUBIC YARDAGE	CONTRACT VALUE
HONOLULU KONA LOW	**Hawaii:** County/City of Honolulu	1	10,000	*$4,203,725.00
WINTER STORM FERN	**Louisiana:** LADOTD, DeSoto Parish, Terrebonne Parish **Mississippi:** MS National Guard, Carroll County, Humphreys County, Belzoni (City of), Rolling Fork (City of) Virginia: VDOT, Hanover County, Henrico (City of), Richmond (City of) **South Carolina**: SCDOT	7	478,660	$14,171,223.29

2025	ACTIVATIONS	TEMPORARY SITES	CUBIC YARDAGE	CONTRACT VALUE
TEXAS FLOOD EVENTS	**Texas:** Texas Division of Emergency Management in Travis County, Leander (City of), Jonestown (City of), McCullock County & Melvin (City of), Mason County & Mason (City of), Williamson County & Georgetown (City of), Kimble County, San Saba County & San Saba (City of), Burnett County & Burnett (City of), and Kendall County; Travis County, Austin (City of)	16	*3,086,896.25	*$156,074,692.62
KENTUCKY FLOOD EVENTS	**Kentucky:** Laurel County, Floyd County, Knott County, Pike County, Coal Run (City of), Letcher County	8	*54,848.80	*$1,663,624.46
FIRES	**California:** Orange County, Riverside County	N/A	TBD	*$9,945,550.00
TORNADOES	**Kentucky:** State of Kentucky **Mississippi:** Covington County **Missouri:** St. Louis County **Tennessee: USACE** - Hendersonville (Old Hickory), Tennessee Valley Authority (Partnership), Erwin (Town of) **Texas:** Navarro County	4	*123,386.56	* $1,971,416.57

SEVERE WEATHER EVENTS	**Florida:** Broward County, Miami (City of), Pinellas County, Sarasota County **Louisiana:** Jefferson Parish, Iberville Parish, Lafayette, Tangipahoa Parish **Texas:** Jacinto City (City of), Austin (City of), Travis County **Virginia:** Virginia Department of Transportation **Missouri:** St. Louis County	*3	*37,012.40	*$997,932.61

2024	ACTIVATIONS	TEMPORARY SITES	CUBIC YARDAGE	CONTRACT VALUE
HURRICANE MILTON	**Florida:** Palm Coast, Sarasota County, Belleair (City of), Pasco County, Port Richey, Vero Beach, Sarasota (City of), Orlando (City of), Deland (City of), Kenneth City (City of), St. Lucie County, Pinellas County, Bradenton (City of), Lakeland (City of)	31	4,107,799.75	$109,729,801.17
HURRICANE HELENE	**Florida:** South Pasadena (City of), Maderia Beach (City of), Pasco County, Dunedin (City of), Largo (City of), Largo (City of), Bradenton (City of), Citrus County, Crystal River (City of), Indian Rocks Beach (City of), Longboat Key (City of), Pinellas County, Tavares (City of), Largo (City of) **Georgia:** Camden County, Georgia Department of Transportation - Districts 4 and 5, Kingsland (City of), Richmond Hill (City of), St. Marys (City of), **South Carolina:** South Carolina Department of Transportation	88	11,567,347.27	$549,985,797.84
HURRICANE FRANCINE	**Louisiana:** Ascension Parish, Donaldsville (City of), Lafourche Parish, Iberville Parish, Louisiana Department of Transportation - District 02 and 61, Morgan City (City of), St. Charles Parish, Terrebonne Parish	10	425,716.90	$6,635,483.15
SOUTH FORK AND SALT FIRES	**New Mexico:** New Mexico Department of Homeland Security and Emergency Management	N/A	885,577.31	$115,098,101.47

HURRICANE BERYL	**Texas:** Counties of Brazoria, Harris, Matagorda, and Wharton; Cities of Bay City, Bellaire, Clute, Conroe, Dayton, East Bernard Humble, Jamaica Beach, Liberty, and Houston Memorial Park	22	2,046,738.22	$32,296,761.34
SEVERE WEATHER EVENTS	**Alabama:** Dauphin Island (Town of) **Florida**: Jackson County, Florida A&M University **Louisiana:** Louisiana Department of Transportation- District 07, Lafourche Parish, Tangipahoa Parish, East Baton Rouge Parish, Iberville Parish, Lafayette Parish, Pointe Coupee Parish, Baker (City of) **Texas:** City of Houston and Harris County	9	1,359,664.29	$32,649,110.83

2023	ACTIVATIONS	TEMPORARY SITES	CUBIC YARDAGE	CONTRACT VALUE
SEVERE WEATHER EVENTS & MAINTENANCE CONTRACTS	**Alabama:** Dauphin Island (Town of), City of Enterprise **Florida**: City of Hollywood, Manatee County, City of Pembroke Park, Sarasota County **Louisiana:** East Baton Rouge Parish/City of Baton Rouge, Cameron Parish Police Jury, City of Lake Charles **Tennessee**: City of Lakeland **Texas:** City of Austin, City of Houston, City of Lakeway, City of Tyler, Republic Services, Harris County, TX Flood Control District	1	1,048,139	$25,071,085
OREGON & GRAY ROAD FIRES	**Washington:** State of Washington (Spokane County)	N/A	N/A	$1,590,213
HAWAII FIRES	**Hawaii:** Maui	N/A	N/A	$21,238,681
TORNADOES	**Alabama:** City of Selma, AL Department of Transportation – Dallas County **Arkansas:** City of Little Rock **Mississippi:** City of Moss Point, Monroe County **Oklahoma:** City of Shawnee, Pottawatomie County **Georgia:** Georgia Department of Transportation – Chatham County	7	1,391,475	$19,941,646

HURRICANE IDALIA	**Florida**: Citrus County, City of Crystal River, City of New Port Richey, Florida A&M University, FDOT District 2 (Chiefland, Gainesville, Lake City, Perry, St. Augustine)	5	37,748	$1,194,096
2022	**ACTIVATIONS**	**TEMPORARY SITES**	**CUBIC YARDAGE**	**CONTRACT VALUE**
SEVERE WEATHER EVENTS & MAINTENANCE CONTRACTS	**Florida:** Manatee County **Louisiana:** Pointe Coupee Parish, City of Monroe, East Baton Rouge Parish/City of Baton Rouge **North Carolina:** City of Greenville **South Carolina:** South Carolina Department of Transportation – Jasper **Tennessee:** City of Lakeland **Texas:** City of Houston, Atascocita Community Improvement Association (Houston, TX), City of Austin **Virginia:** City of Richmond	N/A	238,595	$22,959,139
FLOODING	**Colorado:** Larimer County **Missouri:** City of St. Charles, County of St. Charles	N/A	17,606	$1,862,050
TORNADOES	**Louisiana:** St. Charles Parish, St. Bernard Parish	1	78,428	$864,621
HURRICANES IAN & NICOLE	**Florida:** City of Bradenton, City of Debary, City of Deland, City of Daytona Beach, Florida Department of Emergency Management, Florida Department of Environmental Protection, FL Department of Transportation Districts 1, 2, & 5, City of Lakeland, School District of Lee County, Town of Longboat Key, City of Maitland, Manatee County, Sarasota County, The School Board of Sarasota County, City of St. Augustine, Moffitt Services, City of St. Augustine, City of Hollywood	21	4,998,953	$351,628,392

WATERWAY DEBRIS REMOVAL EXPERIENCE

Year	Contracting Agency	Description of Work	Contract Amount	Cubic Yards
2025	City of Miami, FL	Marine Stadium Floating Dock Repair	$50,825.00	n/a
2025	Pinellas County, FL	Land-Based Waterway Debris Removal	$296,306.46	4,958
2025	Sarasota County, FL	Waterway Debris Removal	$565,219.61	11,842
2025	Texas Division of Emergency Management	TDEM - Emergency Debris Removal Services FEMA #: DR-4879-TX	$171,890,319.93	3,384,743
2025	State of New Mexico	Private Property Debris Removal and Erosion Control Services - DR-4886-NM	$20,041,210.61	257,644
2025	Tennessee Emergency Management Agency	TN SWC Debris Removal Services Hurricane Helene DR-4832 (Subcontractor)	$343,162,348.64	3,466,350
2024	City of Houston, TX	West Fork San Jacinto River and Lake Houston Debris Removal Project	$28,977,768.75	840,926
2023	City of Pembroke Park, FL	Dead Fish Removal and Disposal Services	$5,000.00	lump sum
2023	City of Houston, TX	Mechanical and/or Hydraulic Dredging of Sand and Sediment from Public Waterways	$6,153,335.55	192,070.25
2023	Sarasota County, FL	Biological Marine Debris Collection and Disposal Services	$35,704.79	hourly
2023	Manatee County, FL	Red Tide Fish Kill	$26,483.00	hourly
2023	Manatee County, FL	Red Tide Fish Kill	$13,495.00	hourly
2022	East Baton Rouge Parish/City of Baton Rouge, LA	Annual Channel Clearing Project - Elbow Bayou and Claycut Bayou	$11,622,989.58	30,870.21 tons
2022	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston	$7,007,416.52	196,011.65
2022	Florida Department of Emergency Management	Hurricane Ian Debris Removal Project (Joint Venture)	$68,159,524.14	809,121.80
2022	Florida Department of Environmental Protection	Waterway Debris Removal - Hurricane Ian (Joint Venture/Subcontractor)	$244,384,648.42	933,666.70
2021	Ascension Parish Waterway (Canal), LA	Canal Disaster Debris Removal Services - Hurricane Ida DR-4611	$11,287,635.40	127,858.53
2021	Southeast Flood Protection Authority, LA	Levee Debris Removal - Hurricane Ida DR-4611	$2,690,963.63	41,632.25

2021	LADOTD 02 St. Bernard Parish	Emergency Draining Cleaning for Florissant Hwy (LA46)	$192,815.28	hourly
2021	Bayou Lafourche Fresh Water District, LA	Disaster Debris Removal Services - Hurricane Ida DR-4611	$5,890,173.13	121,192.05
2021	St. Charles Parish, LA	Canal Debris Removal Services Hurricane Ida DR-4611	$2,339,823.10	29,753.60
2021	Jefferson Parish, LA	Disaster Debris Removal Services - Hurricane Ida DR-4611	$36,557,231.89	1,666,773.50
2021	Terrebonne Parish, LA	Disaster Debris Removal Services - Hurricane Ida DR-4611	$47,786,821.41	3,573,521.00
2021	Tangipahoa Parish, LA	Disaster Debris Removal Services - Hurricane Ida DR-4611	$43,204,243.72	3,090,840.22
2021	State of Alabama Department of Conservation and Natural Resources	Emergency Wet Debris Removal in Baldwin County Waterways	$1,077,772.09	lump sum
2021	City of Foley, AL	Debris Stream Cleanout - Hurricane Sally	$208,585.98	lump sum
2021	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston (Phase III)	$10,483,667.44	330,194.25
2021	Pinellas County, FL	Red Tide Fish Kill	$2,070,438.47	hourly
2021	Texas Department of Transportation	Waterway Debris Removal	$316,915.00	7,769.00
2020	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston, Phase II (Silt/Dredging) - Hurricane Harvey (DR-4332)	$5,584,659.90	175,894.80
2020	Grant Parish, LA	Disaster Debris Removal - Hurricane Laura DR-4559	$14,024,062.53	1,112,907.30
2018	City of Houston, TX	Phase I ROW Debris Removal & Waterway Debris Removal Hurricane Harvey (DR-4332)	$36,820,972.20	820,032.63
2018	Port of Corpus Christi Authority (POCCA)	Marine Debris Removal Services	$282,704.50	250.70

WORK PLAN/PROJECT APPROACH

OVERVIEW

Debris removal included within this contract will be completed by both water-based removal and land-based removal. DRC intends to utilize barges, airboats, marsh buggies (tracked vehicles), excavators, and skid steers to collect and gather debris from the water and the banks. Self-loading haul trucks will be utilized to haul collected debris to the final destination facility. Debris will be removed, processed and disposed of according to the type of debris stream. Vegetative and construction & demolition debris will be hauled to preapproved debris management site/final disposal sites.

DRC will determine number of crews needed and personnel per crew at the time of initial assessment.

PROJECT INITIATION AND MOBILIZATION

Upon receipt of the Notice to Proceed (NTP) from Acadia Parish, DRC will provide all required submittals within one (1) day. Within twenty-four (24) hours of receipt of the NTP, DRC will begin mobilizing personnel, equipment, and specialized waterborne assets to the project area.

Within forty-eight (48) hours of receipt of the NTP, DRC will conduct a preliminary inspection of the Parish's waterways to assess storm-related debris conditions, including fallen trees, snags, drifts, and other obstructions. This assessment will be used to estimate debris quantities, identify access and offloading locations, and determine the number of crews and equipment resources required to complete the work within the approved project schedule.

DEBRIS REMOVAL OPERATIONS

The project will require both debris removal via water and debris removal via access to the banks. Debris will be staged at extraction points adjacent to the waterways. Access/extraction points will be identified and approved. DRC may utilize timber matting at extraction points in order to facilitate access.

DRC will supply water transportation via power boat for the monitor and Parish where necessary at the work site.

In coordination and agreement with Acadia Parish, DRC will mobilize the number of debris removal crews agreed upon for the project. Debris removal operations will begin within seventy-two (72) hours of receipt of the Notice to Proceed (NTP). Based on the results of the preliminary inspection and in continued

coordination with Acadia and its designated Technical Assistance contractor, additional crews and equipment will be mobilized as necessary to maintain production rates and ensure timely completion of the project.

Debris removal crews will consist of trained and certified personnel operating specialized waterborne equipment. Many crews will utilize self-propelled barges equipped with onboard knuckle-boom loaders capable of efficiently removing large storm debris from the channel. Barges will typically range in size from approximately 10 feet by 24 feet to 14 feet by 30 feet and will generally carry between 60 and 90 cubic yards of debris per load, depending on debris type and weight.

In some locations, barge-mounted knuckle-boom loaders will be used to load debris into empty barges staged nearby. This approach allows for continuous debris removal while minimizing impacts to the waterway and adjacent properties.

OFFLOADING, HAULING, AND DISPOSAL

Once fully loaded, barges will be transported to designated offloading points approved by the Parish and/or its Technical Assistance contractor. Debris will be off-loaded either directly into hauling units or temporarily stockpiled at approved dockside locations prior to trucking.

DRC will provide all trucking and hauling services necessary to transport debris from offloading locations to the Parish's approved Debris Disposal Site(s). All hauling and disposal activities will be conducted in compliance with Parish requirements and applicable environmental regulations.

PROTECTION OF PROPERTY AND ENVIRONMENTAL STEWARDSHIP

DRC will exercise reasonable care to avoid damage to personal property and adjacent infrastructure during debris removal operations. Any personal property encountered within the work area will be handled in accordance with landowner agreements and project specifications. DRC shall not be responsible for pre-existing or storm-related damage unless damage is determined to be the result of negligence.

All work will be performed using best management practices to minimize environmental impacts and maintain the integrity of wetlands and waterways in accordance with the U.S. Army Corps of Engineers permit conditions.

PROJECT COMPLETION

DRC will continue debris removal, hauling, and disposal operations until all storm-related debris and obstructions identified within the project limits have been removed and the Acadia Parish waterways are restored in accordance with the approved plans and specifications. DRC will provide all professional services required to support construction, documentation, coordination, and compliance through final project closeout.

CANAL/WATERWAY DEBRIS REMOVAL

Canal debris removal is most often performed under the oversight of state environmental regulators, especially in environmentally sensitive areas. Environmental factors always take priority when developing an operations plan. Debris removal may be land-based or water-based. Collection methods vary widely due to physical dynamics, environmental considerations, regulations, and scope of work.

Targets can be identified by side-scan sonar or below surface observation. Target removal may span from the water bottom to surface debris, or it may be limited to designated depths.

When appropriate, debris can be collected with grapples mounted on barges of varying sizes or even small boats. Land-based operations consist of removal of targets with long reach excavators equipped with a spoils or dredge bucket.

Temporary Offloading Sites can be used to stage debris prior to transport to a Debris Management Site for processing or to final disposal. When abundant access points exist, loading can occur directly into trucks for transport to processing or disposal.

- DRC is currently contracted by the City of Houston for a multi-phase waterway debris removal project and has removed **2.2 million cubic yards** of debris from Houston waterways to date.
- In response to Hurricane Ida in 2021, DRC collected and disposed of **over 428,000 cubic yards** of debris from canals and waterways across 5 jurisdictions.

LAND-BASED DEBRIS REMOVAL

DRC will use excavators to collect and gather debris from the banks. In order to utilize the bank for extraction, DRC may need to remove trees at the designated access points. Trees along the banks needing to be cut will be done so with power saws. Debris will be offloaded into a self-loading truck. Vegetative debris (tree branches, leaves, logs, timber, stumps, etc.) will be loaded onto the self-loader directly from extraction points

adjacent to the banks and then hauled to a final disposal site.. Construction and Demolition debris (building materials, drywall, etc.) will be hauled directly to the Parish approved Final Disposal Site.

EQUIPMENT STAGING AREAS

Pre-identifying equipment staging areas allows DRC to mobilize resources quickly and reduce response time. Staging locations should be easily accessible from major roadways, located away from residential areas, provide sufficient space for equipment, and offer secure conditions where feasible.

DMS SELECTION

TEMPORARY OFFLOADING SITE IDENTIFICATION

DRC will coordinate with the Parish to identify temporary offloading sites to support efficient debris operations. DRC will obtain authorization from the property owner and utilize these locations as interim offloading points, allowing collection trucks to unload debris for transfer by hauling trucks to the **Parish-designated final disposal location.**

DEBRIS MANAGEMENT SITES

DRC will transport and deliver all collected debris in accordance with Parish direction and applicable regulatory requirements. **At the request of Acadia Parish**, DRC can also **identify and provide suitable Debris Management Site (DMS) locations** and deliver **full DMS operational services**, including site setup, management, reduction activities, and documentation, to support efficient debris removal and recovery operations.

IDENTIFYING PERMANENT DISPOSAL, TRANSFER, AND RECYCLING FACILITIES

DRC has agreements in place with most major disposal and recycling facilities in the area. Possible final disposal sites include the following:

Acadia Parish Sanitary Landfill
611 Petal Road
Egan, LA 70531

DRC's management will be responsible for working with the Parish to identify these facilities and to secure favorable terms and conditions with each facility. Additionally, DRC's staff includes Jeff Snow and Tom Baker, experts in recycling, resource recovery, and disposal. With more than 30 years of experience, they bring expertise and exceptional knowledge to every project.

JOB SITE SECURITY

DRC will determine security needs on a case-by-case basis, in consultation with the Parish. Security on a debris removal site is a top priority for DRC, and several measures can be implemented to protect workers, the public, and nearby property. Only authorized personnel will have access to job sites.

Signage is one of the first lines of defense; clearly posted warning signs alert drivers and pedestrians to potential hazards, restricted areas, and heavy equipment zones.

Lighting is equally important, especially for early morning or evening operations, ensuring that workers can see clearly and that hazards are visible from a distance.

Fencing helps define the perimeter of the work zone, preventing unauthorized access and keeping debris contained within the site.

Gates provide controlled entry points for trucks and equipment, allowing site managers to monitor who enters and exits.

Security personnel play a key role in enforcing these measures; they oversee access control, monitor for safety violations, and deter theft or vandalism of equipment and materials.

Together, these security components create a controlled, well-organized environment that minimizes accidents, protects the public, and keeps operations running smoothly.

AVAILABLE EQUIPMENT

DRC will use subcontractor equipment and/or lease/rent equipment for this project. Please see below for a project specific equipment list. Equipment may be subject to change as project progresses.

Equipment	
Barges - TBD	Self Loaders - TBD
Excavators – TBD	Monitor Boats – as needed
Airboats – TBD	Marsh buggies – TBD
Power Saws - TBD	

COMMITMENT TO COMPLIANCE & ETHICAL BUSINESS CONDUCT

DRC strives to provide the most dependable, honest, and customer-centric service in the industry by upholding the highest standards of ethical conduct and compliance at all times. To better ensure our continued compliance with all laws, rules, and regulations, DRC's senior management has established a formal code of business conduct, to which all contractors and individuals are expected to adhere. Kristy Fuentes, DRC's Vice President of Compliance and Administration, oversees the Corporate Compliance Program. Her responsibilities include the following:

- Evaluating internal and external compliance issues or concerns relating to DRC's interaction with customers
- Ensuring that our management, employees, and customers are in compliance with all applicable rules and regulations
- Serving as a valuable line of communication between the company and its customers
- Acting as a conduit to the President by monitoring and reporting results of the ethics practices of the company
- Providing guidance to the senior management team

Ms. Fuentes is authorized to implement all necessary actions to insure achievement of the objectives of an effective compliance program.

DRC'S CORE VALUES

HONESTY | ACCOUNTABILITY | HARD WORK | COURTESY & RESPECT | PREPARATION

APPLICATION OF CORE VALUES

DRC is committed to upholding our core values in all aspects of business and conduct. We expect all personnel to uphold these values in every interaction:

- To our **customers** we place highest priority on our response time to a disaster, our effectiveness, and the quality of our service and solutions.
- To our fellow **employees** we look out for their welfare, safety and health. We promote an environment that encourages new ideas, enjoyment of work, and equal opportunity for advancement.
- To our **suppliers and subcontractors**, we are fair and professional, honoring our commitments to our business partners.

COMPLIANCE STANDARDS AND PROCEDURES

DRC aspires to be the **first in response** for natural and man-made disasters by being prepared, responsive, and competent, and by demonstrating ethical business conduct. Headed by a team of caring people, we recognize that how we do our work is as important as what work we do. We will not tolerate any shortcuts when it comes to our ethical values and standards of conduct.

QUALITY CONTROL PLAN

The purpose of the Quality Control Plan is to promote **efficient and safe operations** in the provision of **quality services.** DRC's approach to quality control consists of a series of tasks and processes tailored to suit the challenging circumstances facing Iberville in the wake of a disaster event. A copy of the Quality Control Plan is available for review upon request. Our mission is to provide the most dependable, honest, and customer-centric services in the industry by building lasting relationships with the clients we serve.

We are among the leading disaster management companies in the United States, specializing in providing emergency preparation, disaster response, and recovery from major catastrophes. Our experience covers all facets of a project, including the FEMA reimbursement process.

At DRC, we're always *striking back* against disaster.

SAFETY

DRC maintains an unwavering commitment to the health and safety of our employees, subcontractors, customers, and the communities that we serve.

Our goal is to ensure that all projects operate under the safest possible conditions and, as such, DRC maintains a robust in-house safety program. Headed by a dedicated team of Project Managers and Regional Managers, DRC's safety programs and practices include:

- Morning project safety toolbox meetings
- Weekly "better ideas for improvement" meetings
- Weekly formal safety meetings
- Constant safety training certifications
- Safety recognition through our "challenge coin" award program

DRC follows all OSHA regulations and other federal and state agency guidelines when conducting an operation. DRC's Corporate Safety Plan includes Safety Policies, an Accident Prevention Plan, and a Substance Abuse Policy. It is the policy of this organization to provide and maintain work environments and procedures which will achieve the following:

- Safeguard the public and government personnel, as well as property, materials, supplies, and equipment
- Provide a safe work environment for employees and subcontractors
- Avoid interruptions to operations and delays involving project completion
- Increase morale
- Reduce costs

DRC's staff includes Sam Dancer, Safety Officer, and Jarod Tassin, Taylor Jumonville, Andy Allshouse, and Scott Matthews, Maintenance of Traffic (MOT) Specialists who bring invaluable skill and expertise to each project. With over 100 FEMA/OSHA certifications, Mr. Dancer oversees training and safety procedures. A copy of DRC's Corporate Safety Plan is available for review upon request.

EMPLOYEE PERFORMANCE AND TRAINING

As one of the leading disaster response companies in the United States, DRC has developed one of the most comprehensive employee training modules in the industry. Every staff member is continuously trained in the following:

- Online FEMA doctrine
- Safety performance and practice
- Certifications related to individual disciplines

All personnel records (including those of management, supervisors, foremen, and laborers) are maintained to ensure all personnel have current training and certification relative to their job assignments. All DRC's personnel receive specialized training in emergency management and are encouraged to further their education.

Employee and Subcontractor Training Programs

Smith System Driver Training
Hazardous Materials Training
Demolition Safety
Asbestos Abatement Training
Power Line Awareness
Hazardous Communication
Lockout/Tagout
Fire Prevention Training

DRUG FREE WORKPLACE

It is the goal of DRC to maintain a drug-free workplace in accordance with the Drug-Free Workplace Act of 1988. DRC has adopted the following policies on a case-by-case basis:

1. The unlawful manufacture, possession, distribution, or use of controlled substances is prohibited in the workplace.
2. As an ongoing condition of employment, employees are required to abide by this prohibition and to notify their supervisor, the Managing Director, or Vice President in writing and within five (5) days of the violation of any criminal drug statute arrest or conviction they receive.
3. Employees who violate this prohibition or receive such a conviction are subject to corrective or disciplinary action as deemed appropriate, up to and including termination.
4. DRC provides information about drug counseling and treatment.
5. DRC reserves the right to search and inspect for the maintenance of a safe workplace.

"Your attention to safety is to be commended."

- Cynthia Halsey, Environmental Services, Okaloosa County, Florida

PROMPT DAMAGE RESOLUTION

- DRC maintains a damage hotline (888-721-4DRC) for all projects. A complaint manager is assigned to the project and is responsible for tracking all damage and repairs.
- DRC will investigate all damage complaints within 24 hours and will propose a resolution to the damaged party within 48 hours.

DOCUMENTATION & DATA MANAGEMENT

INVOICING PROCEDURE

DRC's invoicing procedure is as follows:

- Load tickets are received, logged, and then scanned into DRC's database system. Tickets are then entered and audited for accuracy.
- An invoice is created, along with the ticket data backup.
- The reconciliation process then takes place with either the Monitoring Firm or the reconciliation contact with the Parish.
- Once the invoice and ticket data have been 100% reconciled, the Monitoring Firm or the reconciliation contact with the jurisdiction recommends the invoice to FEMA for payment.
- Frequency: invoicing is usually performed on a biweekly basis.

DATA CENTER

DRC maintains a fully staffed, fully operational Data Center at its headquarters all year. The Data Center is staffed by experienced personnel with extensive knowledge of recording, reporting, contract, and reimbursement requirements. The Data Center is equipped with state-of-the-art information technology and is prepared to meet and exceed the reporting requirements of each client. All servers and networked computers are backed up both on and off-site every day. The urgent nature of DRC's work requires that the Company remain online and in contact across its network at all times.

DAILY REPORTS

DRC shall submit daily progress and quality control reports to the Parish for all activities. Each report will contain, at a minimum, the following information:

- Letterhead with DRC name and contact information
- Report Date
- Location of completed work
- Location of work for the next day
- Daily and cumulative hours for each piece of equipment and crew (Emergency Clearance)
- List of roads that were cleared (Emergency Clearance)
- Number of Crews (including number of trucks and loading equipment)
- Daily and cumulative totals of debris removed, by category
- Daily and cumulative totals of debris processed, to include method(s) of processing and disposal location(s)
- Daily estimate of hazardous waste debris segregated, and cumulative amount of hazardous waste placed in the designated holding area
- Number of hazardous trees and hanging limbs removed
- Problems encountered or anticipated and proposed solutions

Daily Reports are co-signed by the Parish's inspector to verify work performed. In addition, the Parish receives an original copy of all load tickets and receives and verifies for co-signature a Daily Reconciliation Sheet listing

each load ticket, truck number, crew number, street, truck volume, percent full, credited volume of debris removed, and the total volume removed for the day. This Daily Reconciliation Sheet can become the invoicing document for the contract.

DOCUMENTATION AND RECOVERY PROCESS

Prior to the beginning of hurricane season, DRC will meet with the Parish and the Debris Management Monitor to finalize and test the processes for inspection and documentation that are to be used during the response and recovery phases of debris removal. At all times, DRC will provide the Parish access to all work sites and disposal areas. DRC and the Debris Management Monitor will have personnel in place to verify and maintain records regarding the contents and cubic yards of the vehicles entering and leaving the site. The Debris Management Monitor will coordinate data recording and information management processes, including but not limited to the following:

- Prepare detailed estimates and submit to FEMA for use in Project Worksheet preparation.
- Implement and maintain a disaster debris management system linking load ticket and DMS information, including reconciliation and photographic documentation processes.
- Provide daily, weekly, or other periodic reports for the Parish managers and DRC, noting work progress and efficiency, current/revised estimates, project completion and other schedule forecasts/updates.

DRC will provide the following assistance:

- Create recovery process documentation plan
- Maintain documentation of recovery process
- Provide written and oral status reports as requested to the Parish and the Debris Management Monitor
- Review documentation for accuracy
- Assist in preparation of claim documentation

DRC understands that complete and accurate records are required for the receipt of federal funds. We will provide the Debris Management Monitor with all requested information that is necessary for proper documentation. DRC will work closely with FEMA and other applicable State and Federal agencies to ensure that eligible debris collection and data documenting appropriately address likely concerns of the reimbursement agencies.

COMMUNICATION & IN-FIELD TECHNOLOGY

COMMUNICATION TECHNOLOGY

Real-time communication is used to facilitate the field team's access to project resources and allow reporting by the field teams to program management. Radios/cell phones are used to initiate mobilization, support communication between the off-site and on-site personnel before utilities are established, and provide a means of ongoing communication with the site management team. Cellular technology has been fortified and reinforced over the past decade, and recent events have proven that even if cellular telephone capability is impacted, text messaging is almost always available due to the minimal bandwidth required. Should this technology fail, DRC has satellite radios, which can be deployed in a matter of hours. DRC's field staff also regularly use StarLink immediately after disasters to maintain lines of communication with our management and our clients. This technology mitigates any challenges that have previously arisen from disruptions to telecommunication services after a disaster.

IN-FIELD TECHNOLOGY

PROJECT MANAGER'S TOOLBOX

In the field, Project Managers utilize iPads to access DRC's Project Manager's Toolbox, an automated system which provides seamless real-time information exchange between office and field, no matter the size and scale of the project(s). The tool applies to all aspects of project management, including the following:

- Real-time damage and complaint reporting and resolution
- DMS reporting and site close out documentation
- Operations planning and daily reporting for client, monitor, and office
- Zone assignments and progress tracking
- Push Crew Tracking complete with time-stamped, geotagged photo backup

The toolbox replaces paper and endless emails with a secure database that utilizes Microsoft Multifactor authentication (MFA) and HIPAA compliant digital signatures.

MAPLINE

DRC utilizes innovative digital mapping technology to create custom maps specific to each project and jurisdiction. Maps may include any or all of the following:

- Equipment Staging Areas
- Collection Grids
- Landfills and DMS Locations
- Milage Radius for Tiered Hauling Distances

Mapline is utilized to optimize routing and send precise coordinates to operators in the field. Maps are updated in real time and are readily accessible in the field through phones and iPads.

CLIENT INTERACTION PROGRAM

At DRC we take very seriously the faith placed in our team upon selection by Acadia Parish as the Disaster Debris Management Provider. Having been the primary provider of services on some of the largest and most destructive events to ever impact our country, we appreciate and recognize the amount of information and interaction necessary for us to be completely prepared to provide the most effective debris removal program to Acadia Parish.

It is for this reason that the DRC Management and Operations Team spends as much time as is necessary working with local government leaders in times of non-event to gain that essential, in-depth understanding of local issues, priorities, concerns, and objectives, to provide a level of responsiveness that is unmatched in the industry. DRC's Regional Manager will meet regularly with Acadia Parish to discuss items such as DMS viability, priority roadways, critical access, and infrastructure concerns.

In any post-event scenario, participation by select Parish staff is critical. Parish employees, generally from Public Works or Solid Waste, provide direction and support pertaining to project approach, prioritization of push and collection routes, critical roadways and facilities, and physical nuances DRC might otherwise not know. DRC will begin to develop relationships with those responsible within the local government immediately upon contract award to establish and gain a deep understanding of the unique needs, concerns, and priorities of the Parish.

At no cost to the Parish, DRC will provide an annual "Pre-Season Debris Response & Readiness Workshop" whereby members of the Parish Debris Team, Public Works, and Finance & Administration can be updated on policy and guidance changes, roles and responsibilities of your debris management provider, and overall disaster debris educational training. These annual workshops have been immensely successful throughout the country, allowing the DRC team to interact with clients, share important information, and refresh local points of contact in the months leading up to hurricane season.

During times of post-event activation, DRC will engage the Parish staff and seek input continually, by way of daily meetings with all project participants, field interaction, and comprehensive daily reporting. This consistent interaction has successfully proven on past activations to keep critical lines of communication in place, provide complete transparency into the daily process, progress, challenges, and accomplishments, and provide early answers to the public and local government officials.

DRC firmly believes in serving clients year-round and not just at the time of an event or activation. Whether we are needed to respond to a minor contract activation or a large-scale catastrophic event, DRC believes that adequate planning and preparation are key to a successful and fully reimbursable debris removal program.

RELATIONSHIP BETWEEN DRC AND THE DEBRIS MANAGEMENT MONITOR

Building a positive working relationship between DRC and the debris management monitoring firm is crucial to the success of any project. For more than 20 years, DRC has worked with third party debris monitoring firms to achieve success in projects of all sizes. We have worked with nearly all of the debris management monitoring firms in the United States. Thus, it is very rare that DRC begins a debris project without already being familiar with the firm and their personnel.

As such, DRC has worked with the systems and software of all the major third-party monitoring firms. From manual ticketing to the more technical electronic tracking and ticketing systems, DRC has experience with every iteration existing today. DRC's understanding of the key elements of 44 CFR and FEMA 325 also enables DRC to operate congruently with the monitoring firm. DRC's team is prepared to work effectively with the Parish's chosen monitor.

POST EVENT EVALUATIONS

HOT WASH MEETINGS

DRC holds a Hot Wash with each jurisdiction post event. A Hot Wash is an after-action evaluation that occurs between DRC and the client. This post activation meeting serves as a forum for the client to discuss the project as a whole, the processes that were implemented, and any potential improvements. Additionally, DRC has an internal meeting to discuss development strategies and innovative concepts for future activations.

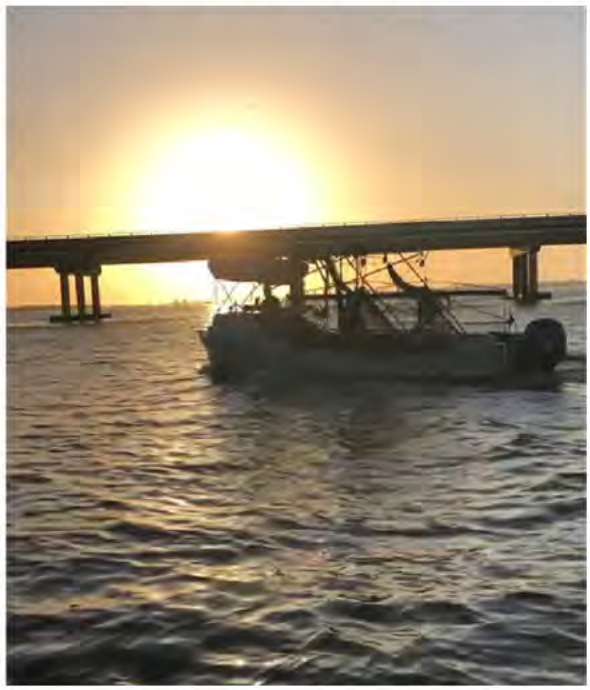
SUBCONTRACTOR EVALUATION

DRC has a large network of subcontractors and maintains long-standing relationships with trained and exclusively committed key subcontractors. Additionally, DRC strongly believes the use of local resources is vitally important to a successful disaster recovery operation. For decades, DRC has been building relationships with subcontractors across the nation. DRC utilizes a 55-point Post Event Subcontractor Evaluation Form to aid in building our reliable network of subcontractors.

SUSTAINABILITY

DRC is committed to the protection and restoration of communities and ecosystems affected by disasters. Although many of the events we respond to are caused by the forces of nature, these events often result in widespread environmental impacts. Moreover, the mitigation of these disasters, including the transportation and processing of large volumes of waste material, can have negative environmental impacts if not pursued with the care that defines DRC's work.

The removal of debris and waste materials, the restoration of damaged and compromised natural and constructed habitats, and in some cases the reconstruction of damaged coastal, marine, and wetland environments are the core missions in a DRC disaster response. Furthermore, DRC is committed to ensuring that our work and its byproducts have minimal to no environmental impact. Finally, DRC has embarked on a recycling program to ensure the most advantageous disposal of all the materials that we remove.



PROTECTING WILDLIFE IN ENVIRONMENTALLY SENSITIVE AREAS

DRC has a long history of successfully protecting wildlife and ecology in environmentally sensitive areas.

- In 2023, DRC removed sargassum from Sarasota beaches while coordinating with turtle surveyors and the Florida Department of Environmental Protection to implement proper procedures and ensure the protection of turtle nests.
- In 2021, DRC implemented measures to protect the local manatee population while performing marine debris removal, submerged vehicles removal, and the removal, screening, and placement of sand in Jefferson Parish, Louisiana. During this project, DRC mobilized 138 trucks on a single day.
- In 2008, DRC was activated in 23 Texas jurisdictions in the response to Hurricane Ike. Before commencing our debris removal operation in the ecologically sensitive coastal areas of Galveston Island, DRC staff received specialized training on how to protect the Kemp's Ridley Sea Turtle.

PINELLAS COUNTY RED TIDE

In 2018, DRC was activated in Pinellas County, Florida to remove and dispose of dead fish resulting from a one-million-acre red tide bloom in the Gulf of Mexico. A red tide bloom is caused by algae that produce toxins that kill aquatic life, make the surrounding air difficult to breathe, and often turn the water red. DRC efficiently removed over 3.6 million pounds of dead fish in a three-month span, using a variety of equipment. Shrimp boats were used to scoop up the dead fish offshore before they hit the beaches and inland waterways. For the fish that made it to shore, as well as into the canals, we implemented skimmer boats and beach rakes. DRC successfully cleaned and maintained 45 miles of coastline, keeping the beaches suitable for visitors. With the assistance of the United States Coast Guard, we were able to monitor the red tide plume's movement by helicopter, coordinating with the Florida Wildlife Commission as to the migration and effect of the algae. DRC and our partners on this project were awarded the 2018 Environmental Project of the Year by the West Coast Branch of the American Public Works Association.

BP DEEPWATER HORIZON OIL SPILL

DRC successfully performed in several contracts directly related to the oil spill in the Gulf of Mexico which flowed for three months in 2010. DRC conceived, executed, supervised, and funded a 150-mile Gulf of Mexico shoreline protection system in response to the oil spill. We relied on our depth of knowledge of debris handling in ecologically sensitive environments to guide the placement, management, and removal of oil containment boom. DRC staff had a personal interest in protecting the Gulf Coast as they were among the affected residents.

During this time, DRC was successfully classified as an Oil Spill Removal Organization (OSRO) by the United States Coast Guard. The company met several classifications which were listed on the OSRO Classification Matrix. Participation in this program allowed DRC to provide professionally recognized services to Escambia County, Florida as well as Plaquemines Parish, Terrebonne Parish, and Lafitte Parish, Louisiana.

DRC was tasked with designing coastal protective systems and unique collection programs along more than one hundred miles of estuaries in southwest Louisiana. The programs involved intensive employee training relative to the identification and protection of wildlife nesting and reproduction areas. DRC also played a role in setting up wildlife recovery and cleaning stations in Plaquemines Parish, Louisiana, where employees volunteered to help conduct rehabilitation and release programs.

RECYCLING

DRC has a wealth of experience performing landfill avoidance projects.

- Following Hurricane Ian in 2022, DRC was activated in 20 jurisdictions, managed 21 DMS sites, and removed and disposed of over five million cubic yards of debris in Sarasota County, Florida, and surrounding municipalities. DRC recycled 100% of the 3.3 million cubic yards of vegetative debris collected.
- In our response to Hurricane Ike in Houston in 2008, DRC recycled 100% of the more than five million cubic yards of vegetative debris we collected through a joint program with Republic Services. The material was used as alternative daily cover in landfills; as roadbed for temporary roads; as compost; and was given to citizens for use in landscaping. The same year in Galveston, DRC separated materials such as reusable wood, glass, metals, and drywall to achieve a high percentage of material reuse.
- DRC is pleased to have a formal partnership with Agromin, California's largest organics recycler. Agromin was voted Composter of the Year by the US Composting Council. All of the vegetative debris collected by DRC from California clients is composted and 100% recycled by Agromin. These materials are turned into rich soil to nourish agricultural land as well as for use by residents, municipalities, and landscapers throughout the state.

INSURANCE

DRC is one of the few companies in our industry to carry environmental insurance. While our operating procedures strictly adhere to environmental guidelines, the operation of DMS sites within a jurisdiction presents an element of potential exposure. The insurance held by DRC places an extra level of protection for the Parish that goes beyond the protection already provided through sound operating practices. Additionally, all of DRC's key personnel maintain a current 40-hour Hazardous Waste Operations and Emergency Response (HAZWOPER) certificate.

Tab 4 – Cost Proposal

Marine Debris Removal RFP
Acadia Parish Police Jury

Please see the attached Pricing Proposal.

EXHIBIT "B" COST PROPOSAL

ACADIA PARISH POLICE JURY GOVERNMENT

CONTRACT FOR EMERGENCY WATERWAY DEBRIS REMOVAL SERVICES

Name of Contractor DRC Emergency Services, LLC

Address of Contractor: 111 Veterans Blvd. Suite 1420 City, State, Zip: Metairie, LA 70005

Telephone Number: 888-721-4372 Authorized Signature:

Printed Name: Kristy Fuentes Title: Vice President, Treasurer, Secretary

Date: June 25, 2020 Louisiana Contractor's License No. 46198

Acknowledge Addenda Received: 1,2,3,4

Fee Schedule			
	Description	Unit	Unit Cost
	Acadia Parish Police Jury Waterway Debris Removal Services		
1A	Land-Based Vegetative Storm Debris Removal: Removal of vegetative storm debris from all Parish waterways assigned on a Task Order basis via land-based operations will be eligible under this pay item. The Contractor shall load, haul and dispose vegetative debris at the designated LDEQ approved vegetative disposal/processing site. Contractor shall perform all work in accordance with all Federal, State, and Local rules, regulations and laws and is responsible for thoroughly documenting the condition of the site prior to use. The Contractor shall load, haul and dispose vegetative debris at the designated LDEQ approved vegetative disposal/processing site only using land-based machinery. The Contractor will be held responsible for returning the site to its condition prior to use in connection with this storm event. Payment will be made on a cubic yard basis for actual volume of waste at the contracted unit rate in accordance with the fee schedule identified in the proposal. If debris is accessible by land, it shall be paid under this line item, even if removed via water-based machinery.		
		CY	$155.00
1B	Water-Based Vegetative Storm Debris Removal: Removal of vegetative storm debris from all Parish waterways assigned on a Task Order basis via water-based operations will be eligible under this pay item. Contractor shall perform all work in accordance with all Federal, State, and Local rules, regulations and laws. The Contractor shall load, haul and dispose vegetative debris at the designated LDEQ approved vegetative disposal/processing site. Contractor shall perform all work in accordance with all Federal, State, and Local rules, regulations and laws and is responsible for thoroughly documenting the condition of the site prior to use. The Contractor will be held responsible for returning the site to its condition prior to use in connection with this storm event. Payment will be made on a cubic yard basis for actual volume of waste at the contracted unit rate in accordance with the fee schedule identified in the proposal.		
		CY	$215.00

2A	Land-Based Construction and Demolition Storm Debris Removal: Removal of all construction and demolition storm debris from all designated waterways assigned on a Task Order basis via land-based operations will be eligible under this pay item. The Contractor will load, haul and dump this debris at a Contractor designated Type III landfill approved by LDEQ. Contractor shall perform all work in accordance with all Federal, State, and Local rules, regulations and laws and is responsible for thoroughly documenting the condition of the site prior to use. The Contractor will be held responsible for returning the site to its condition prior to use in connection with this storm event. Payment will be made on a cubic yard basis for actual volume of waste at the contracted unit rate in accordance with the fee schedule identified in the proposal. If debris is accessible by land, it shall be paid under this line item, even if removed via water-based machinery. The Contractor shall pass through all tipping fees to the Parish at actual cost, without markup or additional administrative charges.		
		CY	$155.00

2B	Water-Based Construction and Demolition Storm Debris Removal: Removal of all construction and demolition storm debris from all designated waterways assigned on a Task Order basis via water-based operations will be eligible under this pay item. The Contractor will load, haul and dump this debris at a Contractor designated Type III landfill approved by LDEQ. Contractor shall perform all work in accordance with all Federal, State, and Local rules, regulations and laws and is responsible for thoroughly documenting the condition of the site prior to use. Payment will be made on a cubic yard basis for actual volume of waste at the contracted unit rate in accordance with the fee schedule identified in the proposal. The Contractor shall pass through all tipping fees to the Parish at actual cost, without markup or additional administrative charges.		
		CY	$215.00
3	Management, Reduction (by Grinding), and Processing of all Vegetative Debris: Including preparing and layout of site; management, maintenance and operation of the disposal site; the receiving, sorting, and segregation of vegetative debris; furnishing materials, supplies, labor, tools and equipment necessary to perform services; maintenance of internal roadways, providing traffic control, dust control, drainage control, erosion control, inspection towers, lighting, all required permits, environmental monitoring, and safety measures; construction of internal roadways to access the site or facilitate flow of operations; and closure and remediation of the Acadia Parish Police Jury-owned disposal site. Vegetative debris must be continually reduced by chipping as delivered on-site.		
		CY	$4.48
4	Loading, Hauling, and Final Disposal of all Reduced Vegetative Debris: Line item includes the loading, hauling, and final disposal per LDEQ regulations of all reduced material described above in Line Item 2 to the Final Disposal Site.		
		CY	$5.98

Tab 5 – Required Forms

Marine Debris Removal RFP
Acadia Parish Police Jury

PLEASE SEE ATTACHED FORMS:

- Certification Regarding Lobbying
- Certification Regarding Build America/Buy America Act
- Required Contract Provisions for Contracts Funded by Federal Awards
- Proof of Registration with the Federal System of Award Management (SAM)
    - UEI Number

FEDERAL CONTRACT COMPLIANCE (FEMA)

In the event performance of this Agreement will be funded in whole or in part by federal funds, the Contractor shall comply with the following provisions, as applicable:

[Federally Assisted Construction Contracts]

1. **Equal Employment Opportunity (41 C.F.R. Part 60).** During the performance of this Agreement, the Contractor agrees as follows:

(a) The Contractor will not discriminate against any employee or applicant for employment because of race, color, religion, sex, sexual orientation, gender identity or national origin. The Contractor will take affirmative steps to ensure that applicants are employed, and that employees are treated during employment without regard to their race, color, religion, sex, sexual orientation, gender identity or national origin. Such action shall include but not be limited to the following:

Employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.

(b) The Contractor will, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, sexual orientation, gender identity or national origin.

(c) The Contractor will not discharge or in any other manner discriminate against any employee or applicant for employment because such employee or applicant has inquired about, discussed, or disclosed the compensation of the employee or applicant or another employee or applicant. This provision shall not apply to instances in which an employee who has access to the compensation information of other employees or applicants as part of such employee's essential job functions discloses the compensation of such other employees or applicants to individuals who do not otherwise have access to such information, unless such disclosure is in response to a formal complaint or charge, in furtherance of an investigation, proceeding, hearing, or action, including an investigation conducted by the employer, or is consistent with the Contractor's legal duty to furnish information.

(d) The Contractor will send to each labor union or representative of workers with which he has a collective bargaining agreement or other contract or understanding, a notice to be provided advising the said labor union or workers' representative of the contractor's commitments under this section, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.

(e) The Contractor will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.

(f) The Contractor will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the administering agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations and orders.

(g) In the event of the Contractor's noncompliance with the non-discrimination clauses of this contract or with any of the said rules, regulations or orders, this contract may be canceled, terminated, or suspended in whole or in part and the Contractor may be declared ineligible for further Government contracts or federally assisted construction contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such further sanctions may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.

(h) The Contractor will include the foregoing provisions in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. The Contractor will take such action with respect to any subcontract or purchase order as the administering agency may direct as a means of enforcing such provisions, including sanctions for noncompliance. Provided, however, that in the event a Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the administering agency, the Contractor may request the US to enter into such litigation to protect the interest of the US.

[Federally Assisted Construction Contracts in excess of $2,000]

2. **Davis-Bacon Act (40 U.S.C. §§ 3141-3144 and 3146-3148).**

(a) All transactions regarding this agreement shall be in compliance with the Davis-Bacon Act (40 U.S.C. §§ 3141-3144 and 3146-3148) and the requirements of 29 C.F.R. Part 5 as may be applicable. The Contractor shall comply with the Davis-Bacon Act (40 U.S.C. §§ 3141-3144 and 3146-3148) and the requirements of 29 C.F.R. Part 5 as applicable.

(b) Contractors are required to pay wages to laborers and mechanics at a rate not less than the prevailing wages specified in a wage determination by the Secretary of Labor. Additionally, Contractors are required to pay wages not less than once per week.

[Federally Assisted Contract for Construction or Repair in excess of $2,000]

3. **Copeland Anti-Kickback Act (40 U.S.C. § 3145).**

(a) Contractor shall comply with 18 U.S.C. § 874, 40 U.S.C. § 3145, and the requirements of 29 C.F.R. Part 3 as may be applicable, which are incorporated by reference into this Agreement.

(b) The Contractor or subcontractor(s) shall insert in any subcontracts the clause above and such other clauses as FEMA may by appropriate instructions require, and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime Contractor shall be responsible for compliance by any subcontractor or lower tier subcontractor with all of these contract clauses.

(c) A breach of the contract clauses above may be grounds for termination of the Agreement, and for debarment as provided in 29 C.F.R. § 5.12.

4. **Contract Work and Hours Safety Standards Act (40 U.S.C. §§ 3701-3708).**

(a) Overtime Requirements. No contractor or subcontractor contracting for any part of the contract work described herein which may require the employment of laborers or mechanics shall require or permit any such employee in any workweek in which he/she is employed to work in excess of forty hours in such workweek unless such employee receives compensation at a rate not less than one and one-half times the basic rate of pay for all hours worked in excess of forty hours in such workweek.

(b) Violation; liability for unpaid wages; liquidated damages. In the event of a violation of this section, the contractor and any subcontractor responsible therefor shall be liable for the unpaid wages. In addition, such contractor and subcontractor shall be liable to the United States (in the case of work performed under contract for the District of Columbia or a territory, to such District or territory), for liquidated damages. Such liquidated damages shall be computed with respect to each employee employed in violation of this section, in the sum of $26 for each calendar day on which such employee was required or permitted to work in excess of the standard workweek of forty hours without payment of the overtime wages required by this section.

(c) Withholding for unpaid wages and liquidated damages. The state or county shall upon its own action or upon written request of an authorized representative of the Department of Labor withhold or cause to be withheld from any moneys payable on account of work performed by the contractor or subcontractor under any such contract or any other federal contract with the same prime contractor, or any other federally-assisted contract subject to the Contract Work Hours and Safety Standards Act, which is held by the same prime contractor , such sums as may be determined to be necessary to satisfy any liabilities of such contractor or subcontractor for unpaid wages and liquidated damages as provided in the clause set forth in this section.

(d) Subcontracts. The contractor or subcontractor shall insert in any subcontracts the clauses set forth in this section and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in this section.

[Contracts awarded in excess of $150,000 under a federal grant]

5. **Clean Air Act and Federal Water Pollution Control Act.**

(a) Clean Air Act (42 U.S.C. §§ 7401, et seq.). The Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended. The Contractor agrees to report each violation to the County and understands and agrees that the County will, in turn, report each violation as required to assure notification to the FEMA, and the appropriate EPA Regional Office. The Contractor agrees to include these requirements in each subcontract exceeding $150,000 financed in whole or in part with federal FEMA assistance.

(b) Federal Water Pollution Control Act (33 U.S.C. §§ 1251, et seq.) The Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Federal Water Pollution Control Act, as amended. The Contractor agrees to report each violation to the County and understands and agrees that the County will, in turn, report each violation as required to assure notification to the FEMA, and the appropriate EPA Regional Office. The Contractor agrees to include these requirements in each subcontract exceeding $150,000 financed in whole or in part with federal FEMA assistance.

6. **Debarment and Suspension.**

(a) In the event this Agreement is a “covered transaction” as defined in 2 C.F.R. Part. 180 and Part 3000, the contractor is required to verify that the contractor, its principals or affiliates, are not excluded (as defined in 2 C.F.R. § 180.940) or disqualified (as defined in 2 C.F.R. § 180.935).

(b) If applicable, the contractor must comply with 2 C.F.R. Part. 180, subpart C and 2 C.F.R. Part 3000, subpart C, and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into.

(c) This certification is a material representation of fact relied upon by the state and county. If it is later determined that the contractor did not comply with 2 C.F.R. Part 180, subpart C and 2 C.F.R. Part 3000, subpart C, in addition to remedies available to the state and county, the federal government may pursue available remedies, including but not limited to suspension and/or debarment.

(d) The bidder or proposer agrees to comply with the requirements of 2 C.F.R. Part 180, subpart C and 2 C.F.R. Part 3000, subpart C while any bid or proposal is valid and throughout the period of any Agreement that may arise therefrom. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

[Contract of $100,000 or more under a federal grant]

7. **Byrd Anti-Lobbying Amendment (31 U.S.C. § 1352).**

Contractors who apply or bid for an award of $100,000 or more shall file the required certification (**APPENDIX A, 44 C.F.R. PART 18 - CERTIFICATION REGARDING LOBBYING**). Each tier certifies to the tier above that it will not and has not use federal appropriated funds to pay any person or organization for influencing or attempting to influence an office or employee of any agency, a Member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-federal funds that takes place in connection with obtaining any federal award. Such disclosures are forwarded from tier to tier up to the recipient who in turn will forward the certifications to the awarding agency.

8. **Procurement of Recovered Materials.**

(a) In the performance of this Agreement, the Contractor shall make maximum use of products containing recovered materials that are EPA designated items unless the product cannot be acquired: competitively within a timeframe providing for compliance with the contract performance schedule; meeting contract performance requirements; or at a reasonable price. Information about this requirement, along with a list of EPA designated items, is available at EPA's Comprehensive Procurement Guidelines website, https://www.epa.gov/smm/comprehensive-procurement-guideline-cpg-program

(b) The Contractor also agrees to comply with all other applicable requirements of Section 6002 of the Solid Waste Disposal Act.

9. **Procurement of Recovered Materials (2 C.F.R. § 200.323)**. A non–Federal entity that is a state agency or agency of a political subdivision of a state and its contractors must comply with Section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 C.F.R. Part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds $10,000 or the value of the quantity acquired during the preceding fiscal year exceeded $10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

10. **Prohibition on Covered Telecommunications Equipment/Services (2 C.F.R. § 200.216).**

(a) Pursuant to Section 889, Public Law No.: 115-232 and 2 C.F.R. § 200.216, the recipient, its contractors and subcontractors may not use loan or grant funds from the federal awarding agency to: (1) procure or obtain any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of a system; (2) enter, extend, or renew a contract to procure or obtain equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of a system; (3) enter, extend or renew contracts with entities that use covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of a system; or (4) provide, as part of its performance of contract, subcontract, or other contractual instrument, any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of a system.

(b) This provision shall not be construed to: (a) prohibit a contractor from providing a service that connects to the facilities of a third-party, such as backhaul, roaming, or interconnection arrangements; or (b) cover telecommunications equipment that cannot route or redirect user data traffic or permit visibility into any user data or packets that such equipment transmits or otherwise handles. By necessary implication and regulation, the prohibitions also do not apply to: covered telecommunications equipment or services that are not used as a substantial or essential component of any system and are not used as critical technology of any system; or other telecommunications equipment or services that are not considered covered telecommunications equipment or services.

(c) As described in Section 889, Public Law No.: 115-232, “covered telecommunications equipment or services” means any of the following: (1) Telecommunications equipment produced by Huawei Technologies Company or ZTE Corporation (or any subsidiary or affiliate of such entities); (2) For the purpose of public safety, security of government facilities, physical security surveillance of critical infrastructure, and other national security purposes, video surveillance and telecommunications equipment produced by Hytera Communications Corporation, Hangzhou Hikvision Digital Technology Company, or Dahua Technology Company (or any subsidiary or affiliate of such entities); (3) Telecommunications or video surveillance services provided by such entities or using such equipment; (4) Telecommunications or video surveillance equipment or services produced or provided by an entity that the Secretary of Defense, in consultation with the Director of the National Intelligence or the Director of the Federal Bureau of Investigation, reasonably believes to be an entity owned or controlled by, or otherwise connected to, the government of a covered foreign country; and (5) systems that use covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system.

(d) If the contractor identifies covered telecommunications equipment or services used as a substantial or essential component of any system or as critical technology as part of any system, during the performance of the agreement, or contractor is notified of such by a subcontractor at any tier or by any other source, the contractor shall report the information to the FEMA funding recipient. The Contractor shall report the following information:

Within one business day from the date of such identification or notification: Contract Number; order number(s); supplier name; supplier unique entity identifier; supplier Commercial and Government Entity (CAGE) code; brand; model; model number; item description; and any readily available information about mitigation actions undertaken or recommended.

Within 10 business days of submitting the aforementioned information: Any further available information about mitigation actions undertaken or recommended. In addition, the contractor shall describe the efforts it undertook to prevent future use or submission of covered telecommunications equipment or services.

(e) The Contractor shall insert the substance of this section, including this paragraph (e) in all subcontracts and other contractual instruments.

11. **Domestic Preferences for Procurements (2 C.F.R. § 200.322)**. As appropriate and to the extent consistent with law, the non–Federal entity should, to the greatest extent practicable under a Federal award, provide a preference for the purchase, acquisition, or use of goods, products, or materials produced in the United States (including but not limited to iron, aluminum, steel, cement, and other manufactured products). The requirements of this section must be included in all subawards including all contracts and purchase orders for work or products under this award. For purposes of this section: 1) "Produced in the United States" means, for iron and steel products, that all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States; and 2) "Manufactured products" means items and construction materials composed in whole or in part of non-ferrous metals such as aluminum; plastics and polymer-based products such as polyvinyl chloride pipe; aggregates such as concrete; glass, including optical fiber; and lumber.

12. **Buy America Preferences for Procurements (2 C.F.R. Part 184)**. The Buy America Preference applies to Federal awards where funds are appropriated or otherwise made available for infrastructure projects in the United States, regardless of whether infrastructure is the primary purpose of the Federal award. Contractors and their subcontractors who bid on a public infrastructure project subject to the domestic preference requirement of the Build America, Buy America Act (BABAA) shall file the required certification unless a domestic preference requirement has been waived by the awarding federal agency. Contractors and their subcontractors certify that no federal financial assistance funding for infrastructure projects will be provided unless all iron, steel, manufactured products and construction materials used in the project are produced in the United States. Contractors and subcontractors shall also disclose any use of federal financial assistance for infrastructure projects that does not ensure compliance with the BABAA domestic preference requirements. Such disclosure shall be forwarded to the FEMA funding recipient who, in turn, will forward the disclosures to FEMA; subrecipients will forward disclosures to the pass-through entity, who will, in turn, forward the disclosures to FEMA.

13. **Access to Records.**

(a) The Contractor agrees to provide County, the Federal Emergency Management Agency Administrator, the Comptroller General of the US, or any other authorized representatives access to books, records, documents, and papers of the Contractor which are pertinent to this Agreement for the purpose of making audits, examinations, excerpts and transcriptions.

(b) The Contractor agrees to permit the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed. The Contractor agrees to provide the FEMA administrator or his authorized representatives access to construction or other work sites pertaining to the work being completed under the Agreement.

(c) In compliance with the Disaster Recovery Act of 2018, the County and Contractor acknowledge and agree that no language in this Agreement is intended to prohibit audits or internal reviews by the FEMA Administrator or Comptroller General of the US.

14. **DHS Seal, Logo, and Flag**. The Contractor shall not use the Department of Homeland Security (DHS) seal(s), logos, crests, or reproductions of the flags or any likeness of DHS agency officials without prior FEMA approval.

15. **Compliance with Federal Law, Regulations, and Executive Orders.** Contractor hereby acknowledges that all or a portion of this Agreement may be funded by Federal Emergency Management Agency (FEMA) financial assistance. Contractor shall comply with all applicable Federal laws, regulations, executive orders, and FEMA policies, procedures and directives.

16. **No Obligation.** The Federal Government is not a party to this Agreement and is not subject to any obligations or liabilities to the County, Contractor, or any other party pertaining to any matter arising out of this Agreement.

17. **Program Fraud and False or Fraudulent Statements or Related Acts.** Contractor acknowledges that 31 U.S.C. Chapter 38 (Administrative Remedies for False Claims and Statements) applies to its actions pertaining to this Agreement.

18. **Rights to Inventions**. If the federal award meets the definition of a "funding agreement" under 37 C.F.R. § 401.2(a) and the recipient wishes to enter into contract with a small business firm or non-profit organization regarding the substitution of parties, assignment, or performance of experimental, developmental, or research work under the "funding agreement," the recipient must comply with the requirements of 37 C.F.R. Part 401 and any implementing regulations issued by FEMA.

19. **Copyright and Data Rights**. Contractor grants to the County a paid up, royalty free, nonexclusive, irrevocable, worldwide license in data first produced in the performance of this contract to reproduce, publish or otherwise use, including prepare derivative works, distribute copies to the public, and perform publicly and display publicly such data. For data required by the contract but not first produced in the performance of this contract, the Contractor will identify such data and grant to the County or acquire on its behalf a license of the same scope as for data first produced in the performance of this contract. Data, as used herein, shall include any work subject to copyright under 17 U.S.C. § 102, for example, any written reports or literary works, software or source code, music, choreography, pictures or images, graphics, sculptures, videos, motion pictures or other audio-visual works, sound or video recordings, or architectural works. Upon or before the completion of this contract, Contractor will deliver to the County data first produced in the performance of this contract and data required by this contract but not first produced in the performance of this contract in formats acceptable by the County.

APPENDIX A, 44 C.F.R. PART 18 - CERTIFICATION REGARDING LOBBYING

The undersigned certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form–LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31 U.S.C. § 1352. Any person who fails to file the required certification shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.

The Contractor certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, Contractor understands and agrees that the provisions of 31 U.S.C. Chapter 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.

Kristy Fuentes

Signature of Contractor's Authorized Official

Kristy Fuentes- Vice President, Treasurer, Secretary

Name/Title

June 25, 2026

Date

CERTIFICATION REGARDING BUILD AMERICA, BUY AMERICA ACT

Pursuant to the provisions of the Build America, Buy America Act (BABAA) Public Law 117-58 and 2 C.F.R. Part 184, the undersigned certifies, to the best of his or her knowledge and belief, that:

The iron, steel, manufactured products, and construction materials incorporated into the infrastructure project in the performance of this contract are in full compliance with the requirements of the Build America, Buy America Act (BABAA), including the following:

(1) In the case of iron or steel products, all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States.

(2) In the case of manufactured products:

(i) The product was manufactured in the United States; and

(ii) The cost of the components of the manufactured product that are mined, produced, or manufactured in the United States is greater than 55 percent of the total cost of all components of the manufactured product, unless another standard that meets or exceeds this standard has been established under applicable law or regulation for determining the minimum amount of domestic content of the manufactured product.

(3) In the case of construction materials, all manufacturing processes for the construction material occurred in the United States.

The undersigned contractor certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, undersigned contractor understands and agrees that the provisions of 31 U.S.C. Chapter 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.

Signature of Contractor's Authorized Official

Kristy Fuentes- Vice President, Treasurer, Secretary

Name/Title

June 25, 2026

Date

REQUIRED CONTRACT PROVISIONS FOR CONTRACTS FUNDED BY FEDERAL AWARDS (2 C.F.R. Part 200, Appendix II)

(A) Contracts for more than the simplified acquisition threshold must address administrative, contractual, or legal remedies in instances where contractors violate or breach contract terms and provide for such sanctions and penalties as appropriate.

(B) Contracts in excess of $10,000 must address termination for cause and for convenience by the non–Federal entity including the manner by which it will be effected and the basis for settlement.

(C) Procurement Standards. Pursuant to 2 C.F.R. § 200.321, the non–Federal entity and each contractor awarding subcontracts must take all necessary *affirmative steps* to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible.

(D) Equal Employment Opportunity. Except as otherwise provided under 41 C.F.R. Part 60, all contracts that meet the definition of "federally assisted construction contract" in 41 C.F.R. Part 60–1.3 must include the equal opportunity clause provided under 41 C.F.R. Part 60–1.4(b), in accordance with Executive Order 11246, "Equal Employment Opportunity" (30 FR 12319, 12935, 3 C.F.R. Part 1964–1965 Comp., p. 339), as amended by Executive Order 11375, "Amending Executive Order 11246 Relating to Equal Employment Opportunity," and implementing regulations at 41 C.F.R. Part 60, "Office of Federal Contract Compliance Programs, Equal Employment Opportunity, Department of Labor."

(E) Davis–Bacon Act. When required by Federal program legislation, all prime construction contracts in excess of $2,000 awarded by non–Federal entities must include a provision for compliance with the Davis–Bacon Act (40 U.S.C. §§ 3141–3144 and 3146–3148) as supplemented by Department of Labor regulations (29 C.F.R. Part 5, "Labor Standards Provisions Applicable to Contracts Covering Federally Financed and Assisted Construction"). In accordance with the statute, contractors must be required to pay wages to laborers and mechanics at a rate not less than the prevailing wages specified in a wage determination made by the Secretary of Labor. In addition, contractors must be required to pay wages not less than once a week. The non–Federal entity must place a copy of the current prevailing wage determination issued by the Department of Labor in each solicitation. The decision to award a contract or subcontract must be conditioned upon the acceptance of the wage determination. The non–Federal entity must report all suspected or reported violations to the Federal awarding agency. The contracts must also include a provision for compliance with the Copeland "Anti–Kickback" Act (40 U.S.C. § 3145), as supplemented by Department of Labor regulations (29 C.F.R. Part 3, "Contractors and Subcontractors on Public Building or Public Work Financed in Whole or in Part by Loans or Grants from the United States"). The Act provides that each contractor or subrecipient must be prohibited from inducing, by any means, any person employed in the construction, completion, or repair of public work, to give up any part of the compensation to which he or she is otherwise entitled. The non–Federal entity must report all suspected or reported violations to the Federal awarding agency.

(F) Contract Work Hours and Safety Standards Act. Where applicable, all contracts awarded by the non–Federal entity in excess of $100,000 that involve the employment of mechanics or laborers must include a provision for compliance with 40 U.S.C. § 3702 and 3704, as supplemented by Department of Labor regulations (29 C.F.R. Part 5). Under 40 U.S.C. § 3702 of the Act, each contractor must be required to compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. § 3704 are applicable to construction work and provide that no laborer

or mechanic must be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous. These requirements do not apply to the purchases of supplies or materials or articles ordinarily available on the open market, or contracts for transportation or transmission of intelligence.

(G) Rights to Inventions Made Under a Contract or Agreement. If the Federal award meets the definition of "funding agreement" under 37 C.F.R. § 401.2(a) and the recipient or subrecipient wishes to enter into a contract with a small business firm or nonprofit organization regarding the substitution of parties, assignment or performance of experimental, developmental, or research work under that "funding agreement," the recipient or subrecipient must comply with the requirements of 37 C.F.R. Part 401, "Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements," and any implementing regulations issued by the awarding agency.

(H) Clean Air Act and the Federal Water Pollution Control Act. Contracts and subgrants of amounts in excess of $150,000 must contain a provision that requires the non–Federal award to agree to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act (42 U.S.C. §§ 7401–7671q) and the Federal Water Pollution Control Act as amended (33 U.S.C. §§ 1251–1387). Violations must be reported to the Federal awarding agency and the Regional Office of the Environmental Protection Agency (EPA).

(I) Debarment and Suspension. A contract award (see 2 C.F.R. § 180.220) must not be made to parties listed on the governmentwide exclusions in the System for Award Management (SAM), in accordance with the OMB guidelines at 2 C.F.R. Part 180 that implement Executive Orders 12549 (3 C.F.R. Part 1986 Comp., p. 189) and 12689 (3 C.F.R. Part 1989 Comp., p. 235), "Debarment and Suspension." SAM Exclusions contains the names of parties debarred, suspended, or otherwise excluded by agencies, as well as parties declared ineligible under statutory or regulatory authority other than Executive Order 12549.

(J) Byrd Anti–Lobbying Amendment. Contractors that apply or bid for an award exceeding $100,000 must file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant or any other award covered by 31 U.S.C. § 1352. Each tier must also disclose any lobbying with non–Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the non–Federal award.

(K) Procurement of Recovered Materials (2 C.F.R. § 200.323). A non–Federal entity that is a state agency or agency of a political subdivision of a state and its contractors must comply with Section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 C.F.R. Part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds $10,000 or the value of the quantity acquired during the preceding fiscal year exceeded $10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

(L) Prohibition on Covered Telecommunications Equipment/Services (2 C.F.R. § 200.216). Pursuant to Section 889, Public Law No.: 115-232 and 2 C.F.R. § 200.216, a non–Federal entity, its contractors and

subcontractors shall not use loan or grant funds from the Federal awarding agency to: (1) procure or obtain covered telecommunications equipment or services; (2) extend or renew a contract to procure or obtain covered telecommunications equipment or services; or (3) enter into a contract (or extend or renew a contract) to procure or obtain covered telecommunications equipment or services. This provision shall not be construed to: (a) prohibit providing a service that connects to the facilities of a third-party, such as backhaul, roaming, or interconnection arrangements; or (b) cover telecommunications equipment that cannot route or redirect user data traffic or permit visibility into any user data or packets that such equipment transmits or otherwise handles.

As described in Section 889, Public Law No.: 115-232, "covered telecommunications equipment or services" means any of the following: (1) Telecommunications equipment produced by Huawei Technologies Company or ZTE Corporation (or any subsidiary or affiliate of such entities); (2) For the purpose of public safety, security of government facilities, physical security surveillance of critical infrastructure, and other national security purposes, video surveillance and telecommunications equipment produced by Hytera Communications Corporation, Hangzhou Hikvision Digital Technology Company, or Dahua Technology Company (or any subsidiary or affiliate of such entities); (3) Telecommunications or video surveillance services provided by such entities or using such equipment; (4) Telecommunications or video surveillance equipment or services produced or provided by an entity that the Secretary of Defense, in consultation with the Director of the National Intelligence or the Director of the Federal Bureau of Investigation, reasonably believes to be an entity owned or controlled by, or otherwise connected to, the government of a covered foreign country. For the purposes of this section, "covered telecommunications equipment or services" also include systems that use covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system.

(M) Domestic Preferences for Procurements (2 C.F.R. § 200.322). As appropriate and to the extent consistent with law, the non–Federal entity should, to the greatest extent practicable under a Federal award, provide a preference for the purchase, acquisition, or use of goods, products, or materials produced in the United States (including but not limited to iron, aluminum, steel, cement, and other manufactured products). The requirements of this section must be included in all subawards including all contracts and purchase orders for work or products under this award. For purposes of this section: 1) "Produced in the United States" means, for iron and steel products, that all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States; and 2) "Manufactured products" means items and construction materials composed in whole or in part of non-ferrous metals such as aluminum; plastics and polymer-based products such as polyvinyl chloride pipe; aggregates such as concrete; glass, including optical fiber; and lumber.

(N) Buy America Preference for Procurements (2 C.F.R. Part 184). The Buy America Preference applies to Federal awards where funds are appropriated or otherwise made available for infrastructure projects in the United States, regardless of whether infrastructure is the primary purpose of the Federal award. Contractors and their subcontractors who bid on a public infrastructure project subject to the domestic preference requirement of the Build America, Buy America Act (BABAA) shall file the required certification unless a domestic preference requirement has been waived by the awarding federal agency. Contractors and their subcontractors shall ensure that all construction materials used in the infrastructure project are "produced in the United States" in accordance with the requirements of the BABAA. Contractors and their subcontractors shall also disclose any use of federal financial assistance for infrastructure projects that is not in compliance with the BABAA domestic preference requirements.

OTHER REQUIRED CONTRACT PROVISIONS:

(A) Compliance with Federal Law, Regulations, and Executive Orders. All or a portion of this Agreement may be funded by federal financial assistance. Contractor shall comply with all applicable Federal laws, regulations, executive orders, policies, procedures and directives.

(B) No Obligation by Federal Government. The Federal Government is not a party to this Agreement and is not subject to any obligation or liability of any party to this Agreement or any other party pertaining to any matter related to this Agreement.

(C) Program Fraud and False or Fraudulent Statements or Related Acts. As applicable, the requirements of 31 U.S.C. Chapter 38 (Administrative Remedies for False Claims and Statements) shall apply to a Contractor's actions pertaining to the performance of this Agreement.

(D) E-Verify. Contractor shall register with and utilize the E-Verify System to verify the employment eligibility of individuals to work in the United States and 48 C.F.R. 52.222-54 is incorporated herein by reference. If applicable, in accordance with Subpart 22.18 of the Federal Acquisition Register, the Contractor must: (1) enroll in the E-Verify Program; (2) use E-Verify to verify the employment eligibility of all new hires working in the United States; (3) use E-Verify to verify the employment eligibility of all employees assigned to perform work pursuant to the Agreement; and (4) include these requirements in any related subcontracts. Information on the E-Verify Program: http://www.dhs.gov/E-Verify.

(E) Rights in Copyright and Data. Contractor shall:

a. Grant the Federal Government a royalty-free, nonexclusive and irrevocable right to:
   i. Reproduce, publish, or otherwise use for Federal purposes any work that is subject to copyright and that the contractor develops, or acquires ownership of, under this award;
   ii. Authorize others to reproduce, publish, or otherwise use such work for Federal purposes; and

b. Grant the Federal Government the right to:
   i. Obtain, reproduce, publish, or otherwise use data produced under this award; and
   ii. Authorize others to receive, reproduce, publish, or otherwise use such data for Federal purposes; and

c. Include the Federal Government rights described above in any subcontracts.

(F) Access to Records. For any contract in excess of the simplified acquisition threshold, Contractor shall provide access to any books, documents, papers, and records that are directly pertinent to the Agreement to enable and support audits, examinations, excerpts, and transcriptions. Contractor shall provide access to those records for all of the following:

i. The non-Federal award recipient;
ii. The Federal awarding agency, including its Inspector General; and
iii. The Comptroller General of the United States.

(G) Records Retention.

For contracts in excess of the simplified acquisition threshold, Contractor shall provide for retention of all records related to the Agreement for 6 years after receiving final payment and all pending matters are closed.

Signature of Contractor's Authorized Official

Kristy Fuentes- Vice President, Treasurer, Secretary

Name/Title

June 25, 2026

Date

SAM.GOV

Entity Workspace Results 1 Total Results

DRC EMERGENCY SERVICES, LLC

Unique Entity ID: KLQXF6DU7EZ6

CAGE/NCAGE: 4A7V9

Entity Status: Active Registration

Doing Business As:

Physical Address:
111 VETERANS MEMORIAL BLVD STE 401
METAIRIE , LA
70005-3056 USA

Expiration Date:
Feb 06, 2027

Purpose of Registration:
All Awards

Tab 6: Additional Required Submittals

Marine Debris Removal RFP
Acadia Parish Police Jury

PLEASE SEE ATTACHED SUBMITTALS:

- Proof of Good Standing in the State of Louisiana
- Certificate of Insurance
- Financial Stability
  - Bonding Letter
  - Banking Letter
- 3 Year Litigation
- Addenda Acknowledgement
- Authorized Signature Page

UNITED STATES OF AMERICA

State of Louisiana

Nancy Landry

SECRETARY OF STATE

As Secretary of State of the State of Louisiana, I do hereby Certify that

DRC EMERGENCY SERVICES, LLC

A limited liability company domiciled in MONTGOMERY, ALABAMA,

Filed charter and qualified to do business in this State on September 14, 2005,

I further certify that the records of this Office indicate the company has paid all fees due the Secretary of State, and so far as the Office of the Secretary of State is concerned, is in good standing and is authorized to do business in this State.

I further certify that this certificate is not intended to reflect the financial condition of this company since this information is not available from the records of this Office.

In testimony whereof, I have hereunto set my hand and caused the Seal of my Office to be affixed at the City of Baton Rouge on,

May 17, 2024

STATE OF LOUISIANA · UNION · JUSTICE · CONFIDENCE · SECRETARY OF STATE

Nancy Landry

Secretary of State

Web 36014837Q

Certificate ID: 11885442#RKH62

To validate this certificate, visit the following web site, go to Business Services, Search for Louisiana Business Filings, Validate a Certificate, then follow the instructions displayed.
www.sos.la.gov

ACORD

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY): 06/22/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER
McGriff, a Marsh & McLennan Agency LLC Company
10100 Katy Freeway, #400
Houston, TX 77043

CONTACT NAME: Turner Murphy
PHONE (A/C, No, Ext): 713-877-8975 FAX (A/C, No): 713-877-8974
E-MAIL ADDRESS: turner.murphy@marshmma.com

INSURER(S) AFFORDING COVERAGE	NAIC #
INSURER A : Old Republic Insurance Company	24147
INSURER B : Texas Mutual Insurance Company	22945
INSURER C : Argonaut Insurance Company	19801
INSURER D : Vantage Risk Specialty Insurance Company	16275
INSURER E :	
INSURER F :	

INSURED
DRC Emergency Services, LLC
P.O. Box 17017
Galveston, TX 77552

COVERAGES **CERTIFICATE NUMBER:** WHFQAX6R **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. *LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. LIMITS SHOWN ARE INCLUSIVE OF AMOUNTS REQUESTED BY THE CERTIFICATE HOLDER AND MAY NOT REFLECT POLICY LIMIT AMOUNTS IN EXCESS OF THOSE REQUESTED. ***Not Applicable in WY**

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	X COMMERCIAL GENERAL LIABILITY CLAIMS-MADE X OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: POLICY X PRO-JECT LOC OTHER:			MWZY31921226	03/31/2026	03/31/2027	EACH OCCURRENCE	$ 5,000,000
							DAMAGE TO RENTED PREMISES (Ea occurrence)	$ 200,000
							MED EXP (Any one person)	$ 10,000
							PERSONAL & ADV INJURY	$ 5,000,000
							GENERAL AGGREGATE	$ 5,000,000
							PRODUCTS - COMP/OP AGG	$ 5,000,000
								$
A	AUTOMOBILE LIABILITY X ANY AUTO OWNED AUTOS ONLY HIRED AUTOS ONLY SCHEDULED AUTOS NON-OWNED AUTOS ONLY			MWTB31979226	03/31/2026	03/31/2027	COMBINED SINGLE LIMIT (Ea accident)	$ 5,000,000
							BODILY INJURY (Per person)	$
							BODILY INJURY (Per accident)	$
							PROPERTY DAMAGE (Per accident)	$
								$
A	UMBRELLA LIAB X OCCUR X EXCESS LIAB CLAIMS-MADE DED RETENTION $			MWZX31979326	03/31/2026	03/31/2027	EACH OCCURRENCE	$ 5,000,000
							AGGREGATE	$ 5,000,000
								$
B C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANYPROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? Y / N N (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	N / A		0001307608 (TX Only) WC929208471754 (All Other States)	03/31/2026	03/31/2027	X PER STATUTE OTH-ER	
							E.L. EACH ACCIDENT	$ 1,000,000
							E.L. DISEASE - EA EMPLOYEE	$ 1,000,000
							E.L. DISEASE - POLICY LIMIT	$ 1,000,000
D	Contractors Pollution & Errors & Omissions			P03CP0000055602	03/31/2026	03/31/2027	Contractor's Pollution Errors & Omissions Policy Aggregate	5,000,000 5,000,000 5,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

RFP Waterway Debris Removal Services

The Certificate Holder is included on the General Liability, Automobile and Excess Liability policies. Waiver of Subrogation applies in favor of Certificate Holder as respects the General Liability, Automobile, Workers' Compensation and Excess Liability policies. The General Liability Policy includes a Per Project Aggregate. Coverage is primary and non-contributory as respects to the General Liability, Automobile and Excess Liability policies. All as required by written contract subject to policy terms, conditions, and exclusions.

CERTIFICATE HOLDER

Acadia Parish Police Jury
505 NE Court Circle
Crowley, LA 70526

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE R Michael Breedlove, Jr

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FINANCIAL STRENGTH & STABILITY

DRC is one of the most **financially sound and stable companies** in the disaster response industry. With a **bonding capacity of over $1 billion** and access to dedicated cash and credit lines **of more than $500 million**, DRC has the ability to manage and complete multiple projects simultaneously without being hindered by a lack of operating capital. During high storm seasons over the past decade, DRC operated substantially out of pocket prior to client payment, yet remained fully capable of providing the critical services necessary to complete all contracts.

- DRC's combined contract total for 2024 is valued at over $870,000,000. During this time, DRC removed and disposed of more than 20,000,000 cubic yards of debris across ten states.
- In 2021, DRC removed 18,000,000 cubic yards of debris and managed 93 debris management sites in response to Hurricane Ida alone. Our combined contract total for 2021 was valued at over $402,000,000.
- The 2020 hurricane season consisted of numerous storms, including Hurricanes Hanna, Laura, Isaias, Sally, Delta, and Zeta; DRC was mobilized in Alabama, Georgia, Louisiana, Mississippi, Florida, Texas, and North Carolina and removed and disposed of over 5,900,000 cubic yards of debris for contracts totaling over $95 million.
- The 2018 hurricane season brought several storms, most notably Hurricanes Florence and Michael. With only two weeks of reprieve between each storm, DRC mobilized in Florida, North Carolina, Virginia and Georgia simultaneously.
- Three major hurricanes hit continental North America in 2017: Hurricanes Harvey, Irma, and Maria. DRC managed a total of 53 projects simultaneously in the months that followed these disasters, totaling $251 million and 6 million cubic yards.
- DRC successfully performed in 10 contracts that were directly related to the British Petroleum Deepwater Horizon oil spill in the Gulf of Mexico which flowed for three months in 2010. The company's depth of knowledge with debris handling in ecologically sensitive environments was a significant asset to the regions affected. The total contract value is $185,334,469.

BANKING **Bank of America** | 800 Capital St, Houston, TX 77002

Timothy Thurman – Senior VP | (713) 247-7025 | timothy.thurman@bofa.com

SURETY **Bowen, Miclette, & Britt Insurance Agency LLC** | 111 North Loop West, Suite 400, Houston, TX 77046

Toby Miclette – Surety Bond Producer, Senior VP | (713) 880-7109 | tmiclette@bmbinc.com

INSURANCE **McGriff, Seibels & Williams** | 10100 Katy Freeway Suite 500, TX 77043

Rob Harrison – Senior VP | (713) 940-6544 | rob.harrison@mcgriff.com

DRC has never defaulted on a contract or filed for bankruptcy. The company has a 100% assignment completion record.

FIVE-YEAR LITIGATION

(Updated and Revised May 5, 2026)

The following is a list of all litigation involving DRC Emergency Services, LLC ("DRC") pending, settled, dismissed or abandoned during the five-year period from the above date.

ACTIVE PENDING CASES:

Bostic v. S&P Land Restoration, LLC, et al, No. 26-23, Sup. Ct. Emanuel County GA. Automobile accident; claimant was rear-ended by a third-party driver. Amount in dispute not stated.

Nelson v. RPF Emer. Servs., et al, No. 20-900353, Cir. Ct. Baldwin County, AL. Terminated sub-subcontractor seeks damages for termination from project. Claim unquantified. No liability based on no contract privity.

DRC v. Berry Madden, No. 25-408, Galveston County, TX, 212th JDC. Dispute between DRC and landowner regarding permanent disposal of fill material following dredging operations. Amount in dispute not stated.

Ervin v. DRC, 21-900082, Clarke County, AL. Automobile accident involving lower-tier subcontractor. Amount in dispute not stated.

Montgomery County, PA v. DRC Emergency Srvs. and DebrisTech, No. 26-3871 Montgomery County PA. County instructed DRC to perform debris removal in parks and waterways. DRC completed all work as instructed and was paid in full. County was represented by a FEMA grants specialist. Almost 18 months later, FEMA rejected County's claim for reimbursement. County failed to hire legal counsel, County mishandled two appeals to FEMA and subsequently waived its arbitration rights. County now demands payments back from DRC.

BP OIL SPILL RECOVERY PROJECT

The following lawsuits arise out of the 2010 BP DEEPWATER HORIZON oil spill clean-up/recovery project. Per the parties' written agreement, BP defends and indemnifies DRC's interests in the cases below:

Lambert v. DRC Emergency Services, LLC, et al, 24th JDC Jefferson Parish LA, No. 702311

Baudier v. DRC Emergency Services, LLC, et al., 24th JDC Jefferson Parish LA, No. 703-286

Turlich v. DRC Emergency Servs, LLC, et al., 25th JDC Plaquemines Parish LA, No. 59-076

Brown v. DRC Emergency Services, LLC, USDC EDLA, No. 12-2333 c/w MDL 2179.

Fitzgerald v. DRC Emergency Services, LLC, et al, USDC EDLA No. 13-650.

DISMISSED, SETTLED OR CLOSED CASES:

Bowman Handyman Sers., Inc. v. United Disaster Relief, LLC, #25-002611, Pinellas County, FL 6th JDC. Unpaid sub-subcontractor claims payment owed for Hurricane Milton. Settled April 16, 2026.

DRC, Inc. v. DRC Emer. Srvs., LLC, #22-901120, Mobile County, AL Cir. Ct. Tradename dispute. Matter voluntarily dismissed January 6, 2026. No amount claimed.

Silva v. PREPA, #21-3267, Puerto Rico Superior Court. Power line vegetative maintenance project. Adjacent landowner asserts trees were removed from his property. Case settled and dismissed May 5, 2025.

North Captiva Barge Co. v. DRC Emer. Servs., Case No. 24-7157, Lee County, FL. Vessel owner with no contract with DRC sought payment from DRC for movement of equipment requested by unauthorized lower tier subcontractor. Claim voluntarily dismissed by plaintiff, March 11, 2025.

Dansby v. First Call Storm Removal, LLC, #22-900074, Marengo Co., AL Circuit Court. Personal injury arising from an automobile accident. Case settled; plaintiff released all claims on October 28, 2024.

Fairlake Property Partners v. DRCES, #202378691, Harris County, TX. Dock and bulkhead property damage claim following a dredging project. Parties resolved the dispute; case was non-suited January 16, 2025.

Goldman v. DRC Emer. Servs, LLC, et al, #22-900011, Washington County, AL Cir. Ct., Personal injury claim arising from automobile accident. Claim settled and dismissed.

White v. Florida Dept. of Env'l Protection, et al, #20-1558, 2nd Cir. Leon County. Personal injury action arising from debris management site operations. Insured claim. Settled. Dismissal filed June 6, 2022.

Payton v. Progressive Ins., et al, No. C-92655, 10th JDC, Natchitoches Parish, LA. Automobile accident involving lower-tier subcontractor. Insured claim. Dismissed on summary judgment November 28, 2023.

Fucich v. Great Divide Ins. Co., et al, No. 136124, 16th JDC, Iberia Parish, LA. Automobile accident personal injury claim. DRC dismissed on summary judgment July 27, 2023.

Contreras v. Terrence, et al, No. 18-3519, 134th Dist. Court, Dallas County, TX. Claim by a fourth tier subcontractor for payment. DRC dismissed from lawsuit on summary judgment on August 12, 2022.

Lewis v. Ft. Lauderdale, #19-2090, 17th JC Broward Co. Personal injury. Resident tripped on defect in sidewalk. DRC proved defect existed prior to work performed by DRC in the area. Plaintiff voluntarily dismissed DRC March 9, 2022.

DeWitt County, et al v. DRC Logistics, Inc. (in rem only), #20-11-9945, DeWitt County, TX. County sent property tax bill to incorrect address for 2 years. Taxpayer address was corrected in County system; tax bill was paid; case was dismissed August 12, 2022.

Golladay v. DRC Emer. Servs., et al, #20-23-CA, 14th JC Calhoun County, FL. Personal injury claim. Insured claim. Plaintiff voluntarily dismissed DRC June 23, 2021.

Otano v. Desaugust, No. 18-16273, 11th Cir. Miami-Dade County, FL. Payment demand by lower tier subcontractor. Dismissed May 28, 2021.

Commans v. State Farm, et al, No. 653413, 19th JDC, E. Baton Rouge Parish, LA. Automobile accident case. Insured claim. Dismissed on summary judgment August 4, 2021.

Kessler Smith v. BKS Construction, LLC, et al, Case No. 2021-9256, Orleans Parish CDC Louisiana. Automobile accident case. Insured claim. Dismissed on summary judgment November 2, 2022.

Paulk v. Honeycutt, et al, No. 16-21-900054, Clarke County AL, Automobile accident involving lower-tier subcontractor. Case settled and dismissed.

Acadia Parish Police Jury- Marine Debris Removal RFP
Acadia Parish Police Jury

Project documents obtained from www.CentralBidding.com
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ADDENDUM NO. 1
Request for Proposals (RFP)
Acadia Parish Police Jury– Marine Debris Removal RFP
RFP No.: 26-02-05
ISSUE DATE OF ADDENDUM: June 2, 2026

NOTICE OF CHANGE

This Addendum clarifies the following:

1) The mandatory site visit location for the Request for Proposals referenced above shall be held at 10:00 am, June 11, 2026:

   Acadia Extension Service – LSU Agricultural Center
   157 Cherokee Dr.
   Crowley, La 70526

2) The RFP No. to be referenced throughout the proposal is RFP No. 26-02-05

All other terms, conditions, and requirements of the original RFP remain unchanged.

Proposals shall continue to be submitted to:
Acadia Parish Police Jury Government, Acadia Parish Police Jury OHSEP
505 NE Court Circle Crowley, LA 70526

By order of Acadia Parish Police Jury.

This Addendum sheet should be signed and submitted with your bid submittal. This is the only acknowledgment required.

Signature _____
Printed Name: Kaitlyn Sonnier
Title: OHSEP Director
Company: Acadia Parish Police Jury

DRC is in acknowledgment of the Addendum

Signature: _____

Printed Name and Title: Kristy Fuentes- Vice President, Treasurer, Secretary

Acadia Parish Police Jury- Marine Debris Removal RFP
Acadia Parish Police Jury

Project documents obtained from www.CentralBidding.com
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ADDENDUM NO. 2
Request for Proposals (RFP)
Acadia Parish Police Jury– Marine Debris Removal RFP
RFP No.: 26-02-05
ISSUE DATE OF ADDENDUM: June 11, 2026

This Addendum forms part of the Contract Documents and modifies the original Request for Proposals (RFP) as described herein.

Attachment Included:
The attached mandatory site visit/pre-bid meeting sign-in sheet from the meeting conducted on June 11, 2026, is hereby incorporated into the RFP documents for informational purposes.

All other terms, conditions, and requirements of the original RFP remain unchanged.

Proposals shall continue to be submitted to:
Acadia Parish Police Jury Government, Acadia Parish Police Jury OHSEP
505 NE Court Circle Crowley, LA 70526

By order of Acadia Parish Police Jury.

This Addendum sheet should be signed and submitted with your bid submittal. This is the only acknowledgment required.

Signature _____
Printed Name: Kaitlyn Sonnier
Title: OHSEP Director
Company: Acadia Parish Police Jury

DRC is in ackowledgment of the Addendum

Signature: _____

Printed Name and Title:

Kristy Fuentes- Vice President, Treasurer, Secretary

ACADIA PARISH
—POLICE JURY—

	Name (PRINT)	Company	Position(Title)	Telephone #	Email Address	Signature
1	Rory McGlynn	LTS	Ops Manager	850-567-7006	rmcglynn@ltsi.com	[illegible]
2	Nick Russo	Garner Environmental	Operations Director	713-492-1174	nrusso@garner-es.com	[illegible]
3	Matt Holzworth	Williams Disaster Services	Project Manager	555-261-3474	matt@wdisasterservices.com	[illegible]
4	Ladale Carter	Wright Construction	Supervisor	985-222-7861	Ladale.Carter@wright constructionmgt.com	[illegible]
5	WILLIAM DORAN	CROWDERGULF	DIRECTOR	225 456-1752	bdoran@crowdergulf.com	[illegible]
6	Dale Trahan	Dale Trahan Trucking & Equipment	Owner & Operator	337-581-6565	daletrahan4@yahoo.com	[illegible]
7	Katie Taylor	Rostan	Program Manager	850-501-1525	KTaylor@Rostan.com	[illegible]
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	Name (print)	Company	Position (title)	telephone (#)	Email address	signature
36	Taylor Jurnovile	DRC	PM	337-501-9046	tJurnoville@DRCUSA.com	
37	STEPHAN LEE	Wright Construction	Pm	702 553 5288	STEPHANLEE@wrightconstructiongrp.com	
38	Isam Brisco	Crowder Gulf	PM	512 373-0586	ibrisco@crowdergulf.com	
39	John Deville	chem spray South	President	225-806-4223	JDeville@chemspraysouth.com	
40	Daniel Castro	Load Masters management inc				
41	Shawn Grantham	APPS	CPA	—	—	
42	Wesley Shoup	Lock's Great Service	SPM	985-244-0906		
43	Dean Deville	CSSI	Manager	225 2445093	ddeville@chemspraysouth.com	
44	Kaitlyn Jennings	APPS	OHSEP Director	—	—	
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	Name (print)	Company	Position (title)	telephone (#)	Email address	signature
76	Joe Newman	DRC Emergency Services	VP of Operations	214.930.9300	jnewman@drcusa.com	
77	Brent whitten	Ceres Env	Project Manager	407-590-2249	Brent.whittenv@ceresops.com	
78	Wilber Ledet	Crowdergulf	Dep Director of ops	228-326-5915	Wledet@crowdergulf.com	
79	Stephanie Gomes	AshBritt	Project Manager	(954)868-9502	Response@ashbritt.com	
80	Blair Rushing	Aftermath	Project Manager	903 360 6671	michael.B.Rushing@gmail	
81	Travis Aubert	James W. Turner Ltd	OPS Manager	985-900-4975	Travis.Aubert@JWTC.net	
82	Matt Mooneyham	Rostan	Program Manager	850-530-7151	mmooneyham@rostan.com	
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Acadia Parish Police Jury- Marine Debris Removal RFP
Acadia Parish Police Jury

Project documents obtained from www.CentralBidding.com

24-Jun-2026 10:30:22 AM

ADDENDUM NO. 3
Request for Proposals (RFP)
Acadia Parish Police Jury– Marine Debris Removal RFP
RFP No.: 26-02-05
ISSUE DATE OF ADDENDUM: June 23, 2026

Can you please confirm the location of the Mandatory Pre-Bid Site Visit scheduled for June 11, 2026, at 10:00 AM?

Response: The location was clarified in Addendum No. 1.

Can you please email me the bid documents for the Marine Debris Removal RFP?

Response: All bid documents are posted on Central Bidding and the Acadia Parish Police Jury website.

I wanted to ask if this RFP is for an existing need or is it for a pre-event contract?

Response: This is for current FEMA-funded hurricane debris waterway removal work.

1. For the debris points on the GIS-did Elos have an estimate of cubic yardage?

Response: No exact cubic yardage estimate is available.

2. Is this contract for current work, or a potential activation after a natural disaster/emergency?

Response: This contract is for current FEMA-funded hurricane waterway debris removal work.

3. I noticed there are no quantities- is there another formula, or how will the lowest bidder be determined?

Response: Proposals will be evaluated in accordance with the RFP criteria.

4. Judging from the maps, it appears that an overwhelming majority of this work would be land-based removal- would this be a correct assumption?

Response: Contractors should consider both land-based and water-based debris removal methods as necessary to perform the work in accordance with permit requirements and site conditions.

The abovementioned RFP states that there is a mandatory site visit on 6/11 at 10 AM, however, it does not list a location. Could you please provide the location so that we can meet this requirement?

Response: The location was clarified in Addendum No. 1.

After looking through the RFP, I noticed that there is not a location listed for the pre-bid meeting. Could y'all please provide the address we need to be at? Thank you!

Response: The location was clarified in Addendum No. 1.

1. Will there be more funding over the 2.8 million budget for this project

Response: The budget may be adjusted based on funding; however, a firm not-to-exceed amount will apply for each task order.

2. Is their a bid bond for this project

Response: Bidders shall submit a letter of bonding capability. The awarded contractor will be required to provide bonding for the amount allocated to each Task Order.

3. Do you have a Approximated total on cubic yards of debris estimated for this project

Response: No exact cubic yardage estimate is available.

4. What is the total miles for this project

Response: Exact mileage is not available. The Parish will work with the awarded Contractor to identify areas which will make the most impact for the Parish Residents, based on budget and funding.

5. Are the Landfill tipping fees to be invioce separate with the proof of tickets are invoice from dump site

Response: Yes. Approved tipping fees are pass-through costs with no markup and require documentation.

6. Does the acadia parish police jury have a contract in place with any other contractor for any waterway debris removal service for the last 3 years

Response: This is a stand-alone contract for this hurricane waterway debris removal project.

7. Who is the monitor company that is over seeing this project

Response: Monitoring may be handled by the Parish's current pre-positioned monitoring contractor, Tetra Tech.

8. Will there be any grass seeding and hay needed at each location where damages are to be repair on side slopes along waterways

Response: Any required restoration shall be completed in accordance with permit requirements and Parish direction. All sites will be returned to their pre-work condition so costs should be built into your bid pricing.

9. Where is the final disposal of reduce materials to be haul to

Response: The awarded contractor shall secure DMS and disposal sites subject to Parish approval and all applicable permit requirements.

10. What is the total working days to complete this project

Response: Completion requirements shall be as stated in the RFP and may be influenced by permit conditions and project priorities established by the Parish. The Parish will work with the awarded contractor to establish a reasonable timeline.

11. Page 8 all leaning trees of 30 degrees are to be cut down dead are alive along banks on just slopes sides only

Response: Eligible work shall be completed in accordance with the RFP, FEMA eligibility requirements, permit conditions, and Parish direction.

• Will renewals be executed at the consent of both parties?

Response: Yes, as allowed by the RFP and agreed to by both parties should a time renewal be necessary.

• Please explain specifically how the pricing of one proposal will be evaluated against the pricing from another proposal, including the answer to these questions:

Response: Pricing will be evaluated in accordance with the RFP criteria. The Parish will establish various pricing exercises/scenarios to determine the most price efficient contractor in conjunction with the other requirements as set forth in the RFP.

o Will each pricing proposal be analyzed and refined to become one total number which can then be compared to the other proposals?

Response: Pricing will be evaluated in accordance with the RFP criteria. The Parish will establish various pricing exercises/scenarios to determine the most price efficient contractor in conjunction with the other requirements as set forth in the RFP.

o Will some of the line item prices offered be excluded from the pricing evaluation? If so, which line items will be included, and which will be excluded?

Response: Pricing will be evaluated in accordance with the RFP criteria. The Parish will establish various pricing exercises/scenarios to determine the most price efficient contractor in conjunction with the other requirements as set forth in the RFP.

o Will extended totals (unit price multiplied by estimated quantity) be used to evaluate pricing, and if so, what estimated quantities and what line items will be used to derive the extended totals that will be evaluated?

Response: No exact quantities are available but the Parish may utilize different pricing scenarios to obtain pricing for all possible scenarios.

o Will all pricing line items be evaluated equally, or will some line items receive more importance in the evaluation?

Response: Pricing will be evaluated in accordance with the RFP criteria. The Parish will establish various pricing exercises/scenarios to determine the most price efficient contractor in conjunction with the other requirements as set forth in the RFP.

• Can you please provide the bid tabulations, awardees, and price evaluations from the previous bidding cycle?

Response: There was no previous bidding cycle for this stand-alone project.

How many miles of waterways are there?

Response: Exact mileage is not available.

How many miles are land-based and how many are water-based?

Response: Exact land-based and water-based mileage is not available.

Will debris cut in order to make access be billed at the yardage rate?

Response: Access requirements will vary by location. Any debris removal associated with access will be evaluated based on site conditions, eligibility requirements, and the approved scope of work.

If it is not billed at the yardage rate, then what is to be done with that debris?

Response: See above.

In the canals that are too shallow or too narrow for barges, are we approved to use amphibious excavators (marsh buggies)?

Response: Contractors may propose appropriate equipment, provided all work complies with applicable permits, site conditions, and Parish approval.

What is your budget?

Response: The current project budget is approximately $2.8 million, but is subject to adjustment as the work requires to clear the Hurricane Debris.

What is the funding source?

Response: This is a FEMA-funded project with Parish cost share.

Is Rostan the monitoring firm for the project? If not, who is the monitoring firm?

Response: Monitoring may be handled by the Parish's Pre-positioned Monitoring Contractor, Tetra Tech.

1. Is a Louisiana contractor's license required in order to submit a bid/proposal for this RFP?

Response: Contractors are responsible for obtaining and maintaining all licenses and permits required to perform the work in the State of Louisiana.

2. What bonding is required for this RFP, including the required bid bond amount and any performance/payment bond requirements after award?

Response: Bidders shall submit a letter of bonding capability. The awarded contractor will be required to provide bonding for the amount allocated to each Task Order.

3. Have any addenda been issued during the RFP period? If so, please provide copies or direct us to where they can be accessed.

Response: Yes. Addenda are posted on Central Bidding and the Acadia Parish Police Jury website. There are currently two addenda: 1) Clarifies the Mandatory Site Visit Location; 2) Posting of the sign-in sheet for the Mandatory Site Visit.

Per Section 5.3 Required Submittals, please confirm whether Item #7 (Bonding Letter) is required to include a bid bond, or if a bonding letter alone satisfies this requirement.

Response: Item #7 requires that bidders submit a letter of bonding capability. The awarded contractor will be required to provide bonding for the amount allocated to each Task Order.

Are we to remove undamaged trees if they are obstructing the waterway?

Response: No. This project is for storm-damaged trees and debris. There will be a monitoring firm present for all work and eligibility compliance.

When the ditch is so narrow that you must use low impact land-based equipment from the top of bank, who will be responsible for ROEs?

Response: The awarded contractor shall obtain ROE's.

Are we being sent to each debris point? or are we to traverse the waterways with debris points in them, and remove all eligible debris?

Response: The awarded Contractor will be instructed and evaluated on completed sections of waterways. The goal is to maximize impact and eligible debris removal rather than perform point-to-point removal.

Pertaining to paragraph 1.3.8: Debris Classification:

1. One condition is "Has a diameter breast height of six inches or greater"--Does this mean all trees larger than 6 inches diameter breast height will be removed?

   Response: No. This project is for removal of storm-damaged trees and eligible hurricane-related debris only. A monitoring firm will be present to document eligibility.

2. One condition is "Trees leaning at an angle of 30 degrees or greater and limbs hanging" — Are we to remove trees leaning at 30 degrees or greater regardless of the limbs? If not, what defines 'limbs hanging'?

   Response: Eligibility determinations will be made on a tree-by-tree basis by the Parish's debris monitoring firm. This project is for storm-damaged trees and debris only. A monitoring firm will be present for all work and eligibility compliance.

1)SoW only mentions grinding as reduction method for vegetative debris; is air curtain or open burning an allowed reduction method as well?

Response: For the purpose of this RFP, please bid the line item for reduction as specified in the RFP.

2) In addition to barges, are marsh buggies designed to create minimal ground pressure allowed to be used within the waterways?

Response: Contractors may propose appropriate equipment, provided all work complies with applicable permits, site conditions, and Parish approval.

3) What is the potential total linear feet/miles of waterways within the parish?

Response: At this time, there is no linear feet/miles available. After award of successful contractor, the Parish will work with awardee to maximize the impact for the community to alleviate health and safety concerns.

4) Are there any established pre-approved access/debris staging sites along the waterways?

Response: The awarded contractor shall secure DMS and disposal sites subject to Parish approval and all applicable permit requirements. There are access points identified in the permit documents, however, the awarded contractor will be responsible for ROE's as well as ensuring those are acceptable areas for use.

This Addendum forms part of the Contract Documents and modifies the original Request for Proposals (RFP) as described herein.

All other terms, conditions, and requirements of the original RFP remain unchanged.

Proposals shall continue to be submitted to:
Acadia Parish Police Jury Government, Acadia Parish Police Jury OHSEP
505 NE Court Circle Crowley, LA 70526

By order of Acadia Parish Police Jury.

This Addendum sheet should be signed and submitted with your bid submittal. This is the only acknowledgment required.

Signature _____
Printed Name: Kaitlyn Sonnier
Title: OHSEP Director
Company: Acadia Parish Police Jury

DRC is in acknowledgement of the Addendum

Signature: _____

Printed Name and Title:
Kristy Fuentes- Vice President, Treasurer, Secretary

Acadia Parish Police Jury- Marine Debris Removal RFP
Acadia Parish Police Jury

Project documents obtained from www.CentralBidding.com
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ADDENDUM NO. 4
Request for Proposals (RFP)
Acadia Parish Police Jury– Marine Debris Removal RFP
RFP No.: 26-02-05
ISSUE DATE OF ADDENDUM: June 26, 2026

NOTICE OF CHANGE

This Addendum clarifies the following:

1) The hyperlink for **Permit No. 3** has been corrected. Due to a technical issue, the previous hyperlink did not display the complete permit document. The updated hyperlink now provides access to the full permit. **Revised hyperlink attached.**

Permit 3:
ACADIA PARISH POLICE JURY PERMIT 3

2) The **Deadline for Receipt of Proposals remains unchanged**. Proposals are due no later than **12:00 p.m. (Noon)** on the date specified in the Request for Proposals.

All other terms, conditions, and requirements of the original RFP remain unchanged.

Proposals shall continue to be submitted to:
Acadia Parish Police Jury Government, Acadia Parish Police Jury OHSEP
505 NE Court Circle Crowley, LA 70526

By order of Acadia Parish Police Jury.

This Addendum sheet should be signed and submitted with your bid submittal. This is the only acknowledgment required.

Signature _____
Printed Name: Kaitlyn Sonnier
Title: OHSEP Director
Company: Acadia Parish Police Jury

DRC is in acknowledgement of the Addendum

Signature: _____

Printed Name and Title:

Kristy Fuentes- Vice President, Treasurer, Secretary

EXHIBIT "C" CERTIFICATION STATEMENT

The undersigned hereby acknowledges she/he has read and understands all requirements and specifications of the Request for Proposals (RFP), including attachments.

OFFICIAL CONTACT. The Parish requests that the Proposer designate one person to receive all documents and the method in which the documents are best delivered. Identify the Contact name and fill in the information below:

Date June 25, 2026 Official Contact Name: Kristy Fuentes- Vice President, Treasurer, Secretary

A. E-mail Address: kfuentes@drcusa.com

B. Facsimile Number with area code: (504)-482-2852

C. US Mail Address: 111 Veterans Blvd. Suite 1420, Metairie, LA 70005

Proposer certifies that the above information is true and grants permission to the Parish or Agencies to contact the above-named person or otherwise verify the information provided.

By its submission of this proposal and authorized signature below, Proposer certifies that:

1. The information contained in its response to this RFQ/RFP is accurate;
2. Proposer complies with each of the mandatory requirements listed in the RFQ/RFP and will meet or exceed the functional and technical requirements specified therein;
3. Proposer accepts the procedures, evaluation criteria, mandatory contract terms and conditions, and all other administrative requirements set forth in this RFQ/RFP.
4. Proposer's quote is valid for at least 90 days from the date of proposal's signature below;
5. Proposer understands that if selected as the successful Proposer, he/she will have 30 business days from the date of delivery of final contract in which to complete contract negotiations, if any, and execute the final contract document.

Authorized Signature:

Typed or Printed Name: Kristy Fuentes

Title: Vice President, Treasurer, Secretary

Company Name: DRC Emergency Services, LLC

Address: 111 Veterans Blvd. Suite 1420

City: Metairie State: LA Zip: 70005

Signature of Proposer's Authorized Representative Date June 25, 2026